

The seal of Rock County, Wisconsin, is a circular emblem. It features a central figure of a Native American holding a bow and arrow. The text "STATE OF WISCONSIN" is written along the top inner edge, and "ROCK COUNTY" is written along the bottom inner edge. A decorative rope-like border surrounds the inner circle, and a small crest is at the bottom center.

# Rock County 2022 Recommended Budget and Administrative Report

Josh Smith, County Administrator

October 14, 2021

# Rock County Board Rules of Procedure

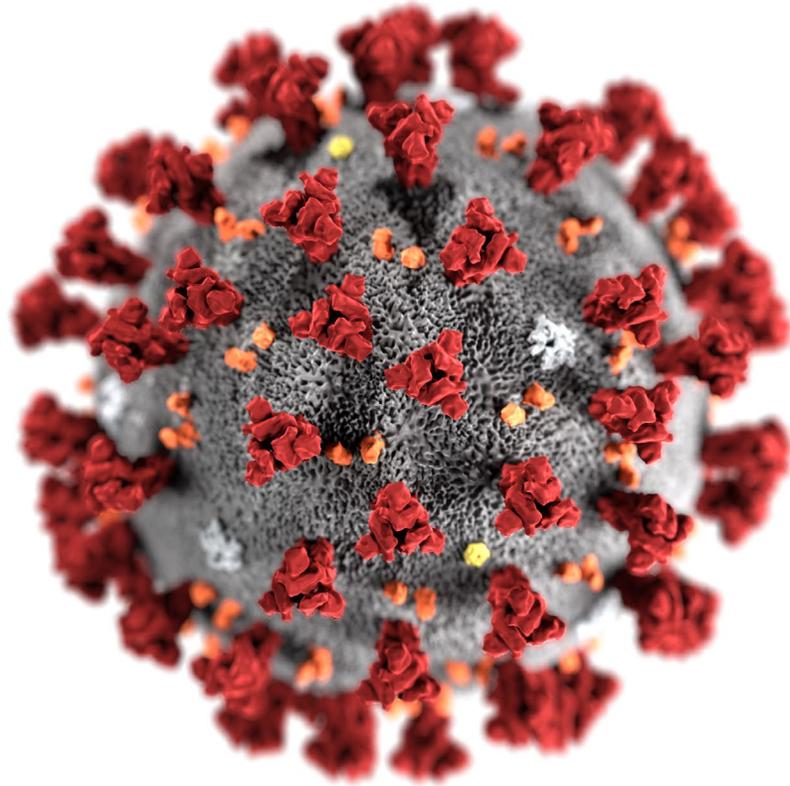
## Rule II

C. The County Administrator shall make an annual administrative report of all County activities to the County Board. This report shall be included as a separate section of the budget and given in conjunction with the annual budget presentation.

“Service to the public is our  
fundamental reason for being.”

-Rock County Vision Statement

As we plan to enter our third calendar year of  
COVID-19 response....



...we all feel like this!



# 2021—The Year of the Vaccine Clinic



Thanks to (some of) our partners!



# Masking Up, Making Progress



# Dr. Daniel Hale Williams Rock County Resource Center



# Creative Solutions to Workforce Challenges?

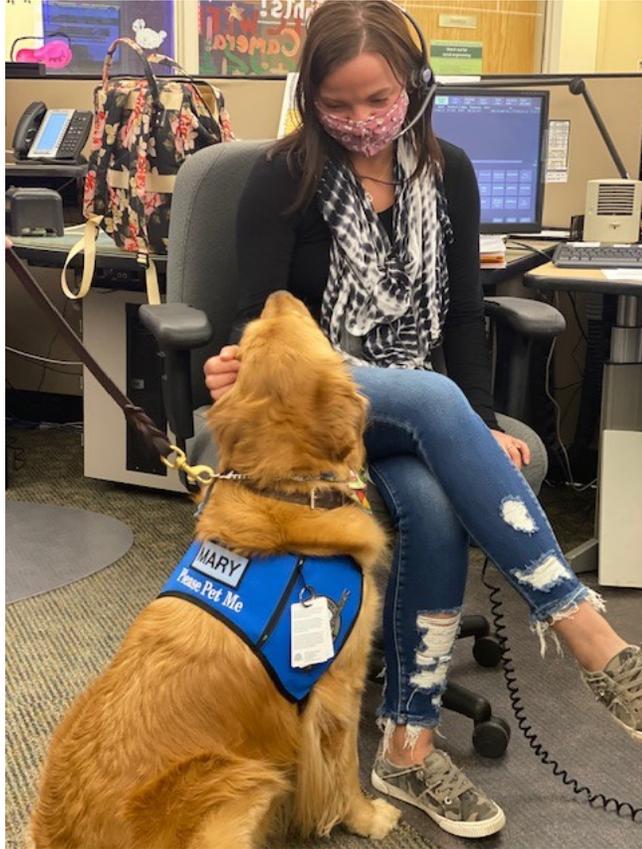


Sheriff's Office/Parks Division Recruitment Collaboration



911 Internship Program

# Expansion of the K-9 Program?



K-911 Communications Center



Rock-IT K-9 Remote Worker Program

# New Department Heads



Veterans Service Officer  
Paul Crawford



Nursing Home Administrator  
Natalie Rolling-Edlebeck



Health Officer  
Katrina Harwood

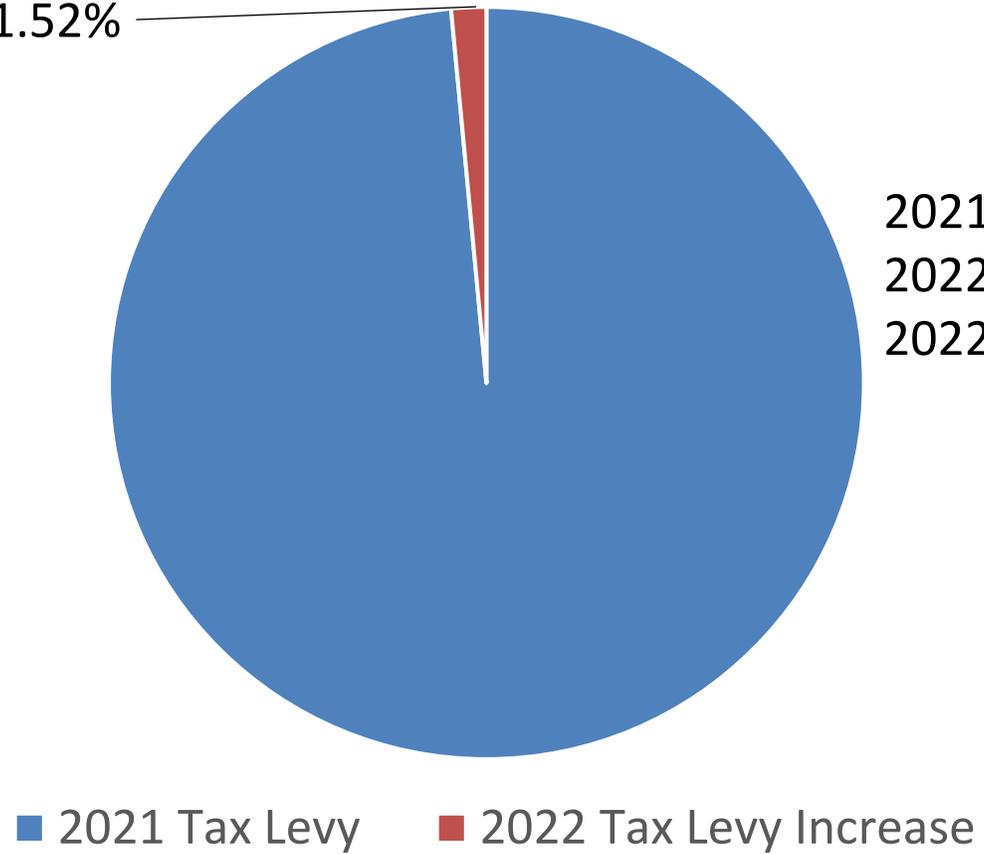
The seal of Rock County, Wisconsin, is a circular emblem. It features a central illustration of a sheaf of wheat, a pitchfork, and a scythe, symbolizing agriculture. The text "ROCK COUNTY STATE OF WISCONSIN" is inscribed around the perimeter of the seal. At the bottom center, there is a small decorative element.

# 2022 Operational Budget

# Figure 1

## 2022 Recommended Tax Levy

2022 Increase = 1.52%

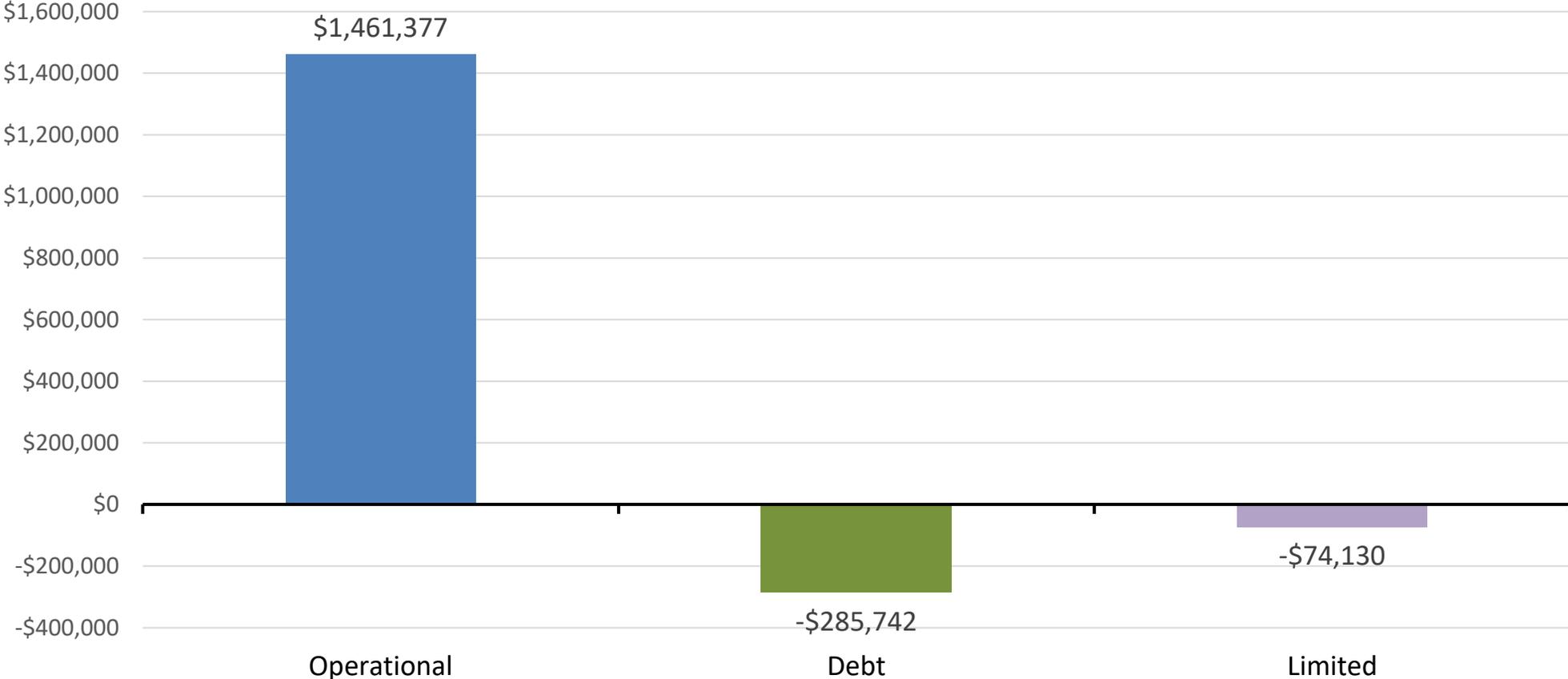


2021 Tax Levy	\$72,576,118
2022 Increase	\$ <u>1,101,505</u>
2022 Tax Levy	\$73,677,623

# Figure 2

## 2022 Recommended Tax Levy Increase

Total Increase = \$1,101,505



# Figure 3

## Tax Levy Increases, 2010-2022

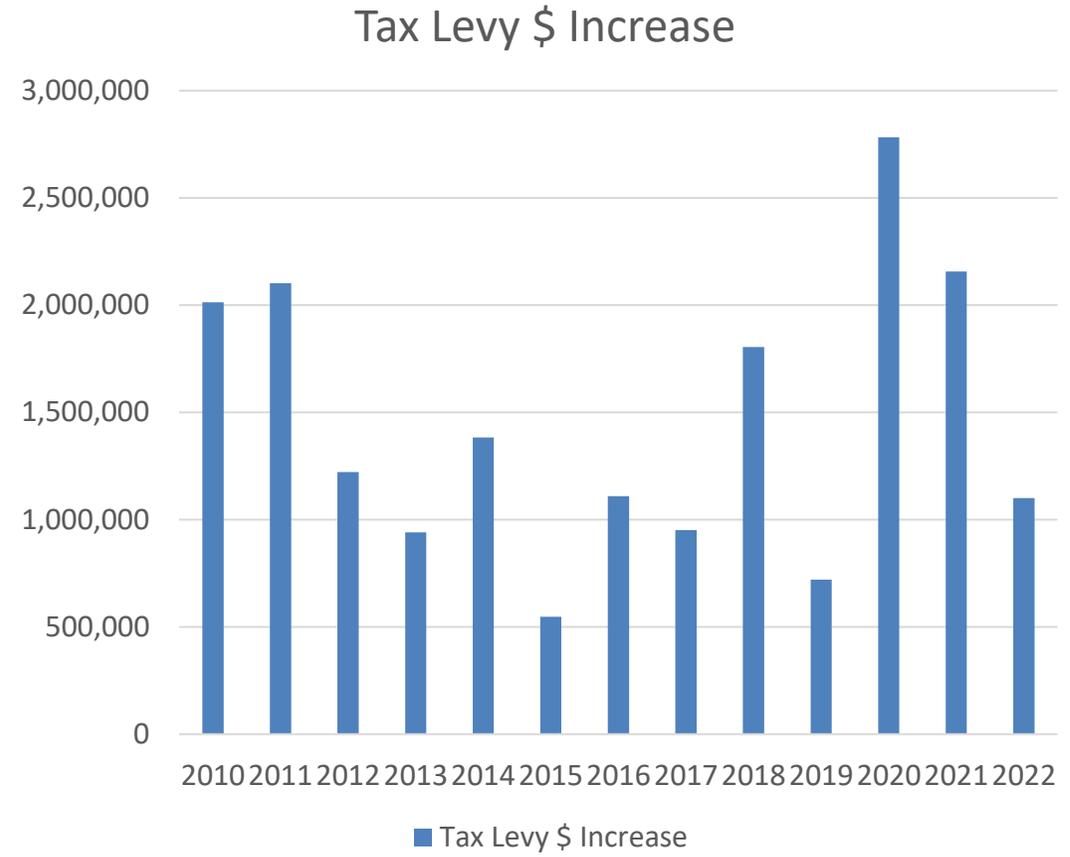
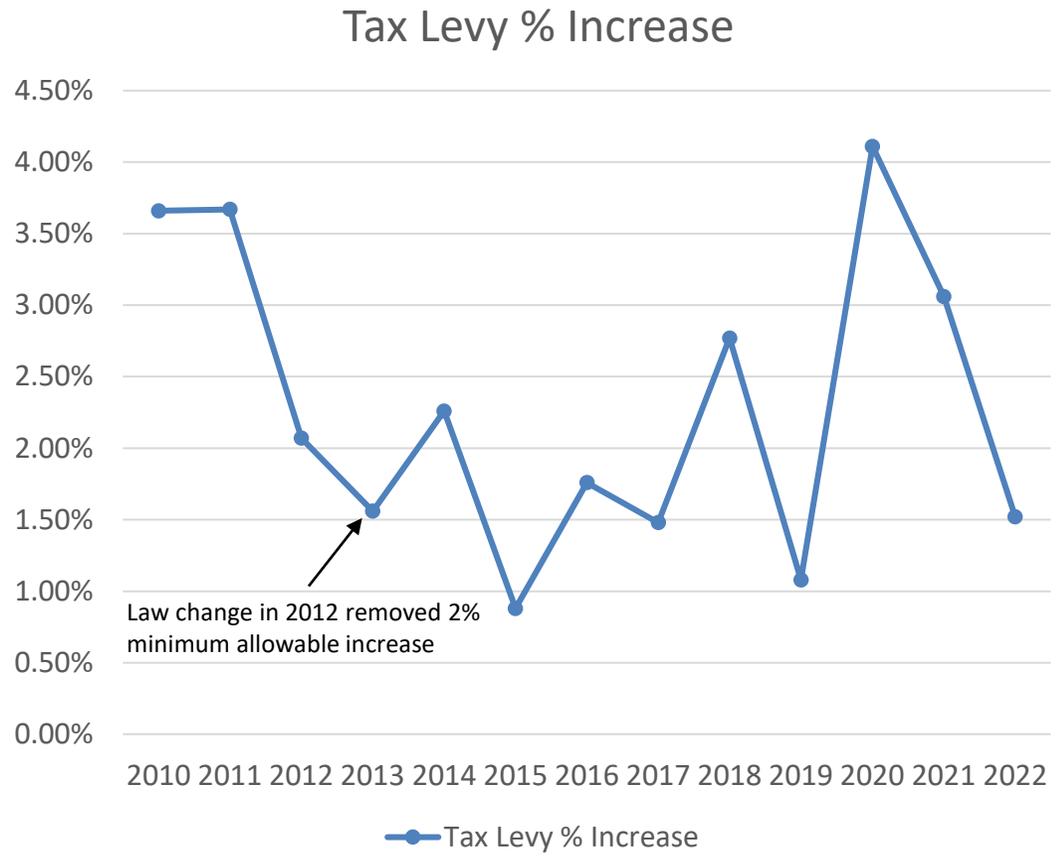


Figure 4  
Tax Levy Increases by Type, 2012-2022

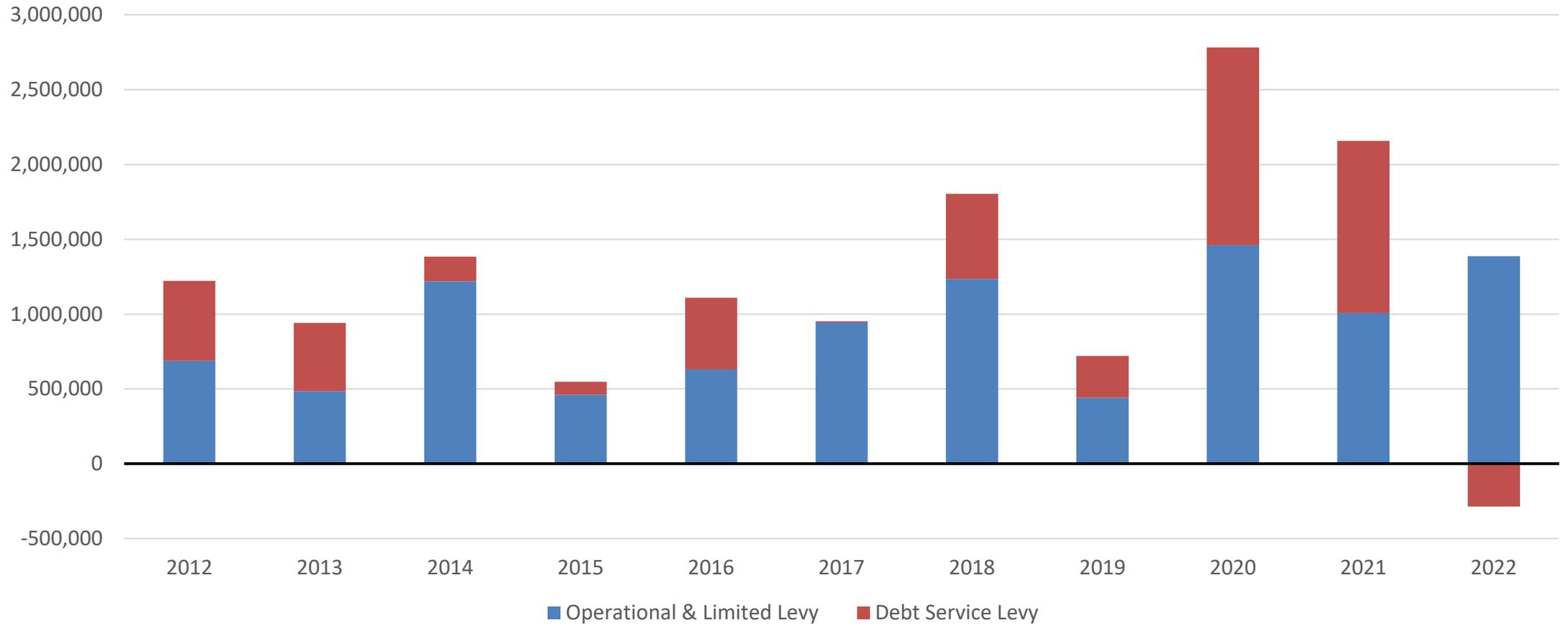


Figure 5  
Tax Rate (per thousand), 2000-2022

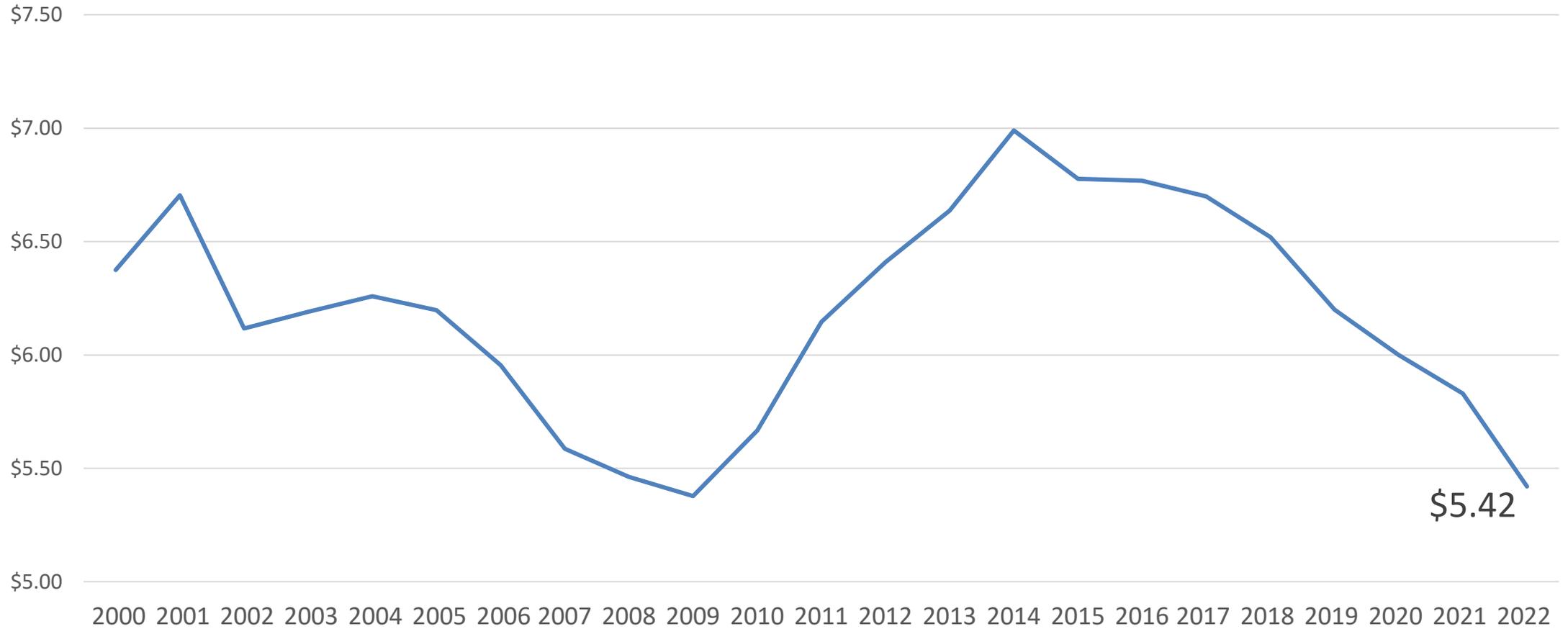
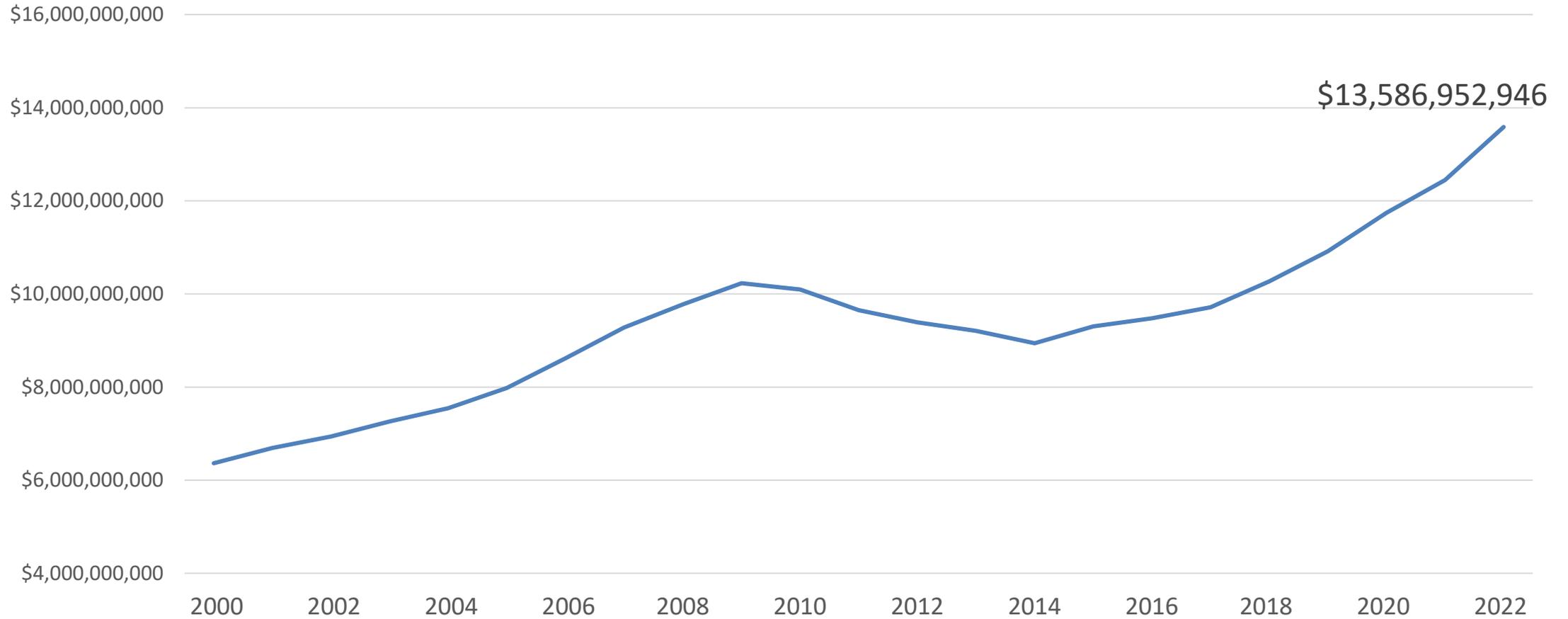
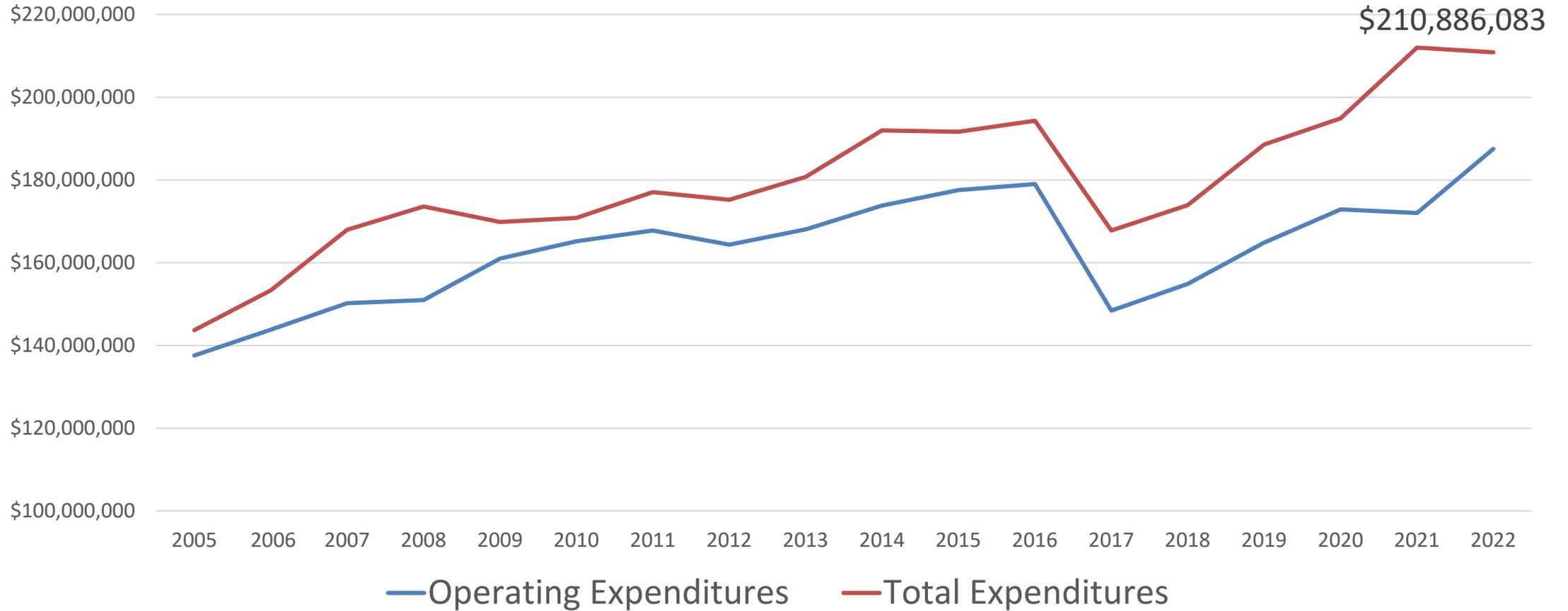


Figure 6  
Equalized Value, 2000-2022



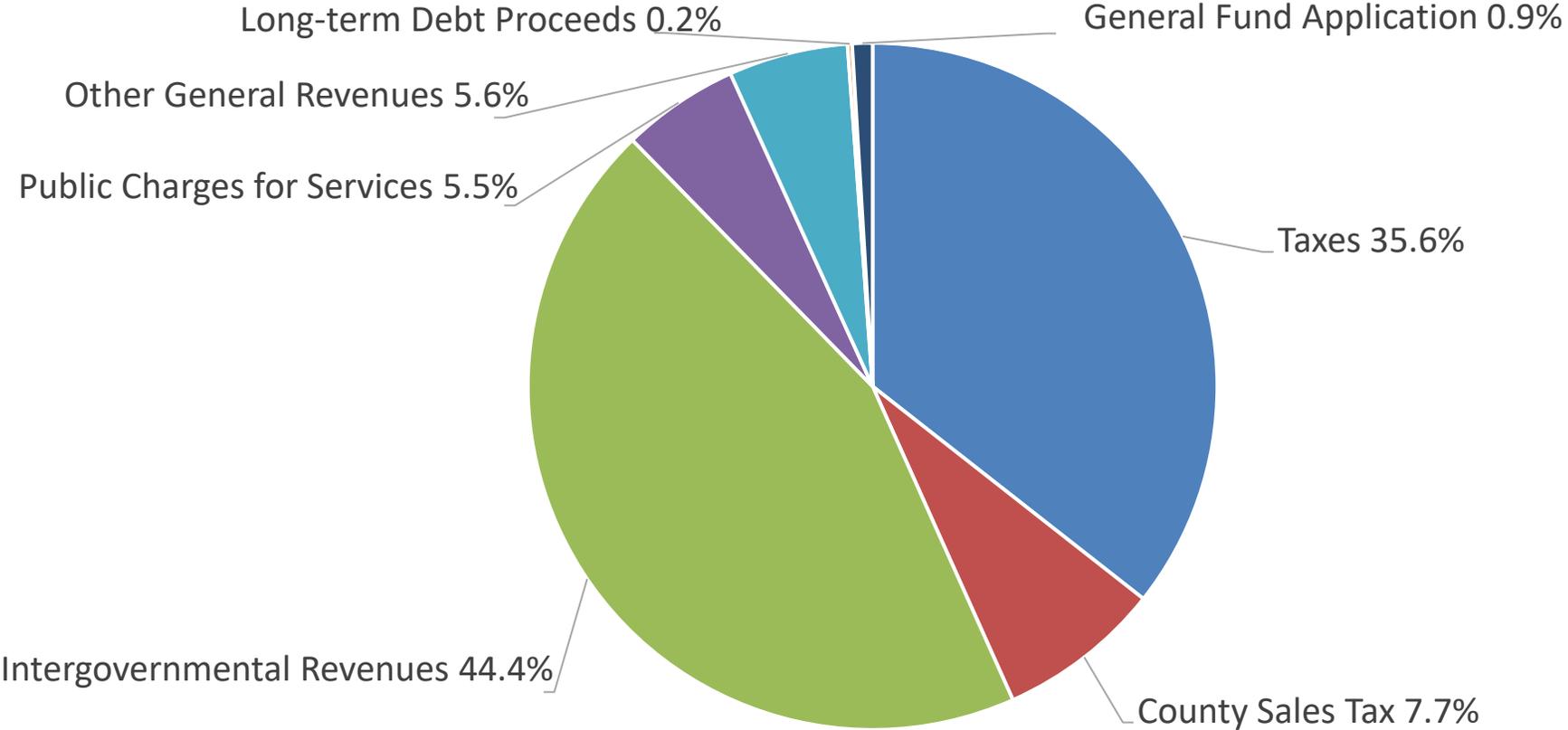
# Figure 7

## Expenditures, 2005-2022



# Figure 8

## Revenues by Source, 2022



# Figure 9

## Sales Tax Collection and Appropriation, 2007-2022

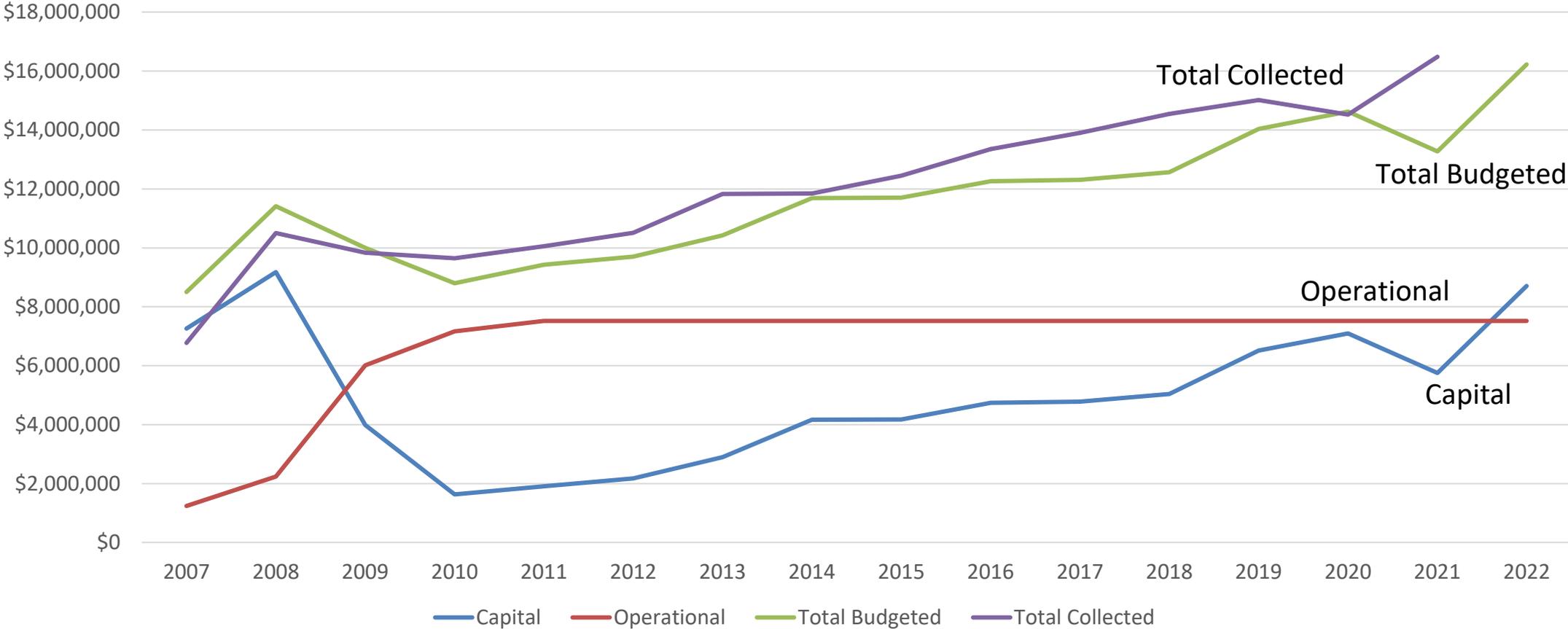
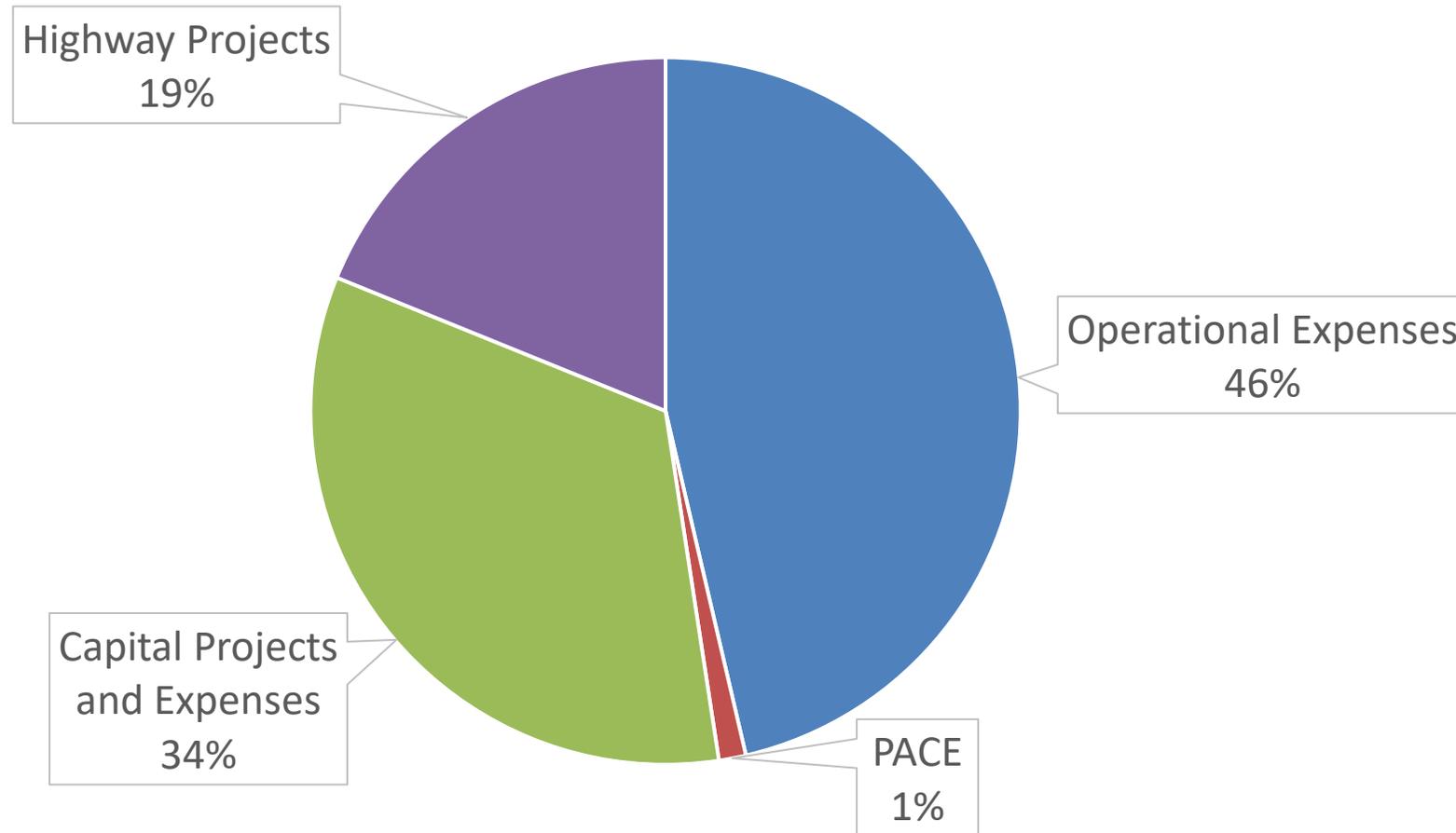


Figure 10  
Sales Tax Use, 2022





# 2022 Capital Projects

# County Highway Projects



## CTH A Reconstruction-3.0 miles

- \$2.0 million General Fund application
- \$1.0 million Local Road Improvement Program (LRIP)
- \$724,000 sales tax

## CTH M Pulverize and Overlay-5.0 miles

- \$1.2 million sales tax; \$450,000 borrowing
- \$317,500 County Highway Improvement (CHI) grant

## CTH F Reconstruction (Federal Aid)-1.6 miles

- \$515,000 sales tax

## CTH O Real Estate/Utilities-2.4 miles

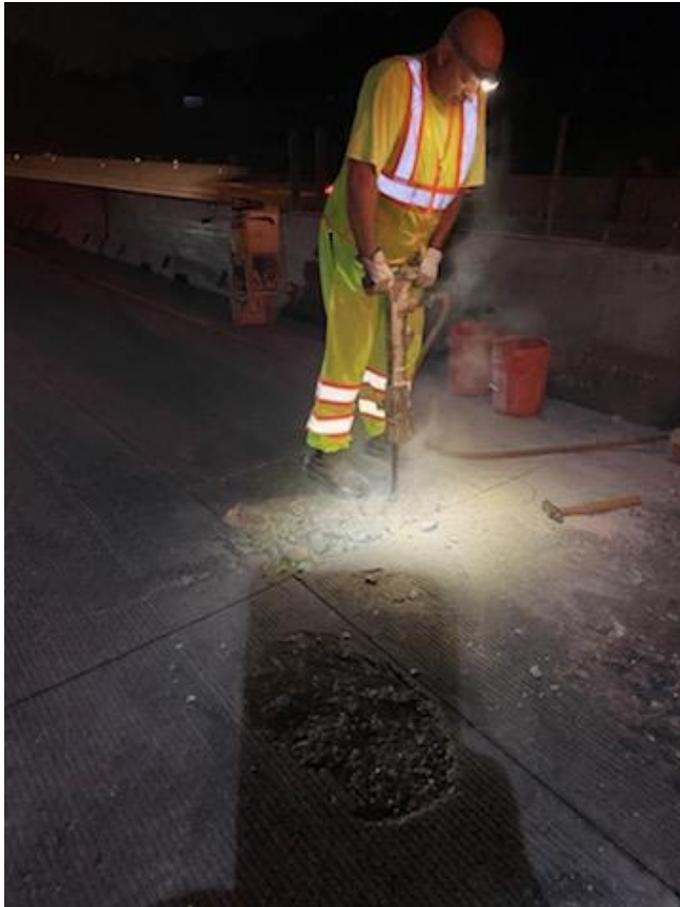
- \$197,000 sales tax

## Two Sealcoating Projects-20.3 miles

- \$400,000 sales tax

# County Highway Projects Funding Summary

- Sales Tax: \$3,057,500
- General Fund: \$2,000,000
- State Aid: \$1,317,500
- Borrowing: \$450,000



# Figure 11

## Highway Funding Sources, 2015-2022

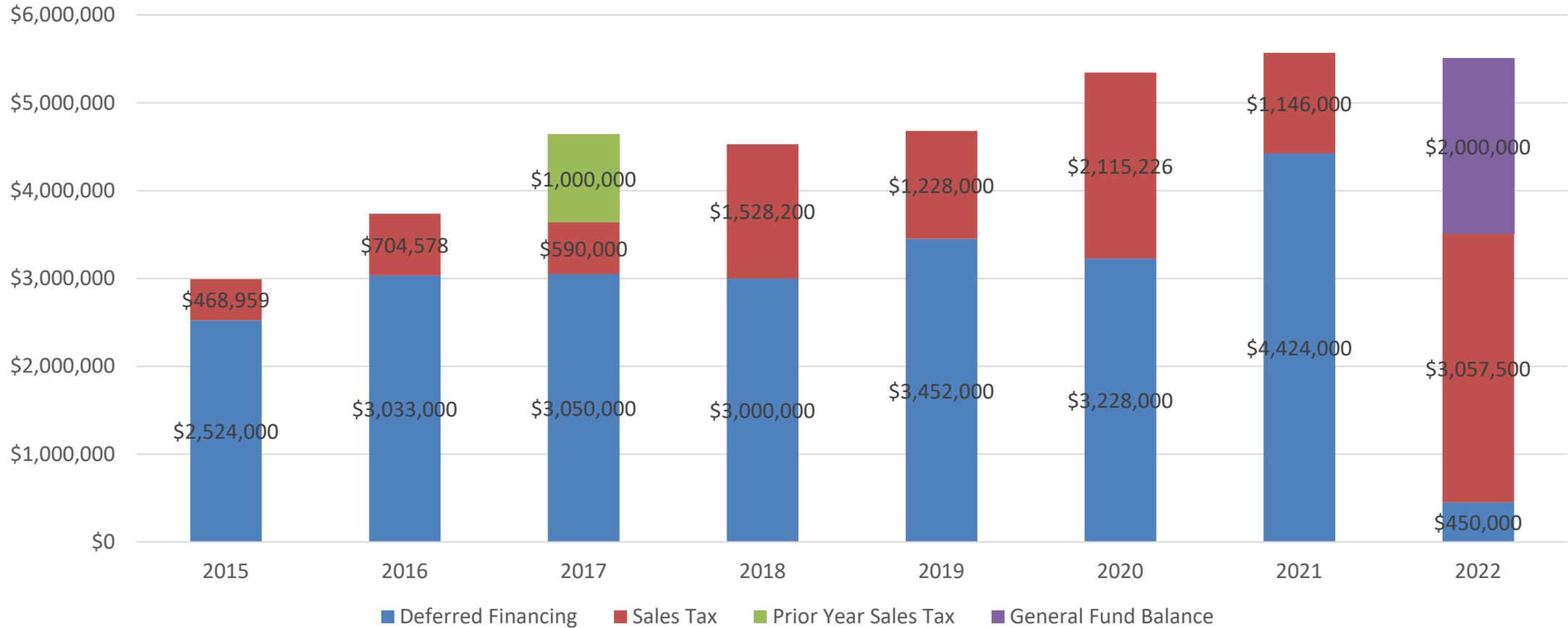


Figure 12  
Unassigned General Fund Balance, 2014-2020

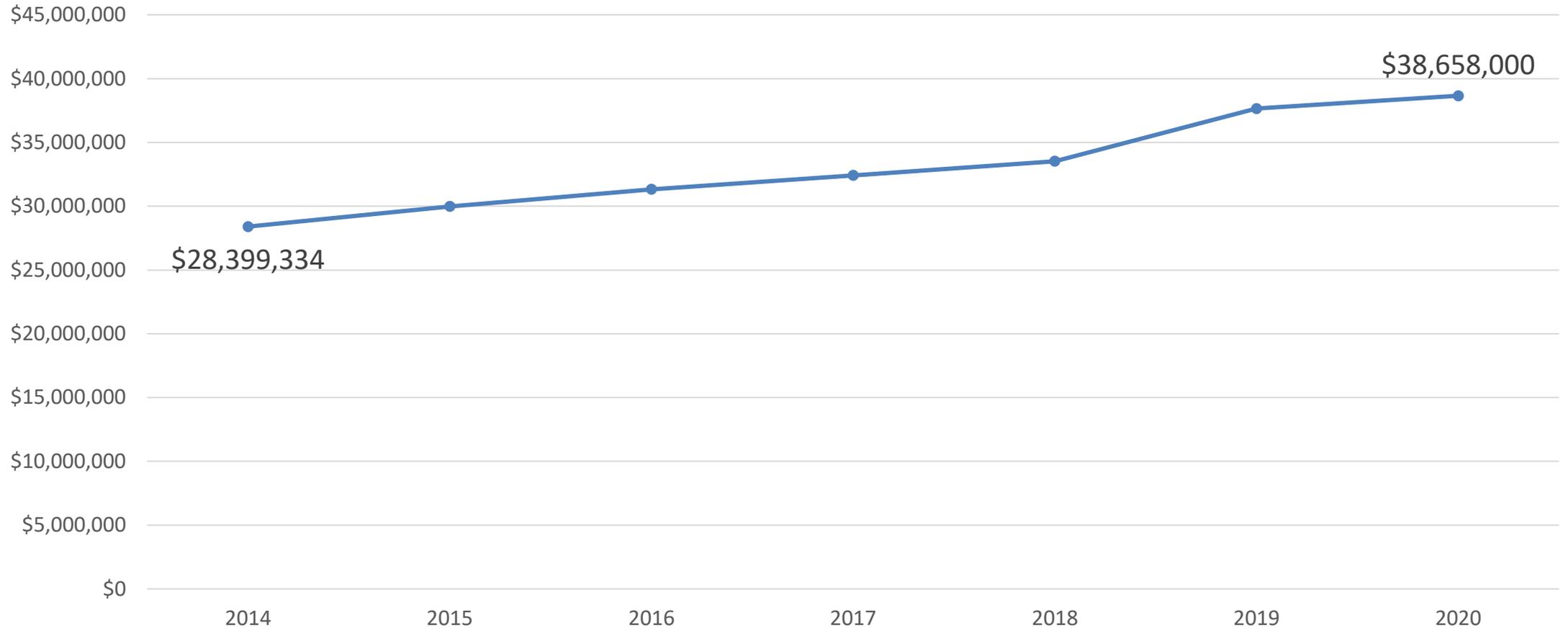
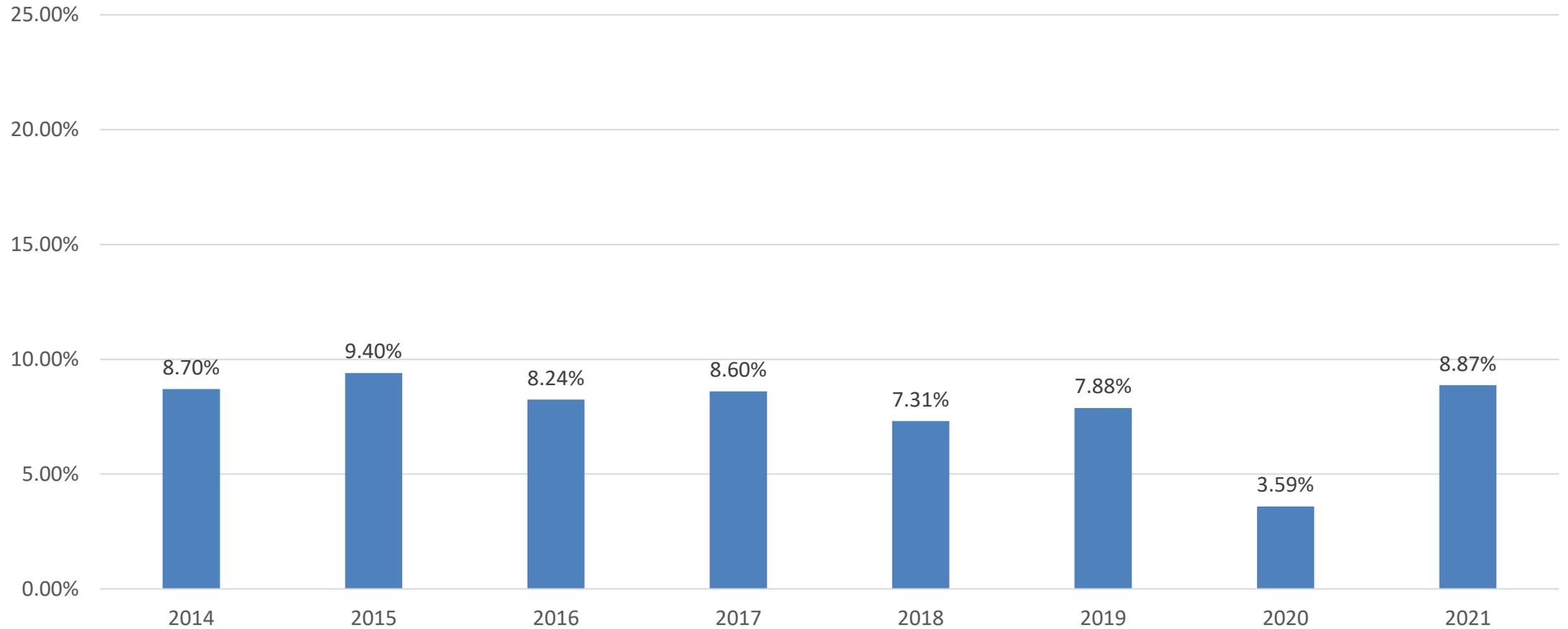


Figure 13  
County Percentage of Debt Limit, 2014-2021





# Notable Projects, Initiatives, and Budget Changes

# American Rescue Plan Act (ARPA) COVID-19 Response Provisions

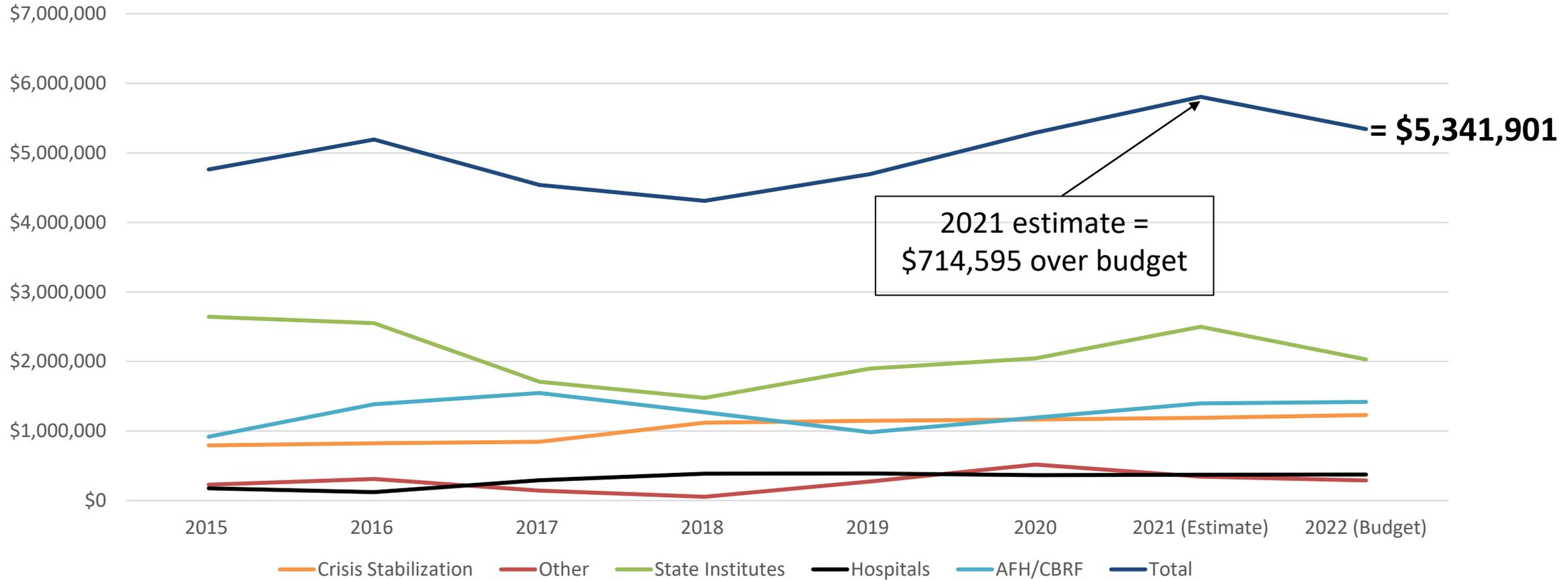
- A total of \$1.7 million in ARPA funds are budgeted through these provisions
- Public Health positions (\$610,426)
- Human Services
  - Adult out-of-home behavioral health placements (\$251,341)
  - Increased child welfare services and resources (\$200,000)
  - Bilingual Economic Support Screener (\$62,199)
- Facilities Management
  - Youth Services Center Ventilation (\$40,000)
  - Register of Deeds Public Access Renovation (\$3,500)
- Beloit-Janesville Express (\$21,531)

# Figure 15

## Out-of-Home Placements—Adults

### Human Services Department-Behavioral Health Division

#### 2015-2022

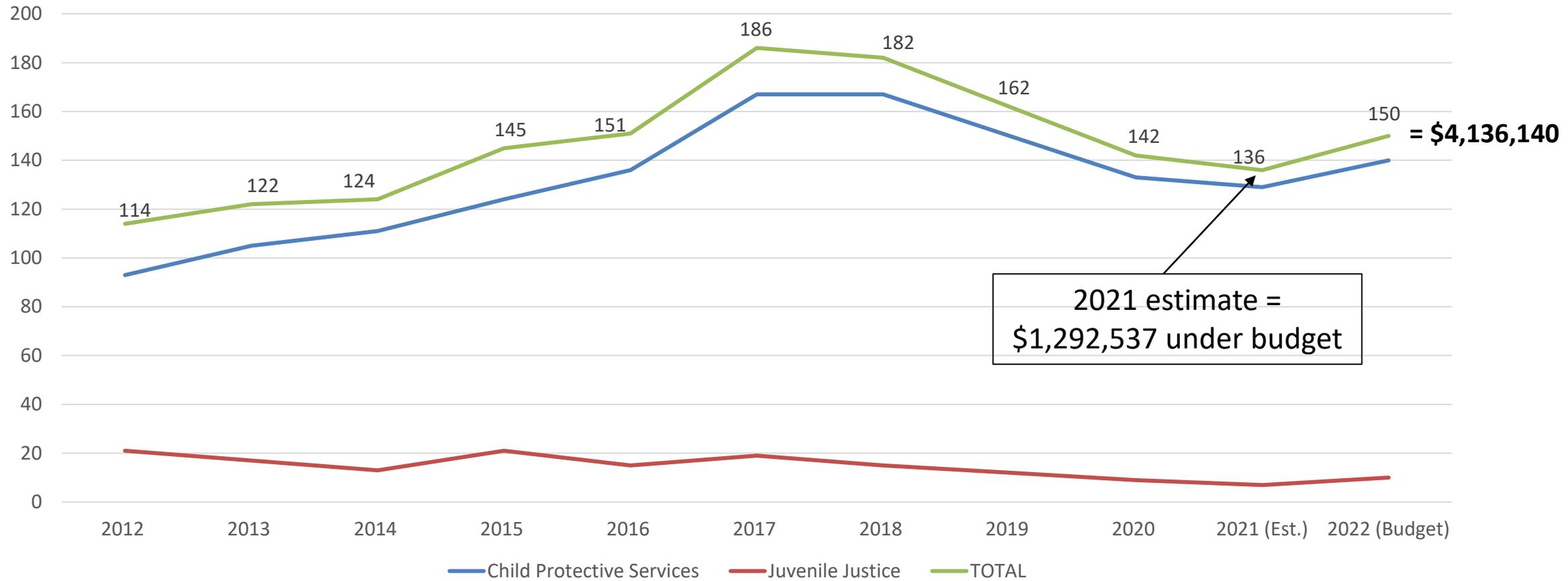


# Figure 14

## Out-of-Home Placements—Children and Youth

### Human Services Department-Children, Youth and Families Division

#### 2012-2022



# American Rescue Plan Act (ARPA) Lost Revenue Provision

- Estimated \$5.7 million could be claimed as lost revenue in 2022
  - Nearly \$1.8 million in expenditures funded via lost revenue are budgeted in 2022
  - Can be used for “general government operations”
- 911 Communications Center
  - Replace equipment, controllers, consoles, phone positions, etc. (\$633,000)
  - Upgrade generators, UPS units, air handling at tower sites (\$290,200)
  - Enhance paging capability for county fire departments (\$19,000)
- Information Technology
  - Laptop replacement to support mobile workforce (\$390,707)
  - Accelerate transition to the cloud (\$340,000)
  - Cybersecurity improvements (\$102,955)

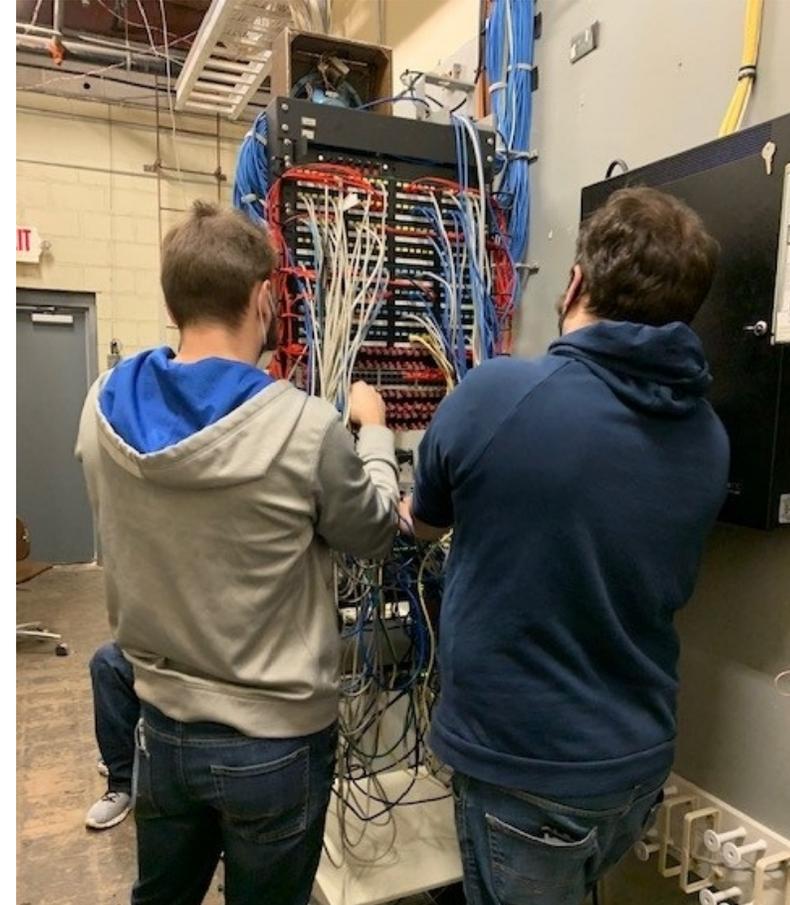
# Lost Revenue Examples

- Investment Income
  - Estimated in 2021 to receive \$1.6 million less than budgeted
  - 2022 budget is \$800,000 less than 2021 budget
- Rock Haven
  - Estimated in 2021 to be more than \$1 million over budget
- Sheriff's Office
  - Electronic monitoring, Huber, and civil process fees are \$190,000 less in 2022
- Court System
  - Fee revenue budgeted \$96,000 less than in 2022

# Rock-IT Priorities and Initiatives

## **Security, Automation/Consolidation, Disaster Recovery, Mobile Workforce**

- Courts videoconferencing (\$491,000)
- Contractors
  - Microsoft to the cloud (\$150,000)
  - Workload support (\$150,000)
- County Board A/V system (\$145,000)
- Cloud migration consulting (\$135,000)
- Wireless access improvements (\$109,000)
- Two-factor authentication (\$108,000)
- HSD Avatar system to the cloud (\$90,200)
- Disaster recovery plan (\$55,000)



# Organizational Improvement Efforts

- Wage and personnel classification study (\$100,000)
- Strategic planning (\$50,000)
- Finance Department organizational review (\$20,000)
- Blue Ribbon Commission on Organizational Excellence/Hue Life Recommendations (TBD)

# Personnel Trade-offs and Workforce Challenges

- Reallocations and Reclassifications (wage increases) Requested
  - More than \$200,000 from Public Works
  - \$179,000 from other departments
- Human Resources— 2.0 FTE requested; 1.0 FTE recommended
- Information Technology—2.0 FTE requested; 1.0 FTE recommended
- Rock Haven—2.0 FTE Environmental Services staff requested; 1.0 FTE rec.
- Human Services
  - Communications Specialist recommended; Crisis Peer Specialist not recommended
- Sheriff's Office
  - Correctional Supervisor recommended; Treatment Coordinator not recommended
- Public Works
  - Highway Worker (Town of Bradford) and Engineering Technician recommended
  - Parks Division 1.0 FTE requested; not recommended

# Budget Highlights Summary

- Tax levy is increasing by \$1.1 million, or 1.52%
- More sales tax devoted to capital and one-time costs than operational expenditures since 2008
- Level of borrowing for highway projects is at the lowest level in more than a decade.
  - This is due to increased sales tax and General Fund applied to highway projects
- \$2.9 million in ARPA funding is included in the 2022 budget.
- A 2022 focus will be organizational improvement and workforce

# Budget Adoption Process

- Monday, October 18  
Governing Committees Begin Meeting for Budget Review
- Monday, November 1, at 6:00 p.m.  
County Administrator's Review and Explanation of the Budget  
with Questions from the Board
- Wednesday, November 3, at 6:00 p.m.  
Public Hearing on the Budget
- Tuesday, November 9, at 6:00 p.m.  
Statutory Annual Meeting and Budget Adoption