ADRC ADVISORY COMMITTEE MEETING WEDNESDAY, July 10, 2019 – 1:00 P.M.



ROCK COUNTY JOB CENTER 1900 CENTER AVENUE ROOM D/E JANESVILLE, WI 53546

AGENDA

1. Call to Order and Welcome

Chairperson Terry Thomas

- 2. Approval of Agenda
- 3. Approval of Minutes from the April 01, 2019, April 10, 2019, and May 28, 2019 meetings.
- 4. Citizen Participation
- 5. Old Business
 - A. ADRC/COA Integration
 - B. New ADRC Staff
 - C. Entitlement
- 6. New Business
 - A. ADRC Reallocation
 - B. New Building
- 7. Statistical Information *
- 8. Complaints and Appeals
- 9. Success Stories
- 10. Committee Member Comments
- 11. Next Meeting Date: October 9, 2019.
- 12. Adjourn
- * Denotes Attachment

Committee Members unable to attend, please contact Jennifer Thompson (Rock County ADRC/APS Division Manager) at 741-3684.

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JOINT MEETING: ROCK COUNTY AGING AND DISABILITY RESOURCE CENTER (ADRC) and COUNCIL ON AGING (COA) ADVISORY BOARD April 01, 2019

<u>Call to Order and Introductions:</u> Chairperson Terry Thomas called the joint meeting of the Rock County Aging and Disability Center and Council on Aging to order @ 8:59 am.

<u>Roll Call:</u> Mr. Thomas initiated introductions of everyone in attendance.

<u>Committee Members Present:</u> ADRC members: Terry Thomas, Rob Wilkinson, Gregg Schneider, Tom Moe, Paula Garecht. COA Members: Janet Smith, Robert Borremans, Norvain Pleasant, Jean Boyle, Vicki Gobel, Mark Richardson, Patricia Burhans, Sherril Gilbertson, Chuck Wilson, and Janice Turner.

<u>Committee Members Absent</u>: ADRC members: Tom McCool, Carrie Glover, Harold Luther. COA Members: Cherie Scholz-Baker, Johnny Owens, Janet Smith, Pam Strom, and Suzanne Rassmussen.

<u>Staff Members Present</u>: Jennifer Thompson, Steve Hare, Darcy Toberman, Jamie Dix, Vicky O'Donnell, Cori Marsh, Lachel Fowler, Michelle Muth, Jennifer Anselmi, Tera O'Connor, Jennifer McIlhone, and Jill Hrycay.

Others Present: Josh Smith: County Administrator, Randy Terronez: Assistant to the County Administrator, Phil Owens: Supervisor of District #16, Neal Minogue: BADR State of WI Office on Aging, and Christine See: DHS-ORCD-BADR.

Approval of Agenda: Mr. Wilkinson moved to approve the agenda, seconded by Jean Boyle. APPROVED

Review and Approval of March 18, 2019 Joint Meeting Minutes: Gregg Schneider moved to accept minutes from March 18, 2019 joint meeting after corrections of minor grammatical and spelling errors are completed. This was seconded by Rob Wilkinson.

Citizen Participation: Lachel Fowler distributed "Wednesday Walks" brochures.

New Business:

1. Discussion on ADRC - COA integration

A. Review and Discussion of Concerns expressed on integration (Josh Smith)

• Josh Smith addresses concerns in an email that Joyce Lubben sent out. Mr. Smith said he felt it was important to "get everything on the table," to have transparency in order to give perspective, and to have a conversation about it. Mr. Smith wants to make sure that the topic does not seem adversarial in any way, but also wants to ensure that there isn't any incorrect information being spread about what the situation is or has been. Mr. Smith states he appreciates the opportunity to discuss it. Mr. Smith states he wanted to discuss the fact that there is an implication in the email that this decision has already been made and the county is only going through this process so that they can show that there has been "due diligence" but that is not the case. If integration does go forward it would be a decision made by the county board. Mr. Smith states that he is certainly capable of making recommendations to the county board, but ultimately that will go through the committee. Mr. Smith went through the email point, by point, and addressed each concern; this included: representation of aging issues at the county board, employee engagement, concerns that Human Services might be too big to adequately provide service to the community, the value of the Council on Aging, how collocation could be an advantage.

and how resources could be shared. He said we will continue to be committed to no waiting lists for the Home Delivered Meals program, eligibility information, and ancillary services provided by the Council on Aging: such as the Rock County Senior Fair and AFCSP. He mentions that there is a portion of Joyce Lubben's email that states, "if it's not broke, don't fix it." Mr. Smith states that just because something is working, doesn't mean that it couldn't work better, or be better. Mr. Smith wants it noted that one of the reasons that the Human Services Department is so "big," is due to the overlapping services that it provides to the community. Mr. Smith poses the question "While we are providing services to elders: are we providing the elderly services in siloes in a way that could be improved if we integrated somehow?" Mr. Smith mentions there is overlap in the Dementia Care programing that Cori Marsh from the ADRC does as well as the work that Julie Seeman does for the community such as AFCSP and NFCSP. The AFCSP used to be in the ADRC, but now Julie Seeman does all of it, which is an indicator to Mr. Smith that there is overlap and that it's appropriate to have these discussions about integration. Mr. Smith made an announcement that the Council on Aging Director position will need to be filled permanently.

- Terra O'Connor, Deputy Director of Human Services, is in attendance on Kate Luster's behalf. She hands out a memo written by Kate Luster that is in response to Joyce Lubben's email.
- Mr. Richardson says that Josh Smith mentioned that just because something is working doesn't mean that it couldn't work better. He states that he agrees that is a very valid observation. Mr. Richardson is curious as to how services would be better after integration. Josh Smith states that he couldn't answer that question at this time. Mr. Smith states that he doesn't think that we have a comprehensive list of what those improvements would be, but thinks that will come out of this discussion.
- Mr. Moe states that he has some concerns that we do not have enough resources to do what we need to do and that we need to have these discussions as to how we can better accomplish these things. Mr. Moe also states that sometimes when you're fractured your committee gets lost even further. Instead, if you go as a united group to the county board, you may get a better hearing than you would as a small group.
- Mr. Owens states one question he has is if there is a major financial benefit or difference for making a change at this particular point; and if so, what would those financial benefits be for that decision to be made? Mr. Smith replies that he doesn't know that there are specifically any financial benefits and defers that question to Jennifer Thompson. Ms. Thompson states the staff record their daily time and submit to the state. Depending on what their daily activities are and what they do each day determines how much revenue ADRC earns back. We receive a higher return when Medicaid services are discussed. Mr. Smith states that scenario is the only thing that he is aware of. Mr. Owens states that is just an accounting condition which could easily be balanced out with the Financial Director without too much of a problem. Mr. Owens states that he doesn't see that as neither a major impediment, nor a reason to make the change. Mr. Owens states that that's why these discussion are being held: that if there is a valid reason for or against integration it should come up in these discussions.
- Mr. Wilkinson mentions that the Older Americans Act requires advocacy on the part of any agency that receives funding and that's one of the requirements of the Council on Aging. Mr. Wilkinson states that he doesn't think the Council on Aging has been doing an

adequate job on that for years. He states that due to the location he doesn't feel that the Council on Aging is easily accessible or "service friendly."

- Mr. Richardson states that he thinks collocation is necessary and thanks Mr. Wilkinson for sharing GWAAR information with the committee on a regular basis.
- Ms. Garecht states at the least: collocation would provide better customer service and an ease of getting people the things that they need. Integration would give the population the best customer service. Ms. Garecht states that integration would make an already difficult experience for clients a bit easier, but at the very least she feels that collocation is quite important.
- Ms. Turner states that as a consumer of Medicare Part D the EBS is an invaluable service. Ms. Turner states it is her opinion that the Council on Aging needs a bigger budget for P.R. She goes on to state that she thinks that the Council on Aging should also be elsewhere. She wants it noted that there is more to Rock County than Beloit and Janesville, and other locations could be beneficial. Ms. Turner states that she is an advocate of the Council on Aging services and has experience as a consumer from ADRC. She states she thinks there is some overlap, but she is unsure if integration would help facilitate that overlapping need for service.
- Mr. Borremans states that at the end of the last meeting he thought the committee was in a pretty good position, we had two services that we thought were doing a good job, and as we had this discussion we could build on that to improve not only service levels, but also efficiency. Mr. Borremans states that he felt that Ms. Lubben's email was disruptive to what we hoped to accomplish. He is hoping that some of the emotion could be taken out of this decision and that it could be evaluated and discussed objectively in hopes that we could see improvement. He states that he thought we could be open minded and objective. Mr. Borremans says that he is open to hearing what others have done to help evaluate integration as objectively as possible, so that it benefits the population we are all here to serve.
- Mr. Thomas states that he thinks Mr. Borremans has a good point. The point of having these discussions is that we get a chance to go over everything, but everything can't be discussed in one meeting, nor can it be discussed in one month. He wants to know if we're ready to "pare down" this committee to see what the pros and cons of integration are so that we can decide if it's the right way to go. He states he is thankful there have been good, open discussions, and he's hoping that trend will continue.
- Mr. Moe states that he is an advocate and he appreciates Mr. Owen's question which was, "Could you show us a financial reason that we should do it?" He says he thinks that would be the most important way to add to the discussion.
- Mr. Schneider states that his understanding was that we're meeting together to discuss and to figure out what's going to happen in the future, and that the quality of what comes out of this meeting depends on everybody's willingness to openly discuss this. He states it all comes down to willingness to discuss the things you're each concerned about, because it's only when we all do that that we can move forward with a quality decision at the end. The quality of what comes out of this in the end depends on that discussion.
- Mr. Owens states that he agrees with Mr. Schneider, and expounds on this. He states in order to make an informed decision and adequately represent his constituents he needs to have facts and figures to present to them, but at this point he feels like he doesn't have that.
- B. Update on COA La Crosse County Information (Lachel Fowler & Jennifer Thompson)

- . Lachel Fowler hands out a printed conversation she had with Noreen Kuroski, retired Council on Aging Director of La Crosse County. She states Ms. Kuroski said she did not have a good experience with integration and chose not to be a part of the integration process and chose retirement instead. She goes on to state Ms. Kuroski stated integration could be a positive thing if it were done correctly, but Ms. Kuroski felt the only positive thing from her experience in La Crosse County was collocation. Ms. Fowler states that a lot of the questions she wanted to ask Ms. Kuroski could not be answered because Ms. Kuroski retired before integration started. Ms. Kuroski also gave Ms. Fowler some positive and negative feedback about integration. Ms. Kuroski told Ms. Fowler that positive aspects of integration was that staff became much more knowledgeable about disability resources and aging resources, integration increased team resources, and it aided in the visibility of the agencies to the public. Ms. Fowler reports Ms. Kuroski stated the negative impacts of integration were agencies grew and changed very quickly which required a great deal of Change Management Training and a name change. This caused some confusion initially. Ms. Kuroski told Ms. Fowler she felt that if handled correctly, like it was in Portage County, integration could be quite advantageous for clients and the state.
- Ms. Thompson states she recently spoke with La Crosse County again about staff and program loss. Ms. Thompson states she was told after Ms. Kuroski retired La Crosse County gained a new supervisor. There was also a support staff member who left on her own accord prior to integration. Ms. Thompson states a "Caregiver Coach" position, which was grant funded, ended just before integration began. That person was offered the chance to keep a position in the ADRC after integration but declined. There were no positions lost in La Crosse County after integration. Though some programs were lost after integration, that was not due to integration. La Crosse County had an equipment loan closet closed due to liability issues. The Ensure Delivery Program ended because the contract with Abbot Laboratories (the company that makes Ensure Nutrition Shakes.) ended. The Emergency Response Program (i.e. Lifeline,) ended because it had untrained people who were more expensive and less effective than people from another organization. For each of these, there were alternatives in that community that were just as effective and came at a lower cost. Ms. Thompson states La Crosse County gained a Dementia Care Specialist, additional funding for private services for clients, and a clerk in the aging department was able to go from part time to full time. Ms. Thompson did want it noted that La Crosse ADRC and Aging department were regionalized. La Crosse County had multiple ADRCs and Aging units therefore they had to reorganize to make the operation more efficient.
- Mr. Richardson mentions what Ms. Kuroski told Ms. Fowler about ridership declining and asks if there is a way to gauge what the expected participation would be as opposed to what it is now? Mr. Smith responds to Mr. Richardson by stating that it says in the interview with Ms. Kuroski that transportation had been contracted out, so ridership would be based more on contracting out the service and less on the integration aspect of it. Mr. Richardson asks if paperwork could be distributed at the next meeting that would reflect that one way or the other. Mr. Smith affirms, but states that he doesn't feel it will be necessary as he is under the impression that Rock County would still offer the same services to the community, and clarifies services to the public would not change in Rock County after integration.
- Ms. Garecht requests a copy of the email between Jennifer Thompson and the supervisor of La Crosse County. Ms. Thompson states she can provide that. Mr. Moe requests it be

made available by the next meeting. Ms. Thompson agrees to provide copies of the email by then.

- C. Review of Jefferson & Winnebago Counties Integration (Jennifer Thompson)
 - Ms. Thompson states she spoke with Sharon Olson, the supervisor of Jefferson County. Ms. Thompson states their situation is different than Rock County's because the ADRC was created with the Aging Department right away, therefore they were never separate Since integration has occurred they've gained a mobility manager, entities. SO transportation has improved. Ms. Olson also told Ms. Thompson that having the two departments together fosters the Aging Department and the ADRC working collectively to give clients the best assistance and information possible. Ms. Thompson said that Ms. Olson referred to it as "having a nice flow to it," that "You're not telling people to go here or there," and "We work better together; we aren't sending people to other departments." Ms. Thompson goes on to say Ms. Olson told her they have large staff meetings quarterly as a whole group, have a potlucks together regularly to get to know each other, have training together, which helps to facilitate a joint vision and working relationship for the two groups. Ms. Thompson also looked at the map of the counties in Wisconsin to see which had gone through integration and randomly picked a county that had recently made the transition to integration, and was more comparable to Rock County. Ms., Thompson picked Winnebago County. Ms. Thompson called and spoke to the ADRC director who states she was not there during the act of integration, but the Aging director was, so she gave Ms. Thompson the Aging director of Winnebago County's contact information. The Aging Director of Winnebago County's name is Mark Weisensel and he is still in the operation. Ms. Thompson states she spoke with Mr. Weisensel, and he stated Winnebago County integrated in January of 2010 as part of the Human Services Department, which also includes Adult Protective Services. Ms. Thompson states that Mr. Weisensel stated the following throughout their conversation, "It's been a win-win," "It's been really good," that he "Highly recommends it," that he's "Still one-hundred percent in favor of it," and that "It's been the best thing." Mr. Weisensel told Ms. Thompson that outreach has improved a lot since integration occurred, and that all of the staff from all of the programs can reach out to the community. Mr. Weisensel also stated that the ADRC funds have been great for marketing materials, which made him feel "thrilled." He stated in the past during a promotional activity rather than have money spent on 2 separate tables, the money and resources could be pooled together for the same activity and more staff could be available to help with community outreach activities. Mr. Weisensel also told Ms. Thompson the prevention and wellness cooperation has been "awesome." Ms. Thompson stated we currently partner with others for a lot of our prevention programs. Mr. Weisensel told Ms. Thompson Winnebago County had no health promotion program at their aging department prior to integration, but after integration they were able to hire a fulltime position to fill that role. Mr. Weisensel also told Ms. Thompson after integration occurred: the Health Department saw that there was a larger need and the aging department was able to receive more money to support those needs: since they were seen as a larger group with a larger focus. That money was used to support staff and outreach-programs which made the department even more "robust." Mr. Weisensel told Ms. Thompson he wasn't bothered by the fact that he was no longer the director of the Aging Department, because he felt integration helped them to be more service oriented in reference to customer service for the elderly of his community. Ms. Thompson said she asked Mr. Weisensel if he noticed any changes to the advocacy aspect of their roles. Mr. Weisensel stated that was a concern

of his initially, but if anything, advocacy had improved. Ms. Thompson said Mr. Weisensel responded by saying "There's more outreach to the elders of the community by the staff. Also, when you hear issues brought to you by your staff or your board: as a supervisor and a manager it's up to you to bring them forward. You make them known. You advocate for them. As a manager in that role, I advocate for them strongly. You need a supervisor with confidence and a desire to advocate for elders." Ms. Thompson also found out during her interview that Winnebago gained a Disability Benefits Specialist and a fulltime Volunteer Coordinator. She asked Mr. Weisensel if there was any negative aspect of Integration he perceived. Mr. Weisensel told Ms. Thompson the only downside to integration he encountered (which he described as a quirk) was the fact the ADRC Board Members do not have term limits, they can stay on the ADRC Committee indefinitely, but the Aging Department had a limit of something close to two, three year terms.

- Ms. Smith asks about the map from the last meeting. Ms. Smith is curious if any counties on the map had gone through the process, but decided not to integrate. Neal Minogue stated that to the best of his knowledge: no counties on the map have considered integration, and then decided against it.
- D. Employee Feedback/Input (Josh Smith)
 - Ms. Thompson introduces Jamie Dix to the board. Ms. Thompson states that Ms. Dix is the Lead Information and Assistant Specialist at the ADRC and Ms. Dix was asked to speak to everyone employed by the ADRC and ask them how they felt about integration. Ms. Dix states the ADRC as a whole is very focused on consumers. Ms. Dix states most of the staff feels that integration, for the most part, would be very beneficial for their clients, because of the benefits of collocation. Something that happens often is there are times where a client is working with the Council on Aging, but thinks they are working with the ADRC, and vice-versa, which can be confusing for individual clients. Integration would help educate our clients more on what the different roles are in the ADRC and the COA which would help maximize referrals to give consumers a better experience. Integration would help with continuity for clients. Something the ADRC already does with clients is that an Information and Assistance Specialist can meet with a client, then have a Dementia Care Specialist or Disability Specialist take over in person. When this occurs the I&A is able to give the DCS or DBS a little bit of background so that the client doesn't have to repeat themselves often, and it helps with ease of service. It gives the experience more of a "warm transfer" feel and makes it less confusing and/or frustrating for the client. Ms. Dix states that right now the ADRC does this the best they can whether it's with the Council on Aging by helping a client call Ms. Fowler, helping them call the meal program, or transferring them over for transportation. Ms. Dix states it would be a smoother transition for the client if instead of making all those different calls they could, for example, bring Ms. Fowler into the meeting. When people are going down Center Avenue they come in and say for example, "I saw your sign. I need help with Medicare." Ms. Dix states it's hard for an ADRC worker to tell them, "That person is on the other side of town." Ms. Dix says that rather than send a client over to the COA, they typically try to call, because Ms. Fowler does a lot of outreach and home visits, so she's not in the office all the time. Ms. Dix also states the Dementia Care Specialist would be more accessible for both programs. The Caregiver Programs could potentially reach a broader range. Ms. Dix stated the staff also said integration makes sense since both departments work with the same population. Integration would help with continuity for clients when they've been working with a Disability Specialist and then turned sixty. The way the rules are now if a client has been working with a Disability

Specialist, after the age of sixty they transition to an Elder Benefits Specialist. Staff thought it would be nice to make that transition in person. Integration would help with coordination of outreach programs that would make sure that there are not duplications, or events scheduled at the same time. Ms. Dix states that the ADRC staff asked Ms. Dix to request an outline of how integration would work from the board. In closing Ms. Dix states that ultimately the staff collectively think integration would benefit consumers, but whether integration occurs or not: COA, ADRC, and APS will all continue to work together to provide the best service to their clients.

- Mr. Owens asks if improvements can be made in how the three departments are sharing • information. Josh Smith replies that sharing information isn't the issue. He states, that as Ms. Dix explained, the three departments are sharing information in a "warm transfer" kind of way, but there may be some major ways to improve this for clients. Ms. Thompson states that things are going the best they can with what the three departments have to work with, but she thinks there is room for improvement, though she doesn't think it's the "sharing of information" that's the problem. Ms. Thompson states that she thinks the employees do a great job in relaying information to each other appropriately, but that where they see the most issues are budgets and continuity for clients. Mr. Thomas states he thinks collocation would be good for our community, that it would be nice for clients to not have to drive across town for similar assistance. Ms. Thompson says it would be nice, for example if clients were coming to see Ms. Fowler, even if she wasn't in they would still know, "This is the building that I go to." Mr. Owens states that is understandable, because most people don't understand their government, so if they get help, that's where they want to continue to go if they're getting the help they need.
- Mr. Richardson states it sounds like collocation is important. Mr. Richardson says that he feels like that idea has already been resolved, that everyone seems to be in agreement about collocation. Mr. Richardson states that the question still exists as to how services are going to be better provided by integration, and if they are, he wants to know how.
- Chuck Wilson asks if we have looked into a location for collocation. Josh Smith responds that he thinks that the Job Center makes sense, however they are currently going through their facilities master plan with the county, and looking at moving Human Services out of the location it's in now, which somewhat overlaps that goal.
- E. Review of State Correspondence on Integration Funding
 - Ms. Thompson explains there is an opportunity to request funds for ADRC projects; one of which could be the use of a facilitator to assist us in determining if integration is beneficial. Ms. Thompson mentions the funds could be used for a variety of things such as funding for a facilitator, to help host community listening sessions, for pulling surveys together, updating our outreach and marketing materials to reflect the changes, (including a name and logo change,) website updates, but it could not be used for capital improvements. Ms. See states there is no requirement by the state that the departments become integrated at the end of these discussions to receive the funding. Ms. See states she wants to add a little bit about the state's perspective and her own perspective regarding integration. Ms. See says she worked in Columbia County for twenty years as the Director in Waiver Programs, and then she went to the Columbia ADRC during integration. She states in her opinion the integrated programs worked very well. Ms. See says the state is not requiring or even recommending integration, but does support the idea of integration. Ms. See says it's been her experience as a state employee seeing integration in different areas that customer satisfaction and efficiency have improved, and though each department

isn't necessarily making more money, there is more fiscal efficiency in the sense that each department is able to save more money when it comes to overlap of the same outreach, marketing, and assistance goals for elders in each integrated county. Mr. Minogue states he wants to add he often hears concerns about money being less available for aging programs, which is not true. All of the current programs available through each department and all of the current funding of such will still be available to each department. Mr. Minogue mentions he also hears concerns about a "loss of identity" for the different departments after integration, but if marketing is done correctly before and after integration, the public will still know both departments exist and are here for the community. Mr. Minogue states the he is an advocate of integration due to his own experiences with it at the state and county levels. Mr. Minogue states he agrees with what Mr. Smith said about the current system not being broken, but the possibility that it could be better.

- F. Other
 - Chairperson Thomas suggests scaling back these integration discussion meetings to once a month rather than every other week, as he feels the number of meetings being held might be making it difficult to get appropriate information in time, and might be interfering with the jobs that members have.
 - Chairperson Thomas reminds all in attendance that the ADRC Committee meeting is a week from Wednesday (April 10th, 2019) at 1:00 p.m. at the Job Center in room D/E.

2. Next Steps and Additional Information

- Josh Smith mentions that if we do want to ask for a project facilitator that we would have to make an application for that soon and is curious if that is the direction the members would like to go? Ms. Garecht asks how they would go about that? Ms. See states that Ms. Thompson and Ms. Fowler would have to put together a proposal requesting the funds and explaining what the funds would be used for. The minimum amount that could be requested would be \$5,000.00. Ms. Thompson states that the request would be due by April 22, 2019.
- Mr. Borremans makes a motion to request state funding for a facilitator. Mr.Wilkinson seconds the motion. Chairperson Thomas asks if there is anyone who would like to discuss it, but no one responds. The motion is put to a vote, and passes unopposed.

Next Meeting:

• May 1, 2019. 9:00 a.m. at the Job Center-Room K, July 10, 2019 and October 9, 2019.

<u>Adjournment:</u> Meeting adjourned at 11:11 a.m. on a motion by Mr. Wilson, seconded by Mr. Borremans. Motion CARRIED.

Respectfully submitted,

Sage Dorsey, Administrative Assistant

NOT OFFICIAL UNTIL APPROVED BY COMMITTEE

ROCK COUNTY AGING AND DISABILITY RESOURCE CENTER (ADRC) COMMITTEE April 10, 2019

<u>Call to Order and Introductions</u>: Chairperson Thomas called the meeting of the Rock County Aging and Disability Resource Center (ADRC) Committee to order at 1:02 p.m. on Wednesday, April 10, 2019 at the Rock County Job Center.

<u>Committee Members Present</u>: Terry Thomas, Rob Wilkinson, Paula Garecht, Harold Luther, and Tom Moe.

Committee Members Absent: Tom McCool, Gregg Schneider, and Carrie Glover

Staff Members Present: Jennifer Thompson, Steve Hare, and Sage Duval, A.A.

Others Present: Patricia Burhans from the Council on Aging Advisory Board and the Wisconsin Parkinson Association.

Approval of Agenda: Mr. Wilkinson moved to approve the agenda, seconded by Mr. Luther. APPROVED

<u>Approval of Minutes:</u> Mr. Luther moved to approve the minutes from February 13, 2019, seconded by Mr. Moe. APPROVED

<u>Citizen Participation</u>: Chairperson Thomas asked Patricia Burhans if she has anything she would like to ask or add. Ms. Burhans declined, and stated she was relatively new to the area, and just trying to learn as much as possible to assist her in her work with the Council on Aging and the Wisconsin Parkinson Association.

Old Business:

A. ADRC/COA Integration:

- Ms. Thompson recently met with Lachel Fowler of the Council on Aging and Assistant to the Rock County Administrator, Randy Terronez, to begin preparing a grant request for funding a facilitator. Ms. Thompson shared the written request what her responses were and stated that whether integration occurs or not, it's a good idea to hire someone to help the two departments work together in the most constructive way, whether it was as two separate entities, or one combined force for the community. Ms. Thompson stated they are almost done writing the grant proposal, but she is interested in hearing feedback from committee members on what their thoughts are as it relates to the facilitator grant, integration, etc.
- Mr. Thomas said he thinks they are headed in the right direction. Mr. Thomas has some concerns and states that marketing could be a problem, due to the fact some of the elderly people in our community think integration means that some of the funding for the Council on Aging is going to go away, and are, therefore, opposed to the idea of integration. Mr. Thomas stated integration would need to be marketed in a way that the public is assured that those programs are here and will continue to be here even after integration. Mr. Thomas shared his own personal experience with some community members expressing incorrect assumptions that integration would mean a loss of funding to the Council on Aging.
- Ms. Thompson stated she feels this is a trust issue. She goes on to say integration has nothing to do with cutting funding and everything to do with making the two departments more robust and helpful for the seniors and disabled in Rock County. Ms. Thompson stated that, though she recognizes the fear of some members of the community and some staff about integration, she feels there is more the two departments could do together for the community than they could do separately.

- Mr. Thomas stated perhaps it could be put into the news or into the local paper there are no intentions of cutting any funding, integration is just an attempt at providing better service to the community and to keep people from having to drive across town for similar appointments.
- Ms. Garecht stated change can be hard, for anybody, and she hopes that bringing in the facilitator
 will give everyone a voice and get everyone on the same page as far as integration is concerned.
 She related the integration experience to her experience with the transitioning from Long Term
 Support to Family Care. Ms. Garecht stated many people were very angry at first, but eventually
 transferring to Family Care was seen by the community as beneficial.
- Mr. Wilkinson said he believes the biggest problem with the misperception of integration is that the state government and the federal government have been talking about cutting funding forprograms for quite some time, so, people in the community are hearing the word "integration" and automatically thinking that that means "budget cuts." Mr. Wilkinson stated that we need to keep reiterating that integration is for the benefit of the people of the community.
- Mr. Moe shared that he'd had the personal experience of losing his job when a company he worked for merged with another company, and that the first thing the company said to the employees when the merger was occurring was, "Don't worry, nothing is going to change, and no one will be losing their job," but things did change, and people did lose their jobs. Mr. Moe said that he feels that that's where a lot of the public's apprehension and distrust originates. Ms. Thompson stated that that is precisely why the word "merge" is not used, but "integrate" is, because it is an integration of both departments to create more for the community, rather than to take something away from the community. Ms. Thompson said referring to integration as a merger makes people feel more like it is a corporate "takeover" intended to cut funding and save money than what it's really meant to do, which is provide better service for the community. Mr. Moe agreed with Ms. Thompson.
- Ms. Thompson stated the facilitator is coming to meet with everyone as an impartial observer who will go over the pros and cons of integration to help the county make the right decision for the community, by interviewing people and also by analyzing and evaluating all the available data. She went on to say the grant proposal isn't due until the 22nd, so if anyone thinks of anything else that they would be helpful to add to the proposal she and Randy Terronez could add more to the proposal before it's sent next week.
- B. State Budget: "No Wrong Door"
 - Ms. Thompson stated that this proposal has been brought up in many meetings from different aspects of Human Services in Wisconsin. The initial idea was that the children's community could receive assistance from the ADRC. Ms. Thompson stated that caused a bit of fear amongst employees of the different ADRCs, for many reasons; one of which is that we don't have enough room in the space we're in now and it would also be difficult for ADRC clients to share a waiting room with children. When this was mentioned the state responded that ADRCs are not being looked at in that aspect, but the state is interested in doing something like that for children. Ms. Thompson wanted to put everyone's minds at ease in case they heard something along those lines.

New Business:

- A. Entitlement:
 - Ms. Thompson stated the waitlist is decreasing and the ADRC is still expecting everyone on the waitlist will be removed by July of 2019. Ms. Thompson said there are many clients who were recently screened, and when approached to be taken off the waitlist are either not ready for Family Care, or they have too many assets at this time. It is Ms. Thompson's understanding some people went on the waitlist anticipating the wait to be much longer, so the amount of clients each worker is assisting in getting off of the waitlist is slightly lower than the ADRC expected. She went on to state that, there are still one hundred forty-three people on the waitlist, but those people fall into the categories of either not being ready yet or having too many assets at this time. Ms. Thompson said those clients will receive a letter stating the ADRC is at

entitlement and to contact the ADRC when they are ready to be served. Ms. Thompson mentioned she is pleased with the performance of the I&A staff during entitlement, and that, though they are busy, things are going smoothly. Ms. Thompson said by the next ADRC Advisory Board meeting on July 10th, full entitlement will already be in effect.

- B. Disability Benefit Specialist:
 - Ms. Thompson told the board that Terri Pass will be retiring on June 3, 2019 and that Ms. Thompson is already in the process of hiring a replacement. Ms. Thompson is hoping to have a replacement hired by Terri Pass' last day. Mr. Thomas stated that Terri Pass was a valuable asset to the county for over thirty-seven years and also did a lot of volunteer work for the community.

C. Lead Worker:

- Ms. Thompson announced Jamie Dix as the new lead worker for the ADRC. Ms. Thompson referred to Ms. Dix as the ADRC's "go-to person" for the ADRC. Jamie Dix assists not only staff in this role, but also management. Ms. Dix participates in state calls, hears about quality assurance issues that are going on, reads and updates the notes put on ADRC clients' cases, and helps with time reporting for the ADRC staff. Ms. Dix has been assisting Steve Hare in all of those aspects, and more. Ms. Thompson said Ms. Dix also fields staff questions and gathers staff feedback.
- Mr. Thomas said Jamie Dix is very knowledgeable and is a good person to have in the Lead Worker position. Ms. Thompson agreed with Mr. Thomas and mentioned that Ms. Dix will still be working as a transitional worker by assisting children who are moving into the adult programs.
- Mr. Thomas brought up the possibility of redistributing funds or reallocating funds for each county by the state. Ms. Thompson stated she has heard that in those cases there are sometimes "winners" and sometimes "losers" in terms of how much funding each ADRC will receive. She stated it is "difficult to spend money that you don't know you have." Ms. Thompson said it can be difficult to prepare to spend extra money when one is sticking to a strict budget, but generally the ADRC of Rock County spends their surplus on advertising, community education, and community outreach. She will bring more information on that to the committee to discuss when she receives it.

Statistical Information:

- A. Call Numbers:
 - Ms. Thompson shared the bar graph of incoming call numbers to the ADRC.
 - Ms. Thompson shared the SAMS Agency Call Report quarterly information for January, February, and March which reflected actual call volume.
 - Mr. Moe asked if we are missing any "pockets of people." Steve Hare said the ADRC gathers that information from clients and is entered into a database. If there is something specific we are looking for, we could make that request from the state.

Complaints and Appeals:

• Mr. Hare shared there were no complaints or appeals during the previous quarter.

Committee Member Comments:

Ms. Thompson stated there is one vacancy on the ADRC Advisory Board for someone to
represent the Developmental Disability target group. She expressed it is difficult to fill that
position at times, because the person who takes that vacancy cannot be associated with Family
Care. Ms. Thompson asked if any board members know anyone who would be qualified and
interested to please spread the word. Ms. Garecht mentioned that she knew some special
education teachers who might be interested in the position on the committee, but said she wasn't
sure if they would be able to attend meetings since they are held during school hours.

• Mr. Thomas stated that his and Rob Wilkinson's terms are expiring soon and will need to be renewed.

Next Meeting:

• July 10, 2019 and then October 9, 2019

Adjourn: Meeting was adjourned at 2:03 p.m. on a motion by Mr. Moe, seconded by Mr. Luther. CARRIED.

Respectfully submitted,

Sage Duval, Administrative Assistant

NOT OFFICIAL UNTIL APPROVED BY COMMITTEE

ROCK COUNTY AGING AND DISABILITY RESOURCE CENTER (ADRC) ADVISORY COMMITTEE May 28, 2019

<u>Call to Order and Introductions</u>: Chairperson Thomas called the meeting of the Rock County Aging and Disability Resource Center (ADRC) Advisory Committee to order at 12:00 p.m. on Tuesday, May 28, 2019 at the Rock County Job Center.

Committee Members Present: Terry Thomas, Rob Wilkinson, Paula Garecht, Carrie Glover, and Tom Moe.

Committee Members Absent: Tom McCool, Gregg Schneider, and Harold Luther.

Staff Members Present: Jennifer Thompson and Sage Duval, A.A.

Others Present: Randy Terronez, Assistant to the County Administrator.

Approval of Agenda: Mr. Wilkinson moved to approve the agenda, seconded by Mr. Moe. APPROVED

<u>Citizen Participation</u>: Paula Garecht spoke about membership of SAIL (Sharing Active Independent Lives) in Madison and stated that she hopes that something similar could be started in Rock County. Ms. Garecht passed out paperwork to the board members about it. Terry Thomas mentioned that Steve Hare will be retiring in June. Mr. Thomas said that he was thankful to Mr. Hare for his service, not only to Rock County, but also in helping to start the ADRC.

New Business:

A. One-Time Funding Proposal:

Jennifer Thompson passed out copies of the proposal she has from the facilitator, Jerry Braatz, to everyone in attendance. Ms. Thompson discussed what the proposal contained and mentioned that at the next meeting it will be announced which members of the ADRC Advisory Committee will be a part of the study committee. Ms. Thompson wanted to make it clear Mr. Braatz will be completely impartial and neutral in his role as a facilitator. Ms. Thompson shared Mr. Braatz will be gathering information, analyzing the information he learns about the community, discussing the information with the study groups, and he will ultimately forward a recommendation based on what he's learned in that process. Ms. Thompson said there are 51 counties in Wisconsin that have integrated the ADRC with their aging department and only 21 counties that haven't, which she shared with Mr. Braatz. Mr. Braatz will also be looking at the population of Rock County and how it is growing. Mr. Braatz is hoping to answer two questions in his investigation. One question is how Rock County could best provide a quality level of service to an aging group of 65 and over that will almost double in size by the year 2035. The other question is will Rock County be able to provide quality services within the parameters of a rapidly growing population if integration occurs or if it does not occur. Ms. Thompson said Mr. Braatz's role is to support ideas, listen, gather the information, and analyze it to determine the answers to those questions and give a recommendation on whether integration is the best decision or not. Mr. Braatz will need cooperation and participation from the study group. It was noted in the timeline Mr. Braatz will be meeting with the Aging staff beginning May 30, 2019 and on June 6, 2019 Mr. Braatz will meet with the ADRC staff to interview each about what their thoughts on integration are, where they see their role in integration, and if they see integration in a positive or negative way. Ms. Thompson mentioned the Aging Department has selected 5 members to join the study committee. The ADRC has yet to select five members, but, once the study committee of ten members has been selected the members will be interviewed by Mr. Braatz individually. Mr. Braatz will relay all the information he's learned from his research in the community and with staff to the study committee. Mr. Braatz will contact the counties that Rock County is compared to in Wisconsin after he does more research into the demographics of Rock County and who is being supported in the community. Mr. Braatz will also be contacting the counties that already have an integrated Aging Department and ADRC for more information. Mr. Braatz will present his findings to the study committee in August of 2019. Mr. Braatz and the study committee will then select community members for three focus groups. The focus groups will mostly be made up of community members who have an interest in the care of people who are elderly and have disabilities. Mr. Braatz will then complete a final report with his findings which will be presented to the study committee and stakeholders in the community. Ms. Thompson spoke of the possibility of Mr. Braatz also holding a community forum for the public.

- Randy Terronez clarifies that there will be three focus groups in August of 2019 and another three focus groups in September of 2019, for a total of six focus groups. Mr. Moe states that Rock County was fortunate to get the grant to fund the facilitator. Ms. Thompson stated that the total approved grant for funding the facilitator and focus groups was \$18,855.00.
- Carrie Glover asked where the people in the focus groups will be coming from and Ms. • Thompson replied that Mr. Braatz is expecting to get ideas from the study committee on who should be in the focus groups and where those advocates should be coming from. Tom Moe asks if they could ask the senior centers to participate. Ms. Thompson said that that could be discussed with Mr. Braatz. Ms. Thompson also stated she and Lachel Fowler would not be on the study committee, but will be in attendance. They will be available for questions and conversations at the meetings, but will be considered "nonvoting." Ms. Garecht asked where the members of the study committee who have already been selected are coming from, and Mr. Wilkinson stated that four of the members came from the Council on Aging Advisory Board and one member came from the Education, Veterans, and Aging Services Governing Committee. Two are also county board supervisors. Ms. Glover had some questions since she had missed some meetings, so the difference between collocation and integration were discussed with her. Ms. Thompson mentioned the acquisition of the property on Center Ave near the Job Center which has been purchased to house the entire Human Services Department and the Aging Department. Collocation is inevitable, but there is still a question as to whether integration would help to serve the growing elderly community in a more efficient way. Paula Garecht stated that resources are shrinking, but the elderly population is growing, so integration may be the key way to continue to provide proper service to the citizens.
- Rob Wilkinson wondered if other members of the study committee would be influenced by the fact that three out of the ten study committee members are also on the Rock County Board. Terry Thomas said that would probably only occur to people who weren't afraid to speak their minds and share their opinions. Jennifer Thompson said that the facilitator will see each person on the study committee as having an equal vote, and will do his best to mediate and ensure that everyone has an equal say. Mr. Thomas said that he thinks that bringing in the facilitator was a great idea because the facilitator could will be less partial than two separate committees would coming together. Mr. Thomas said that he is sure that there will be things that each department does now on their own that they would continue to do whether integration occurred or not, but things like marketing and outreach could benefit greatly from integration.
- B. Committee Member Selection:
 - Terry Thomas asked the committee who they think should be a part of the study committee. Rob Wilkinson said that he could volunteer. Paula Garecht asked if being a part of the study committee just meant meeting with Jerry Braatz. Ms. Thompson responded that joining the study committee would mean both meeting with Jerry Braatz, being interviewed by him, and receiving the results of the findings. Ms. Thompson went on to say that the study committee wouldn't be meeting much more than six times, because the majority of Mr. Braatz' work will center on investigating and analyzing all the data he receives. Randy Terronez said that the County Board

would be approving the appointments at their meeting on June 13, 2019. Mr. Terronez expects a meeting shortly thereafter, but then not meeting again until August. Mr. Thomas asked if the date will be set by the end of December, 2019. Mr. Terronez replied that it would actually be at the end of November, 2019. Ms. Thompson mentioned that the money that was received for the facilitator needs to be spent before the end of the calendar year, as well.

Mr. Thomas said that he could volunteer and asked if anyone present would be willing to volunteer to join the study group. Tom Moe and Paula Garecht expressed interest in joining the study committee. Mr. Thomas asked Mr. Terronez if the Chairperson of the County Board will decide who would be the chair of the study committee and Mr. Terronez confirmed. Ms. Thompson mentioned that the facilitator meetings should remain on the ADRC Advisory Committee Agenda until a decision has been made. Mr. Thomas agreed with Ms. Thompson. Mr. Thomas mentioned finding someone from the Human Services Department to join the study committee, as well.

Committee Member Comments:

• Mr. Moe asked how the community members for the focus groups will be found. Ms. Thompson stated that those ideas will probably come from Mr. Braatz after interviewing everyone and getting their thoughts on where those people would be found. Ms. Thompson used the mention of the Senior Center that Mr. Wilkinson had brought up as an example.

Next Meeting:

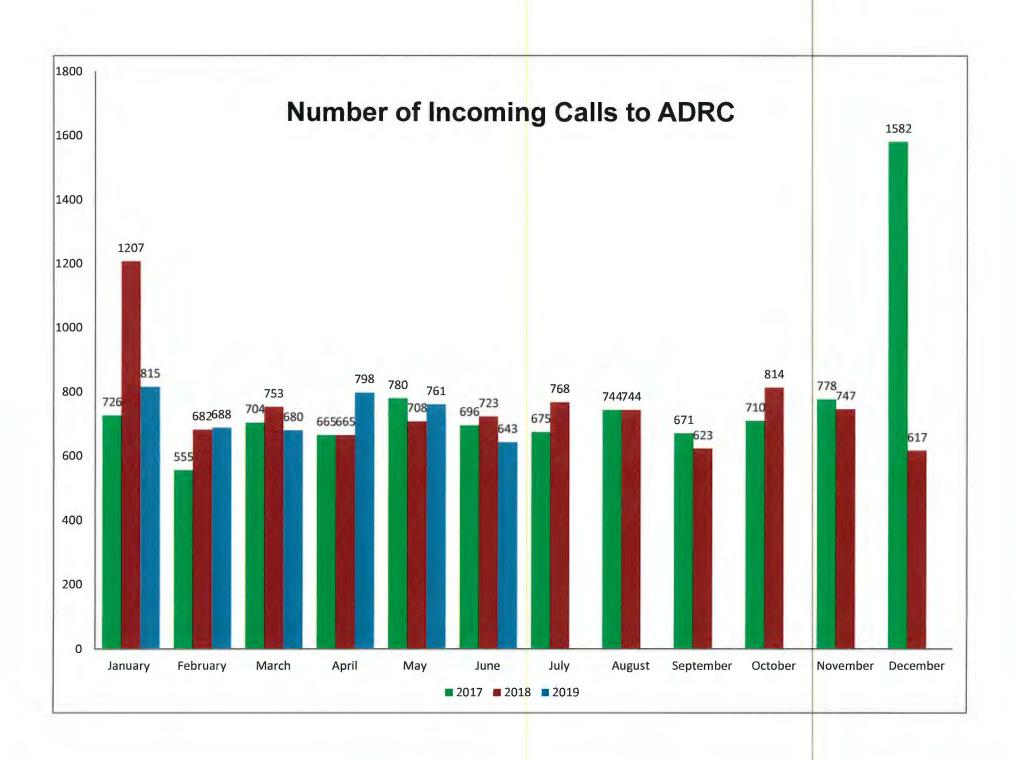
• July 10, 2019 at 1:00 p.m.

Adjourn: Meeting was adjourned at 12:37 p.m. on a motion by Mr. Moe, seconded by Ms. Glover. CARRIED.

Respectfully submitted,

Sage Duval, Administrative Assistant

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- SAMS Agency Call Report

Who made contact (Caller Type):

No. of Calls	Caller Type			
1,299	(Self)			
274	11-Legal Decision Maker			
171	12-Caregiver			
818	13-Relative/Friend/Neighbor/Comm Mbr			
769	14-Agency/Service Provider			
701	15-ADRC Contacted Consumer/Designee			
735	16-ADRC Initiated Collateral Contact			
215	99-Other			
4982	Total			

Topic Categories discussed during call:

	No. of Calls	Topic Category	
	201	Abuse and Neglect	
	38	Adaptive Equipment	
	1	Addictions	
	2	ADRC Complaint	
	56	ADRC Printed Material	
	116	Alzheimer's and Other Dementia	1
	15	Ancillary Services	1
	3	Animals	1
	112	Assisted Living (AFH, CBRF, RCAC)	
	9	Budget Assistance]
	144	Caregiving	
	26	Community I&R	-
	11	Complaints (other)	
	22	Education	
	4	Emergency Preparedness	
	40	Employment	
	13	End of Life	
	40	Food	
	64	Health	
	6	Health Promotion	
	363	Home Services	
	303	Housing	
	38	Income Maintenance	
-	94	Insurance	
	108	Legal Services	
			1

	16	MDS Section Q Referrals	
	7	Medical Home Care	
	66	Mental Health	
	14	Non MDS Section Q	
	133	Nursing Home	
-	49	Other	
	3,400	Public Benefits LTC Programs	
	759	Public Benefits, Other	
	12	Recreation/Socialization	
	1	Referral for Evaluation	
	15	Referral for Financial-Related Needs	
	20	Referral for Private Pay Options	
	17	Taxes	
	105	Transportation	
	1	Unmet Need – Home Care	
	1	Unmet Need – Housing	
	5	Unmet Need Other	
	3	Unmet Need Prescription Drug Assistance	
	2	Unmet Need – Transportation	
	3	Unmet Need – Utility Assistance	
	17	Veterans	
	64	Youth in Transition	
	4970	Total	
			-

ADRC Activity:

No. of Calls	ADRC Activity					
1,270	0 Administrative (Select exclusively.)					
389	Attempted Contact (Select exclusively.)					
20	Community Partners (Select exclusively.)					
10	Complaints/Advocacy					
31	Customer Initiated Follow-up					
290	Long-Term Care Functional Screen					
16	.6 Memory Screen					
221	Provided Assistance with MA Application Process					
11	11 Provided Brief or Short-Term Service Coordination					
21	Provided Disenrollment Counseling					
142	Provided Enrollment Counseling					
412 Provided Follow-up						
2,614	Provided Information & Assistance					
165	Provided Options Counseling					

- SAMS Agency Call Report

16	Referral to ADRC
4982	Tota!

Consumer Age Group:

No. of Calls	Consumer Age Group
11	100 - 150
360	17 - 21
1,199	22 - 59
3,379	60 - 99
4949	Total

Referred By:

No. of Calls	Roferred By
3	ADRC Presentation
25	Called Before
2	Friend/Family
2	Home Health Agency
4	Hospital
28	Internal Referral
2	Internet
1	Newspaper
б	Other Agency
2	Physician
75	Total

Disability:

No. of Calls	Disability				
569	569 00-Alzheimer's/Irreversible Dementia				
578	01-Developmental/Intellectual Disability				
2,907	02-Elderly: Age 60 or Older				
644	03-Mental Health				
1,550	04-Physical Disability				
76	05-Substance Use				
300	06-Unknown (Select exclusively.)				
4958	Total				

Monthly Total

No. of Calls	Total Minutes	Month
1,828	44,488	April, 2019
1,687	49,897	May, 2019

- SAMS Agency Call Report

4982	136062	Total	
1,467	41,677	June, 2019	