



Rock County, Wisconsin
Board of Supervisors
51 South Main Street
Janesville, Wisconsin 53545
Phone: 608/757-5510
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NOTE:
This is a Teleconference

COUNTY BOARD STAFF/FINANCE COMMITTEES
TUESDAY, AUGUST 3, 2021 – 6:00 P.M.
Meeting ID: 865 3626 5558
Passcode: 397154

Join Zoom Meeting

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If you are interested in providing public comments on items on this agenda, you must submit your comments by noon on Tuesday, August 3, 2021. To submit a public comment, use the following email: countyadmin@co.rock.wi.us.

Join from a telephone:

- On your phone, dial the phone number provided above
- Enter the meeting ID number when prompted, using your dial-pad.
- Please note that long-distance charges may apply. This is not a toll-free number.
- Supervisors: Please identify yourself by name
- **Please mute your phone when you are not speaking to minimize background noises**

Instructions for the hearing impaired –

<https://support.zoom.us/hc/en-us/articles/207279736-Getting-started-with-closed-captioning>

**COUNTY BOARD STAFF/FINANCE COMMITTEES,
TUESDAY, AUGUST 3, 2021 – 6:00 P.M.**

Agenda

1. Call to Order & Approval of Agenda
2. Public Comment – due by noon on Tuesday, August 3, 2021
3. Approval of Minutes
 - a. June 29, 2021
 - b. July 6, 2021
 - c. July 13, 2021
4. Review and Discussion of Preliminary 2022 Budget Projections and Program Information -- Sheriff's Office
5. Adjournment



COUNTY BOARD STAFF COMMITTEE
Minutes – June 29, 2021

Call to Order. Chair Mawhinney called the meeting of joint meeting of the County Board Staff Committee and Finance Committee to order at 6:00 P.M. via telephone conference.

Committee Members Present via Phone: County Board Staff Committee - Supervisors Beaver, Brien, Richard Bostwick, Peer, Podzilni, Leavy, Yeomans and Davis. Finance Committee – Supervisors Mawhinney, Rich Bostwick, and Davis.

Committee Members Absent: County Board Staff Committee – Supervisor Sweeney. Finance Committee – Supervisors Aegerter and Fox.

Staff Members Present via Phone: Josh Smith, County Administrator; Randy Terronez, Assistant to County Administrator; Sandy Disrud, Register of Deeds; Michelle Roettger, Treasurer; and Terri Carlson, Risk Manager.

Others Present: Supervisor Richard

Approval of Agenda. Supervisor Davis moved approval of the agenda as presented, second by Supervisor Rich Bostwick. ADOPTED.

Public Comment. None.

General Review of County’s Financial Position as it Relates to the 2022 Budget Sherry Oja went over a PowerPoint presentation with the committees (attached). She covered delinquent tax balances and the impact of COVID-19 on penalties collected. There was an increase in sales tax in 2020.

Josh Smith went over a PowerPoint presentation with the committees (attached). He informed the committees that the biennial budget is scheduled to be approved by the legislature this week. Josh covered ARPA (American Rescue Plan Act) and recommendations for spending. He covered the impact of wage increases, potential issues, and capital improvement projects.

Next Meetings Tuesday, July 6, 2021 (Zoom) for the Public Works Department & Airport
Tuesday, July 13, 2021 (Zoom) for the Human Services Department
Tuesday, August 3, 2021 (Zoom) for the Sheriff’s Office

Adjournment. Supervisor Peer moved adjournment at 6:54 P.M., second by Supervisor Podzilni. ADOPTED.

Respectfully submitted,

Haley Hoffman
Office Coordinator

NOT OFFICIAL UNTIL APPROVED BY COMMITTEE.

**ROCK COUNTY
DELINQUENT TAX BALANCES
BUDGET YEARS 2010 - 2020**

Balances at December 31

Levy Year	due in	Budget Year	Amount
2009		2010	6,856,091
2010		2011	6,849,376
2011		2012	5,683,105
2012		2013	5,257,798
2013		2014	4,799,542
2014		2015	4,251,229
2015		2016	4,059,268
2016		2017	4,100,293
2017		2018	3,978,070
2018		2019	3,945,550
2019		2020	4,610,583

**INTEREST & PENALTY COLLECTED
ON DELINQUENT TAXES
BUDGET YEARS 2010 - 2020**

Year	Amount
2010	2,175,780
2011	2,048,582
2012	2,171,567
2013	1,827,454
2014	1,658,286
2015	1,535,066
2016	1,382,881
2017	1,288,423
2018	1,317,114
2019	1,411,055
2020	1,043,376

Interest Earned on Investments

<u>Year</u>	<u>Amount</u>	
2009	\$ 1,339,719	
2010	\$ 683,230	
2011	\$ 567,748	
2012	\$ 404,772	
2013	\$ 21,439	
2014	\$ 429,105	
2015	\$ 324,700	
2016	\$ 476,821	
2017	\$ 693,742	
2018	\$ 1,251,901	
2019	\$ 2,327,851	
2020	\$ 1,700,730	
2021	\$ 1,800,000	Budgeted

Rock County Sales Tax Receipts

Month Received	FY 2020	FY 2021	\$ Inc/Dec	% Inc/Dec
March	1,147,437	1,182,045	34,608	3.02%
April	1,308,813	1,762,214	453,401	34.64%
May	1,150,543	1,468,773	318,230	27.66%
June	1,127,062	1,661,279	534,217	47.40%
July	1,498,220			0.00%
August	1,428,845			0.00%
September	1,377,388			0.00%
October	1,534,327			0.00%
November	1,171,380			0.00%
December	1,427,147			0.00%
January	1,428,776			0.00%
February	1,326,063			0.00%
Total	15,926,001	6,074,311	1,340,456	

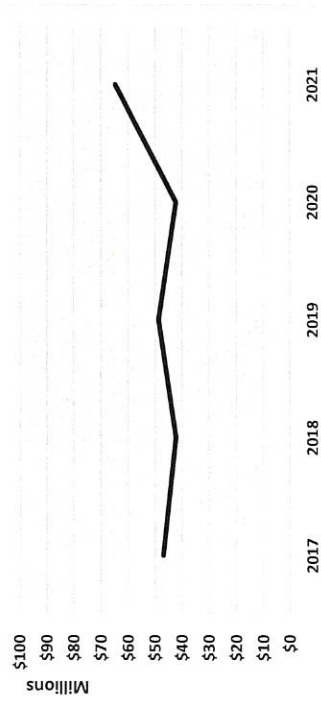
Prior Year Collections

2020	15,926,001
2019	15,015,283
2018	14,542,163
2017	13,900,629
2016	13,355,987
2015	12,450,696
2014	11,847,461
2013	11,832,271
2012	10,509,124
2011	10,056,749
2010	9,647,350
2009	9,837,711
2008	10,505,177

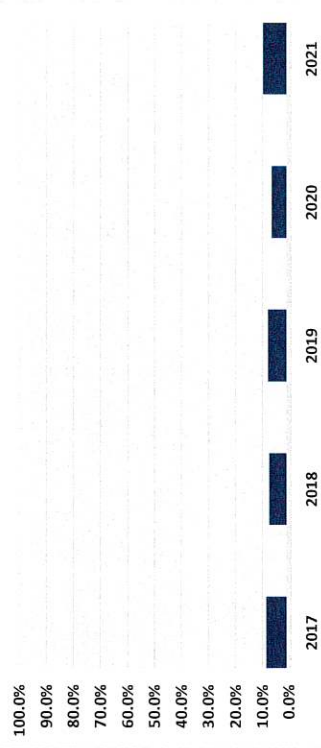
OUTSTANDING DEBT

	2017	2018	2019	2020	2021
Total Outstanding Debt	\$46,915,000	\$42,130,000	\$48,730,000	\$42,205,000	\$64,715,000
Equalized Value (with TIDS)	10,907,782,900	11,530,222,000	12,364,512,600	13,178,803,700	13,178,803,700
Legal Debt Capacity (5% of Equalized Value)	545,389,145	576,511,100	618,225,630	658,940,185	658,940,185
Unused Debt Capacity in Dollars	498,474,145	534,381,100	569,495,630	616,735,185	594,225,185
Percentage of Debt Limit Used	8.6%	7.3%	7.9%	6.4%	9.8%
Population	159,372	162,309	160,444	163,354	163,354
Debt Per Capita	\$294	\$260	\$304	\$258	\$396

Total Outstanding Debt



Percentage of Debt Capacity Used



Debt Service Schedule as of December 31, 2021

Year	Principal	Interest	Total
2019	5,055,000	1,222,403	6,277,403
2020	5,205,000	1,078,378	6,283,378
2021	6,585,000	1,230,553	7,815,553
2022	8,325,000	1,964,822	10,289,822
2023	8,395,000	1,493,470	9,888,470
2024	8,010,000	1,259,095	9,269,095
2025	8,075,000	1,021,495	9,096,495
2026	7,490,000	777,045	8,267,045
2027	4,570,000	526,145	5,096,145
2028	3,190,000	398,625	3,588,625
2029	2,890,000	326,200	3,216,200
2030	1,890,000	271,900	2,161,900
2031	1,190,000	237,600	1,427,600
2032	1,190,000	213,800	1,403,800
2033	1,190,000	190,000	1,380,000
2034	1,190,000	166,200	1,356,200
2035	1,190,000	142,400	1,332,400
2036	1,190,000	118,600	1,308,600
2037	1,190,000	94,800	1,284,800
2038	1,190,000	71,000	1,261,000
2039	1,180,000	47,200	1,227,200
2040	1,180,000	23,600	1,203,600

Fitch	S&P	Moody's	Rating grade description (Moody's)		
AAA	AAA	Aaa	Investment grade	Minimal credit risk	
AA+	AA+	Aa1		Very low credit risk	
AA	AA	Aa2			
AA-	AA-	Aa3		Low credit risk	
A+	A+	A1			
A	A	A2			
A-	A-	A3			
BBB+	BBB+	Baa1			Moderate credit risk
BBB	BBB	Baa2			
BBB-	BBB-	Baa3			
BB+	BB+	Ba1	Speculative grade	Substantial credit risk	
BB	BB	Ba2		High credit risk	
BB-	BB-	Ba3			
B+	B+	B1			
B	B	B2			
B-	B-	B3			
CCC+	CCC+	Caa1		Very high credit risk	
CCC	CCC	Caa2			
CCC-	CCC-	Caa3			
CC	CC	Ca		In or near default, with possibility of recovery	
C	C				
DDD	SD	C	In default, with little chance of recovery		
DD	D				
D					

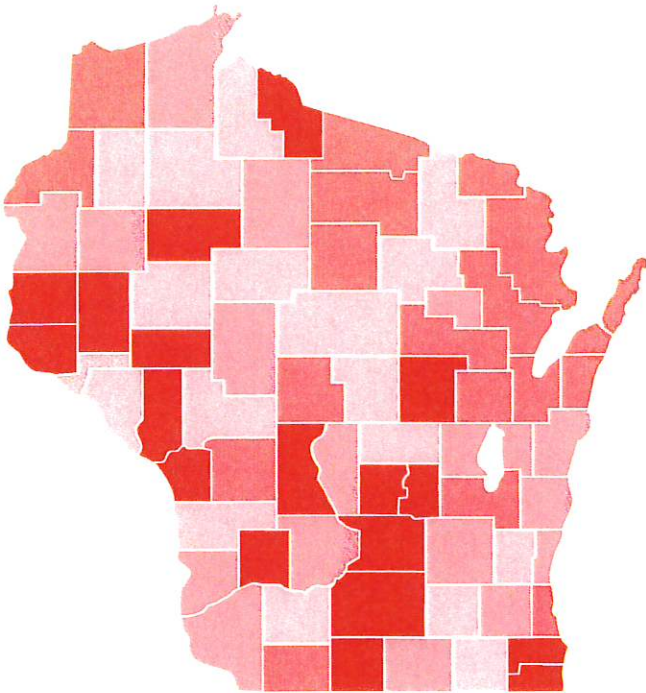
County Debt

Counties usually borrow to pay for long-term capital projects, such as major highway construction, new or expanded jails, and other buildings. Typically debt is repaid over 20 years. General obligation debt is backed by the credit and taxing authority of the county.

On average, counties in 2018 owed \$445 per capita in general obligation debt, which is backed by the county's pledge to use available resources, including property taxes, to repay the debt.

General Obligation (GO) Debt Per Capita, 2018

Counties by Quartile, Low to High Amount



Debt: Low to High



General Obligation (GO) Debt Per Capita, 2018

County	GO Debt	County	GO Debt
Adams	\$304	Marathon	82
Ashland	162	Marinette	612
Barron	201	Marquette	793
Bayfield	235	Menominee	252
Brown	400	Milwaukee	533
Buffalo	157	Monroe	439
Burnett	395	Oconto	554
Calumet	303	Oneida	412
Chippewa	159	Outagamie	379
Clark	275	Ozaukee	277
Columbia	961	Pepin	91
Crawford	332	Pierce	689
Dane	706	Polk	333
Dodge	314	Portage	117
Door	553	Price	307
Douglas	642	Racine	712
Dunn	749	Richland	1,405
Eau Claire	830	Rock	263
Florence	432	Rusk	775
Fond du Lac	568	St. Croix	694
Forest	21	Sauk	224
Grant	258	Sawyer	69
Green	707	Shawano	383
Green Lake	737	Sheboygan	318
Iowa	51	Taylor	144
Iron	1,209	Trempealeau	940
Jackson	155	Vernon	137
Jefferson	170	Vilas	414
Juneau	938	Walworth	0
Kenosha	740	Washburn	183
Kewaunee	581	Washington	125
La Crosse	731	Waukesha	186
Lafayette	369	Waupaca	715
Langlade	174	Waushara	173
Lincoln	572	Winnebago	196
Manitowoc	308	Wood	344

Statewide Measures

Average	\$445	Median	\$338
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Source: Wisconsin Department of Revenue, CMRE

Fund Balances

General Fund	Audited Balance 12/31/16	Audited Balance 12/31/17	Audited Balance 12/31/18	Audited Balance 12/31/19	Unaudited Balance 12/31/2020
Nonspendable	2,736,148	2,644,407	2,660,594	2,605,913	3,026,634
Assigned	3,755,686	4,214,150	4,817,456	1,736,271	3,686,668
Unassigned	31,324,971	32,419,421	33,525,023	37,654,021	38,658,190
Total General Fund	37,816,805	39,277,978	41,003,073	41,996,205	45,371,492
Special Revenue Funds					
Revolving Loans	973,140	1,004,557	1,019,065	1,061,275	1,833,810
Land Records	174,854	205,775	241,117	306,864	241,053
Arrowhead Library System	204,314	238,887	271,212	292,022	269,197
Airport	101,781	135,627	256,501	306,282	667,569
Enterprise Funds-Working Capital					
Rock Haven	1,883,240	1,852,667	2,427,672	1,759,923	496,540
DPW-Highway	(2,628,653)	2,652,713	637,195	1,869,246	(1,620,639)
Internal Service Funds-Working Capital					
Information Technology	2,298,716	2,874,066	2,323,202	1,690,778	1,069,683
Self Insurance	7,320,102	7,509,094	5,978,801	2,963,308	2,608,231

Notes:

General Fund

Nonspendable - Consists mainly of delinquent tax revenues.

Also includes inventories (Employee Recognition, Central Services)

Assigned - Consists mainly of excess sales taxes. Also includes carryover requests.

Unassigned - Available for appropriation

DPW-Highway

Working capital cycles up and down due to the issuance of long term debt being issued only every two to three years.

Self Insurance

As of 1/1/20, Health Insurance is no longer included, as we are now fully insured.

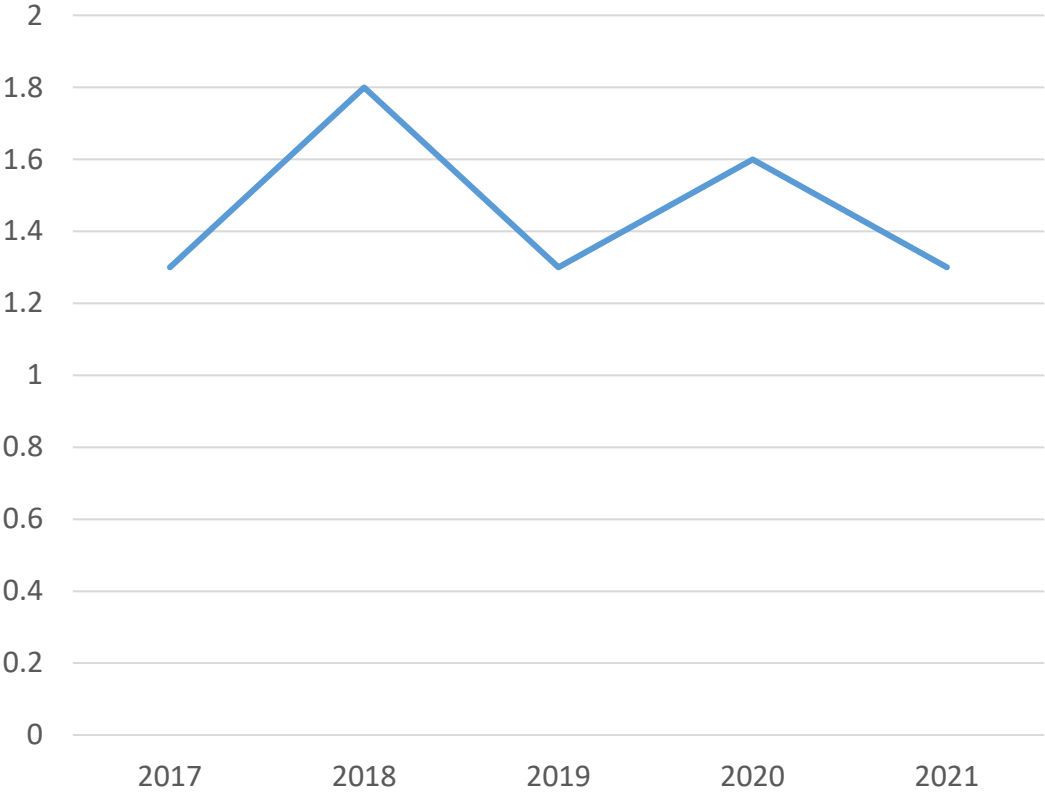
County Board Staff Committee
Finance Committee
2022 Pre-Budget Overview

June 29, 2021

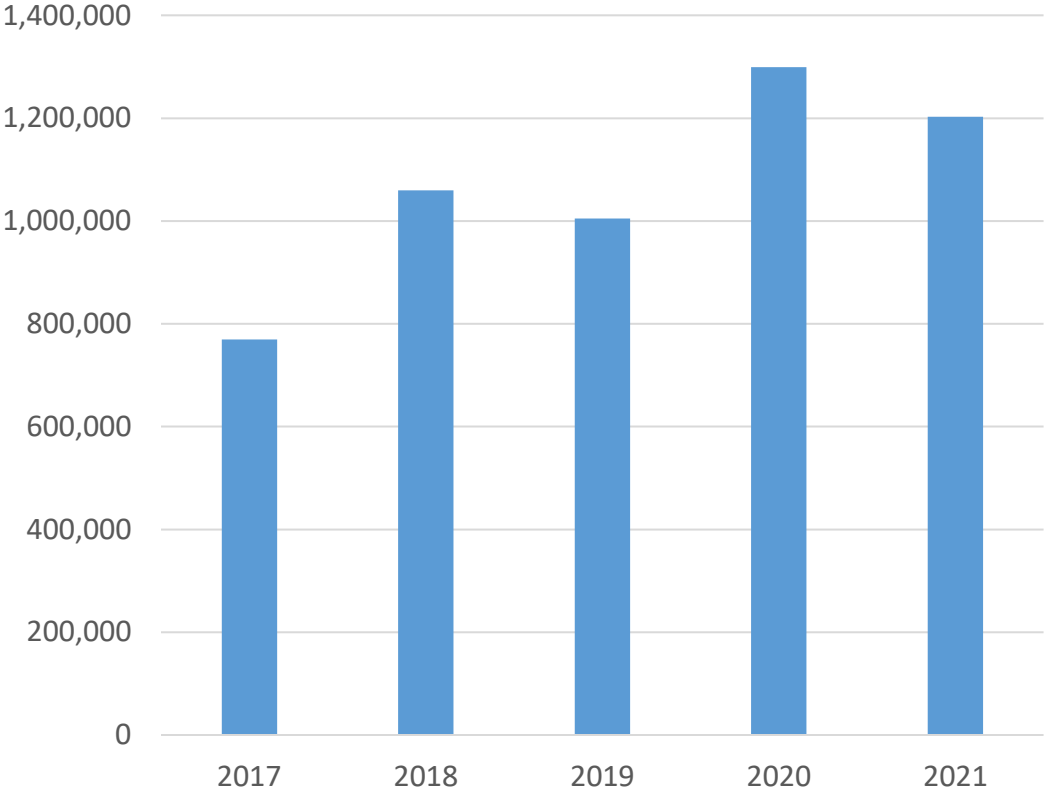
Revenue

Tax Levy Limits

Levy Limit Increase (Percentage)



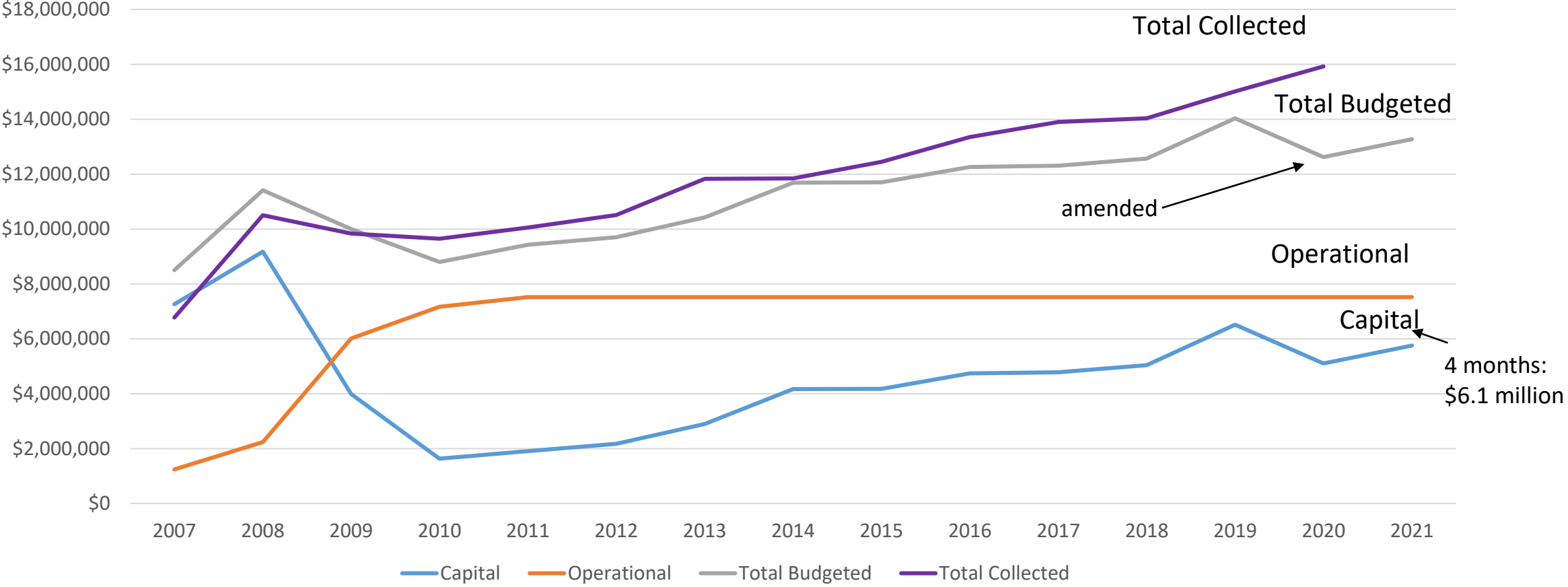
Levy Limit Increase (Dollars)



Sales Tax Collections

- 2021 budget = \$13.28 million
- Anticipate same \$7,522,973 for operational costs (since 2011)
- Excess Sales Tax Balance (current) = \$1,026,373
 - Used \$671,687 for Dr. Williams Center furniture/equipment
 - Used \$1.8 million for Sheriff's Office project architecture/engineering
- 2022 budget = ? (but trending higher than budgeted for 2021)

Sales Tax Collection and Appropriation, 2007-2021



Other Revenue

- Alliant Energy Riverside Plant
 - \$318,500 of revenue in 2021 used for one-time costs; available in 2022
- Beloit Ho-Chunk Casino Project
 - Construction timeline uncertain
 - No revenue will be included in 2022 budget
 - County will eventually receive 0.6% of net profit

2021-23 Biennial Budget

- Legislature scheduled to approve budget this week
- Includes several revenue increases affecting counties
 - General Transportation Aids
 - Local Road Improvement Program (LRIP)
 - Nursing Home Reimbursement
 - Child Support Funding
 - Land Conservation Staffing Grants
 - Veterans Service Officer Grants
 - Subsidized Guardianships
- Personal property tax elimination

American Rescue Plan Act (ARPA)

- \$31.7 million allocated to Rock County
- Budget may include some recommendations for spending
 - Public Health positions and COVID-19 response needs
 - County department operational improvements
 - Directives from the County Board
 - One-time planning-related expenditures

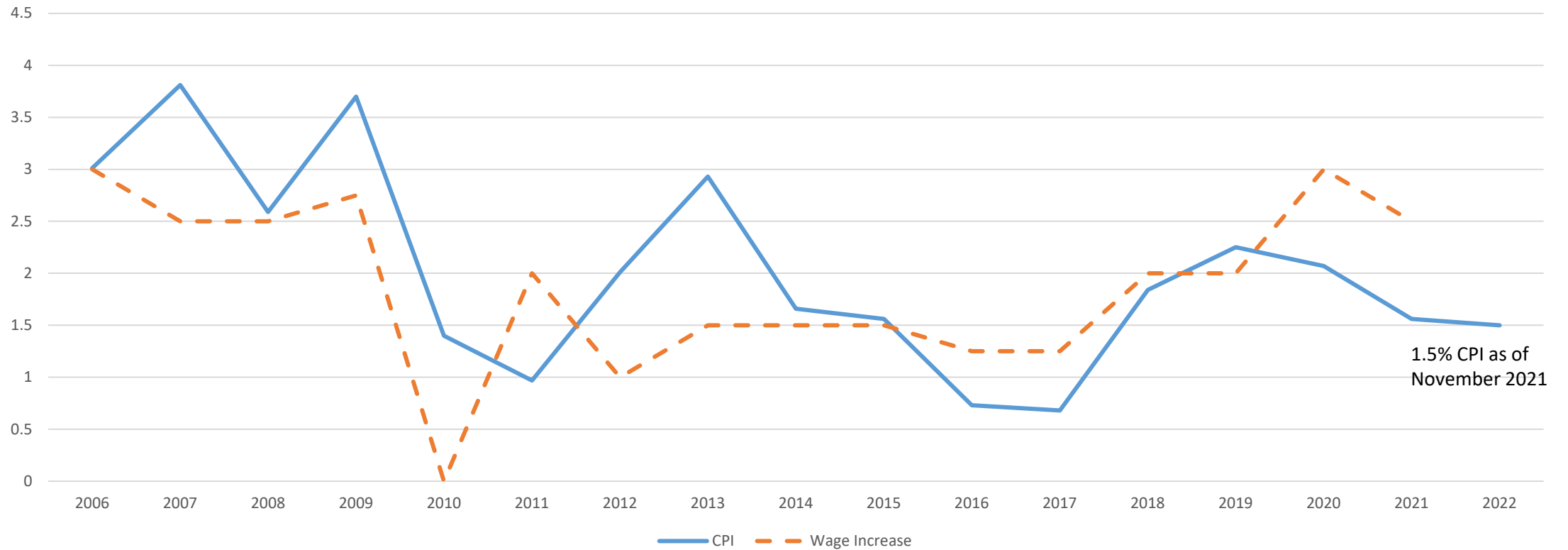
Operational Expenditures

Wages

- Challenges
 - to keep wage increases at a rate *at least* equal to inflation over time
 - to remain competitive when wage increases are less than inflation
 - to maintain internal and external pay equity
- 1.0% increase in wages = about \$815,000

Wages

Rock County Wage Increases vs. Consumer Price Index (CPI)



Wage and Personnel Considerations

- Rock Haven wage resolution
 - Estimated 2022 cost of \$303,000
 - Additional effects on overtime
- Minimum wage resolution = \$162,000
- Personnel requests for 2022
 - 17 departments have made personnel requests
 - 14 non-grant funded new positions
 - 25 titles with wage adjustments
 - Reevaluation of 1077 pay grid, movement among other grids

2022 Potential Issues to Address

- Targeted wage adjustments/workforce issues
 - Policy changes, flexibility—post-pandemic lessons learned
- Diversity, equity, and inclusion initiatives
- Internal support functions (HR, Facilities, Finance, Corp. Counsel, IT)
- IT operational and equipment upgrades (infrastructure, cybersecurity)
- Ongoing costs of COVID-19 response/Public Health planning
- Pre-trial expansion, enhanced deferred prosecution (EBDM)
- Sheriff's Office programming/services (mental/health care, reentry)
- Implementation of federal child welfare changes in Human Services

Capital Expenditures

2022 Capital Improvement Plan Projects

- Facilities Management
 - \$96.6 million for Sheriff's Office project
 - \$4.8 million at other facilities
- Airport = \$4.5 million
- 911 Communications Center = \$1.2 million
- Sheriff's Office = \$633,000
- Information Technology = \$376,000
- Council on Aging = \$140,000

Public Works Projects

- Capital Improvement Plan (CIP) projects identified for 2022 consideration
 - Highway construction projects = \$6.4 million
 - Public Works equipment = \$4.3 million
 - Park projects = \$195,000
- Camp Indian Trails Purchase and Capital/Maintenance Investments?

Questions?



COUNTY BOARD STAFF COMMITTEE
Minutes – July 6, 2021

Call to Order. Chair Bostwick called the meeting of joint meeting of the County Board Staff Committee and Finance Committee to order at 6:00 P.M. via telephone conference.

Committee Members Present via Phone: County Board Staff Committee - Supervisors Beaver, Sweeney, Richard Bostwick, Peer, Podzilni, Leavy, Yeomans and Davis (6:09 P.M.). Finance Committee – Supervisors Aegerter (6:02 P.M.), Fox, Rich Bostwick, and Davis (6:09 P.M.).

Committee Members Absent: County Board Staff Committee – Supervisor Brien. Finance Committee – Supervisor Mawhinney.

Staff Members Present via Phone: Josh Smith, County Administrator; Randy Terronez, Assistant to County Administrator; John Traynor, Parks Manager; Nick Elmer, Assistant Public Works Director; Duane Jorgenson, Public Works Director; Greg Cullen, Airport Director; Amy Friend, Community Coordinator; Cynthia Hevel, Airport Secretary II; Kevin Smith, Airport Crew Leader; Annette Mikula, Human Resources Director; and Terri Carlson, Risk Manager.

Others Present: Supervisor Williams (6:17 P.M)

Approval of Agenda. Supervisor Leavy moved approval of the agenda as presented, second by Supervisor Podzilni. ADOPTED.

Public Comment. None.

Review and Discussion of Preliminary 2022 Budget Projections and Program Information --Airport & Public Works Department. John Traynor presented a PowerPoint presentation of the Parks budget to the committees (attached).

Greg Cullen then presented the Airport budget PowerPoint to the committees (attached).

Last, Duane Jorgenson presented the Department of Public Works budget PowerPoint to the committees (attached).

Next Meetings Tuesday, July 13, 2021 (Zoom) for the Human Services Department
Tuesday, August 3, 2021 (Zoom) for the Sheriff's Office

Adjournment. Supervisor Sweeney moved adjournment at 8:05 P.M., second by Supervisor Peer. ADOPTED.

Respectfully submitted,

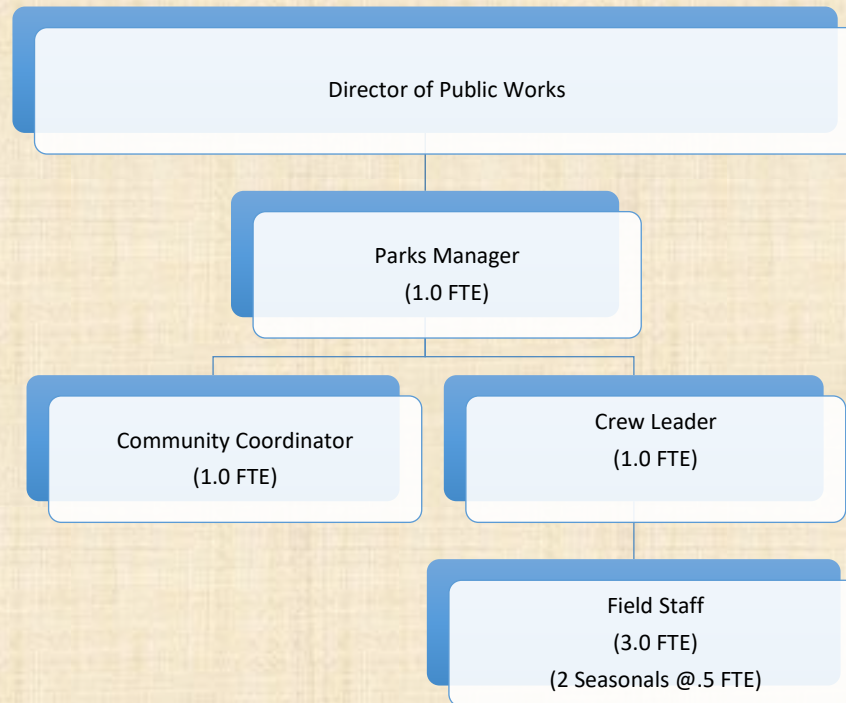
Haley Hoffman
Office Coordinator

NOT OFFICIAL UNTIL APPROVED BY COMMITTEE.



Budget Decision Package 2022
Joint Committee Presentation
Rock County Parks

Rock County Parks Organizational Chart



Budget Areas

- **Administration**
 - administrative salaries and costs
- **Operating and Maintenance**
 - operation and maintenance for 18 parks, 3 wildlife areas and 4 trail ways
 - includes field wages
- **Capital Projects**
 - new or replacement park facilities

Parks – Administrative Responsibilities

- Supervising and Coordinating with Park Staff
- Planning and Oversight on all Park Projects, Maintenance and Equipment.
- Coordination with other Department Officials and Government Agencies – DPW, Land Conservation, Planning Department, DNR, NRCS.
- Communicate with Adjoining Municipalities to Coordinate Uniformity Among Shared Amenities and Trails. Including But Not Limited to the Snowmobile Trail Program, Ice Age Trail and Rock River Trail Initiative.
- Preparation, Planning and Oversight of Parks Budget.
- Coordination and Communication with the General Public and Volunteers As Well As Local Friends Groups.
- Oversee Park Promotions Via Facebook, Instagram, Rock County Parks Website, Travel Wisconsin, Rock County Travel and Trail Guides.

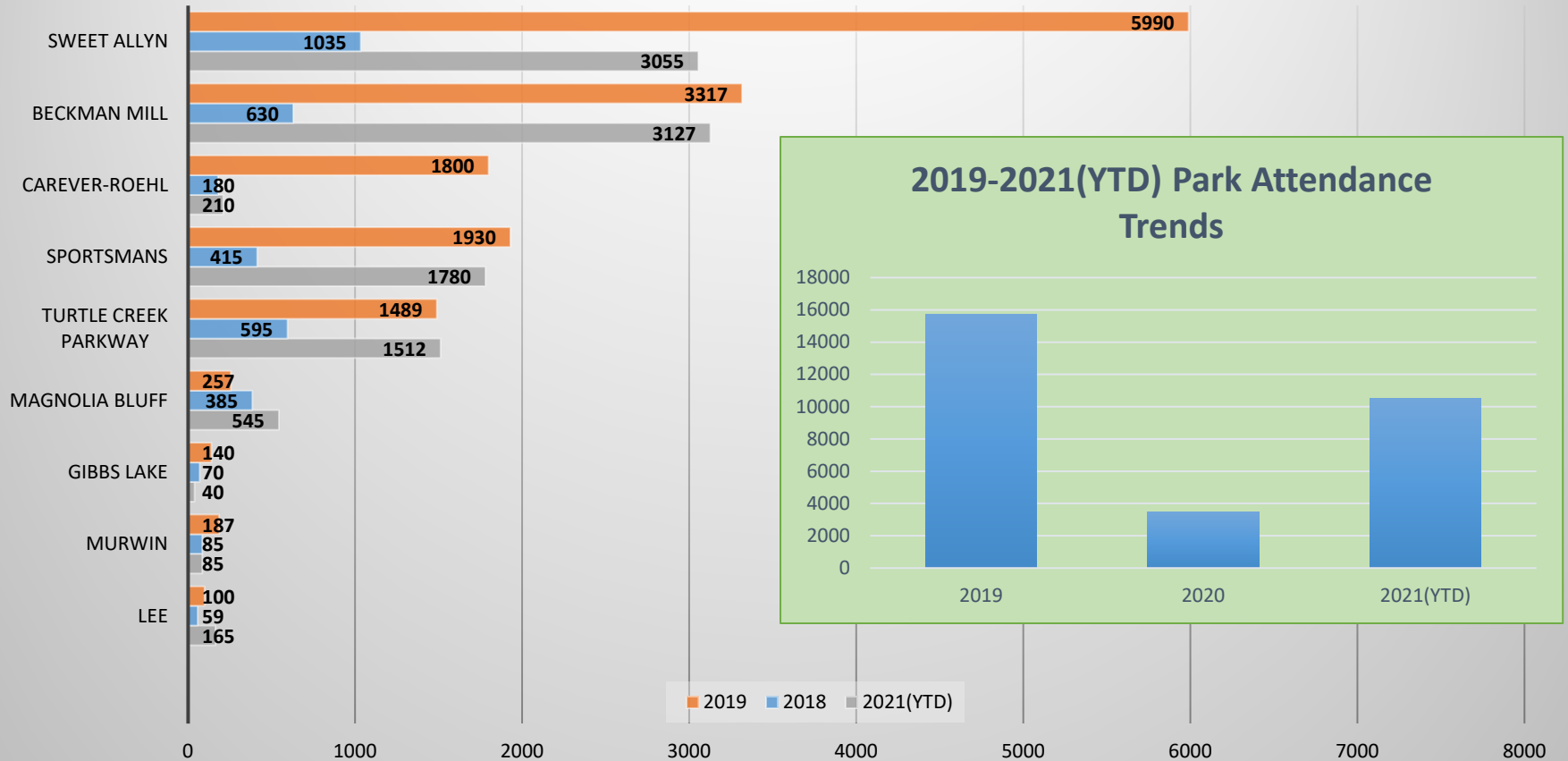
Parks – Crew Responsibilities

- Winter Maintenance – Both Parks and Highway
- Park Related CIP Projects
- Trail Maintenance and Repairs
- Perform Prescribed Burns and Invasive Species Removal
- Mowing, Spraying and Weed Trimming
- Dirt and Landscape Repair and Maintenance Work
- Painting and Staining of Park Tables, Signs, and Structures
- Maintenance and Cleaning of Shelters and Buildings
- General Brushing, Tree Removal and Storm Clean Up
- Rental Set up and Troubleshooting
- General Playground Maintenance and Update Log Books
- Inspect, Service and Repair Parks Equipment and Machinery

Rock County Park Attendance Totals

2019-2021 Parks Attendance Trends

* Attendance Totals Based Off Of Reservations *



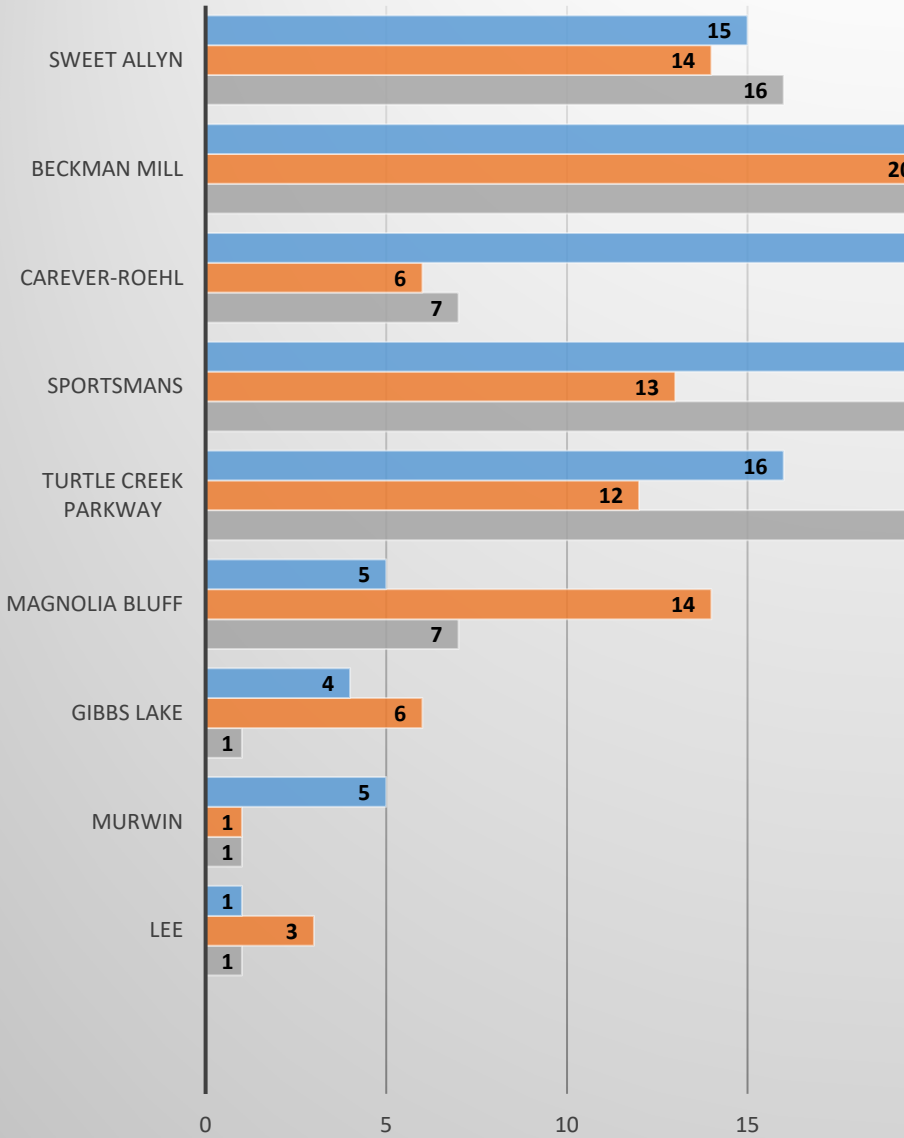
Rock County Park Attendance

- In the midst of the COVID-19 pandemic, people are taking advantage of Wisconsin's outdoors more than ever.
- "Wisconsin's outdoors have been essential to people in giving them an outlet that chance to get outside, a chance to relax, a chance to enjoy the natural resources we have."
- Since COVID-19 began impacting people's lives in mid-March, visits to Wisconsin State Parks totaled more than 6.4 million, according to the Wisconsin DNR. Weekend attendance on May 16-17 was up more than 44% compared to the previous year and that percentage continued to rise to 52% by June 13-14 as camping reopened on state properties.



Wisconsin's Department of Natural Resources (DNR) said the parks are on track for another record season. In 2020, the DNR said they saw a 22 percent increase in people visiting state parks. They said the trend has continued into 2021, even during the colder months.

2019-2021(YTD) Parks Reservation Trends



■ 2019 ■ 2020 ■ 2021(YTD)

Boat Launch Revenue Comparison by Year



Year	Boat Launch Totals
2015	\$21,004
2016	\$21,354
2017	\$25,288
2018	\$26,148
2019	\$35,568
2020	\$42,300
2021	\$20,390(Year To Date)

Total Parks Budget

	2021 Budget	2021 Year End Projection	2022 Budget Request
Expenses	\$746,657	\$706,026	\$776,971
Revenues	\$115,011	\$102,539	\$120,711
Tax Levy	\$631,646	\$603,487	\$656,260
2021 Levy Difference <small>2021- 2022 budget</small>			\$ 24,614

Parks Division

2021 – 2022 Comparison

Parks Expenses	2021	2022	Difference
Salaries	\$537,598	\$556,543	\$18,945
Operation & Maintenance	\$209,059	\$220,428	\$11,369
Revenue	\$-69,180	\$-74,880	\$ -5,700
Total Expenses	\$677,477	\$702,091	\$24,614

Potential Acquisition of Camp Indian Trails



Camp Indian Trails - Timeline

Friday – March 19, 2021

- I was informed by a counter part that Camp Indian Trails may have to be sold.

Monday – April 12, 2021

- First meeting with BSA representatives.
- Discussed potential future and what it might look like.

Decided we (Parks Department) must come up with a “plan” of what the future may look like.

Thursday – April 22nd, 2021

- Received first preliminary draft of plan to present to the Parks Committee for the May 11th, 2021 meeting.

Friday – April 30th, 2021

- Meeting with parks planning team (Ben R., Blake T., and myself) to review/add to potential final draft. Review comments and changes in format from the initial draft.

Tuesday – May 12th, 2021

- Presented Plan to Rock County Parks Committee
- Receive Unanimous Vote to proceed with pursuing potential purchase of Camp Indian Trails

Total Parks Budget w/ Camp Indian Trails

	2021 Budget	2021 Year End Projection	2022 Budget Request
Expenses	\$746,657	\$706,026	\$978,700
Revenues	\$115,011	\$102,539	\$140,711
Tax Levy	\$631,646	\$516,054	\$837,989
2021 Levy Difference <small>2021- 2022 budget</small>			\$ 206,343

Parks Division

2021 – 2022 Comparison w/ Camp Indian Trails

Parks Expenses	2021	2022	Difference
Salaries	\$537,598	\$689,100	\$151,502
Operation & Maintenance	\$209,059	\$289,600	\$80,541
Revenue	\$-69,180	\$-94,880	\$ -25,700
Total Expenses	\$677,477	\$883,820	\$206,343

2022 Proposed Capital Projects

Magnolia Bluff Shelter (New)	\$125,000
Carver Roehl Park – Lighting Project	\$50,000
Shelter Design (Sportsman’s Park)	\$20,000
Total =	\$195,000

Camp Indian Trails – Potential Capital Projects

- Removal of the existing pool and bathhouses - \$20,000-\$30,000
- Removal of uninhabitable buildings (Holt Lodge and Staff Cabins) - \$20,000-\$30,000
- Internal roadbed replacement and paving - \$210,000 - \$250,000
- Expanding the parking lot near Allen Hall - \$30,000-\$40,000
- Running a pump to fill Glass Lake - \$30,000-\$60,000
- Developing a Park Master Plan - \$20,000-\$30,000
- Establishing a site marketing effort and plan - \$5,000-\$10,000
- Improving trails, signage, and water access - \$40,000-\$80,000
- Interior building upgrades and installation of efficient and renewable energy systems - \$50,000-\$200,000

Parks - Active or Applied For DNR Grants

- 2021-2022 Wisconsin Snowmobile Grant – Covers this upcoming Snowmobile Season - \$52,200 - \$67,200 depending on Alliance Agreements (only reimbursed for miles opened under DNR guidelines)
- Knowles Nelson Stewardship Grant - \$45,000 - 50/50 match grant for paving of the Peace Trail from Walters Road to Duggan Road.
- Knowles Nelson Stewardship Grant – Applied for Up To \$200,000 in funding for paving of the remainder of the Peace Trail – connecting Janesville to Beloit
- County Conservation Aids Grant – Applying for up to \$5,000 to finish brushing work at Lee Park and to Start invasive plant removal at Carver Roehl. Parks received \$5,000 in the beginning of 2021 for work completed at Lee Park.

2022 Budget Options

Discussion: The Parks Division's 2021 tax levy was \$631,646. The requested 2022 budget levy is \$ 656,260 or an increase of \$24,614 (4%). This increase is mostly a result of the increase in salaries and operational expenses that accompany the addition of one FTE in the department. There is also a small increase in machinery costs due to necessary maintenance requirements as well as operational expenses have increased by 2% to match an estimated inflation factor.

Tax Levy

Options to Maintain 2021 Levy Amount

Note: The tax levy impact is dependent on winter maintenance needs.

1. Enhance Marketing Efforts

- Put additional efforts to generate interest
- Potential acceptance of credit cards/online reservations
- Continue use Facebook and Instagram as a marketing tool

2. Reduce Service

- Reduce maintenance efforts – uncertain cost savings
- Cancel equipment rentals approx. \$6,500 reduction

3. Increase Fees

- Increase Park Reservation Fees by \$5-\$10 each
 - Approx. \$750-\$1,500 in additional revenue (Approx. 150 Res.)
- Increase Special Event Fees by \$50-\$100 each
 - Has potential to raise \$500-\$1,000 depending on rentals
- Raise Rental Fees for Gibbs Lake House Rental



Sweet Allyn Playground Install



Sweet Allyn Playground Install



Sweet Allyn Playground Install



Sweet Allyn Playground



Lee Park Brushing Project



Lee Park



Lee Park



Magnolia Bluff Parking Lot Rehab



Magnolia Bluff Parking Lot Rehab



Gibbs Lake Parking Lot Rehab Project



Gibbs Lake Parking Lot Rehab Project



Gibbs Lake Parking Lot Rehab Project



Turtle Creek Parkway Kayak Launch



Murwin Park River Access

Rock County Parks Friends and Volunteer Groups

- Friends of Rock County Parks**
 - Friends of Beckman Mill**
 - Friends of Carver Roehl Park**
 - Friends of Turtle Creek**
- Rock County Alliance of Snowmobile Clubs**
 - Ice Age Trail- Rock County Chapter**
 - Rock County Conservationists**
- Rock County Multi-Use Trail Group**
 - Rock River Coalition**
 - The Prairie Enthusiasts**
- Rock River Trail Initiative**
 - Rock Trail Coalition**



Volunteers continue to be a vital part of our Park system!

A Special Thank You to Our Parks Crew !



They Keep Our Parks Looking Great !

Community Coordinator Events



Great Job
Amy!



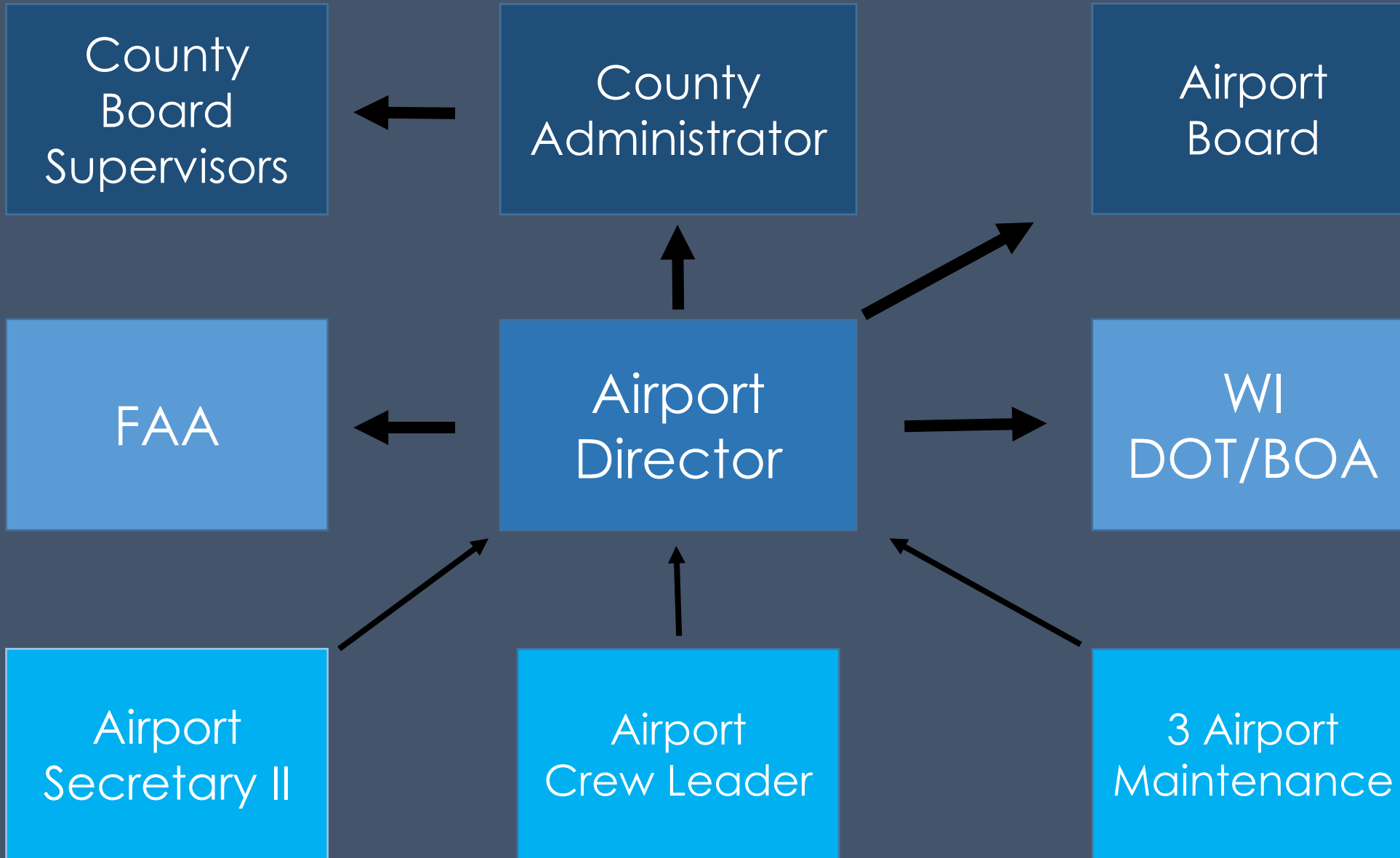


Questions?



ROCK COUNTY
WISCONSIN

Joint Committee – 2022 Budget Request



Who uses SOUTHERN WISCONSIN ? REGIONAL AIRPORT

1 – Fixed Base Operator

6 – Corporate Hangars

9 – Private Hangars

9 – Businesses

70 – Based Aircraft

110 – Full-time Employees

**General Aviation & Charter
Transient Aircraft**

**Community Businesses & Other
County Employees**

**Golfing, Special Events, Farming,
etc.**



Airport Accomplishments

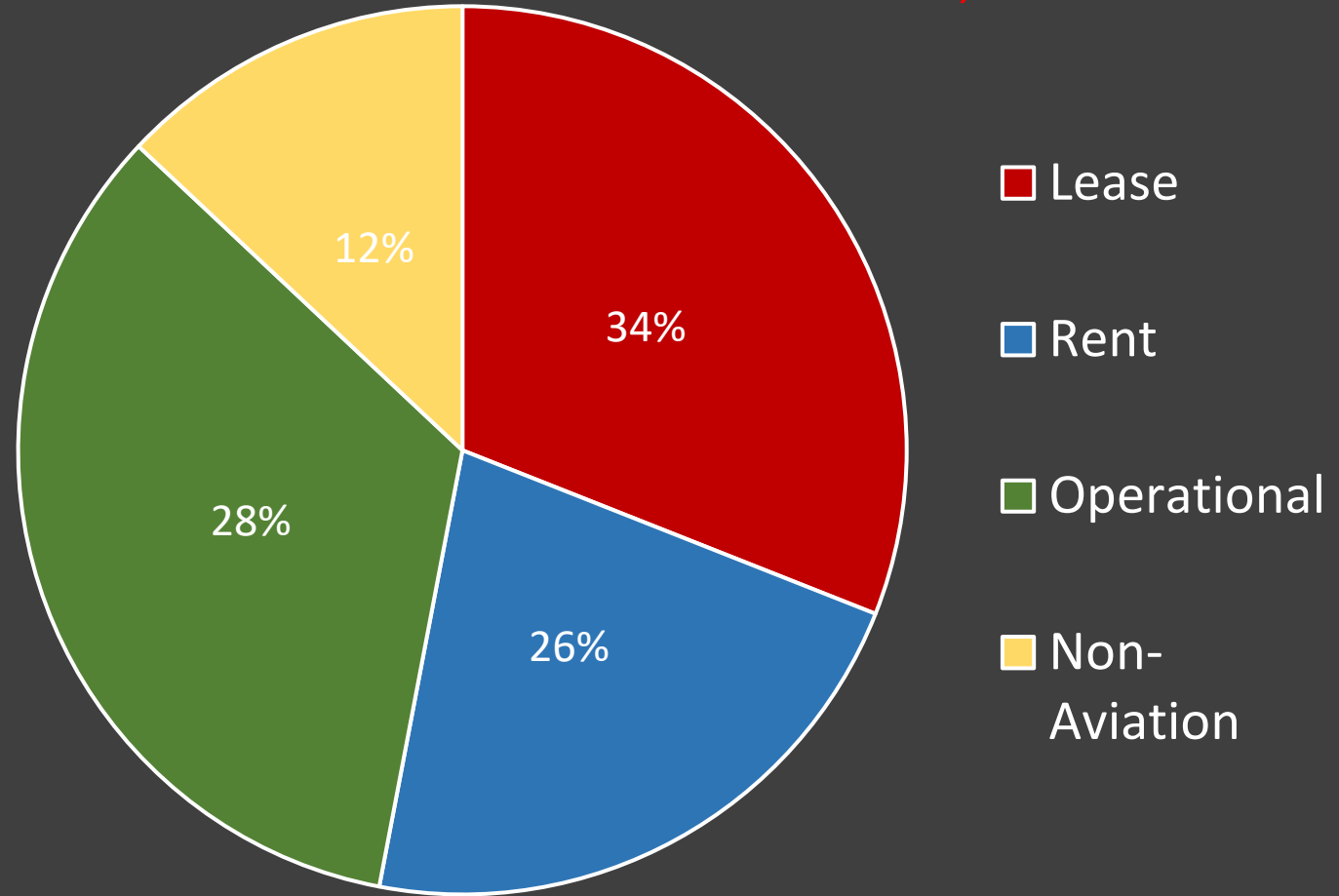
- Traffic count: 2018- 37,500; 2019- 55,900; 2020- 48,600; 2021-upper 40K
- Dealt with 32 snow events during 20/21 season (several Fri-Sun)
- Part 139 Certification Inspection – 1 finding
- Completed >270 Airfield safety inspections
- Two new hangars completed construction/one more nearly finished
- Coordinated several lease agreements
- T-hangar occupancy was >84%
- Directly assisted the safe POTUS and VPOTUS x2 visits
- Maintained & managed 40 T-hangars, SRE shop, Terminal building, rental house, 21+ vehicles of various size, airfield lighting-pavement-markings, equipment pieces, training records, required permits, and wildlife management methods.

Airport Accomplishments



Non-Aviation = Golf course, agricultural, conference room rental, signs, special events.

Lease = County land leased to private aircraft owners or commercial businesses to operate or house their aircraft. And, house rent.



Operational = Fuel flow \$.08/gallon and landing fees assessed to specific weight or charter aircraft.

Rent = County T-hangar buildings rented to aircraft owners to store their planes. Four buildings. 40 spaces.

Airport Revenue

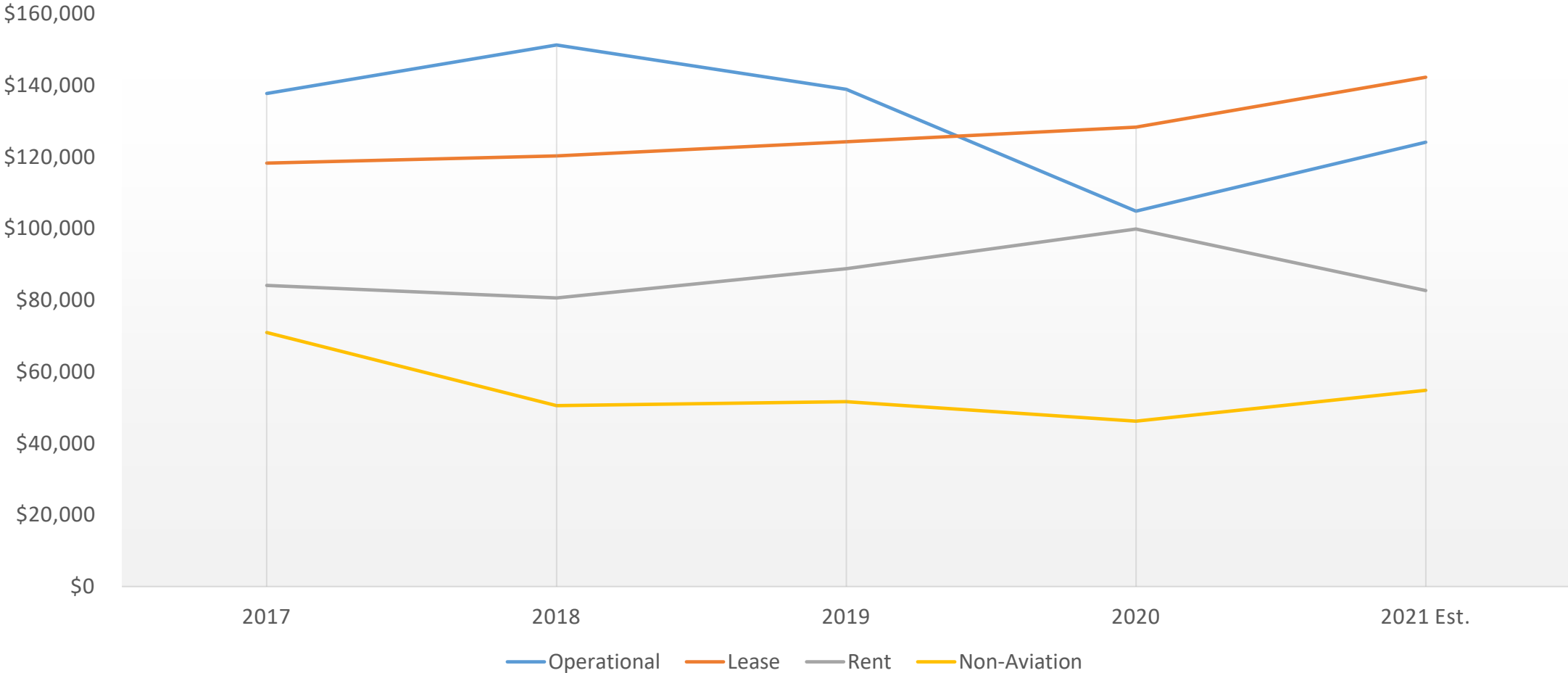
	2020	2020	2020	2021
	Budgeted	Actual	+/-	Estimated
Operational	\$142,422	\$104,866	(26.4%)	\$124,143
Lease	\$128,471	\$128,322		\$142,284
Rent	\$85,368	\$99,865	14.5%	\$82,702
Non-Aviation	\$47,811	\$46,182		\$54,847

Stimulus \$\$

- Received \$157,000 in March 2021 – placed in the Airport Fund Balance.
- Should receive \$57,000 this year

FIVE-YEAR TREND

Airport Revenue



2022 Estimated Airport Revenue

	2021	2022
Operational	\$124,143	\$125,657
Lease	\$142,284	\$150,791
Rent	\$82,702	\$90,180
Non-Aviation	\$54,847	\$55,681
Reimbursements	\$800	\$2,000
Total	\$404,776	\$428,309

 5.8%

Administration & Maintenance Expenses

Wages/Health Ins.

Repair & Maintenance

Machinery & Equipment Parts

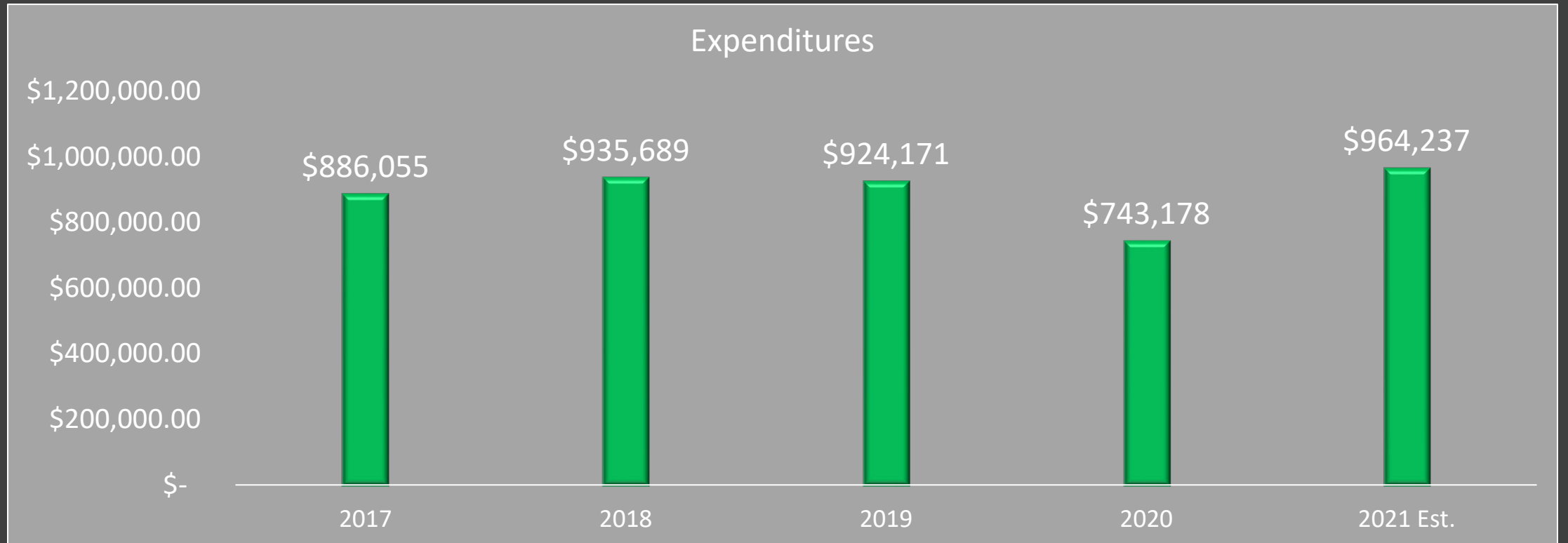
Other Supplies & Expenses



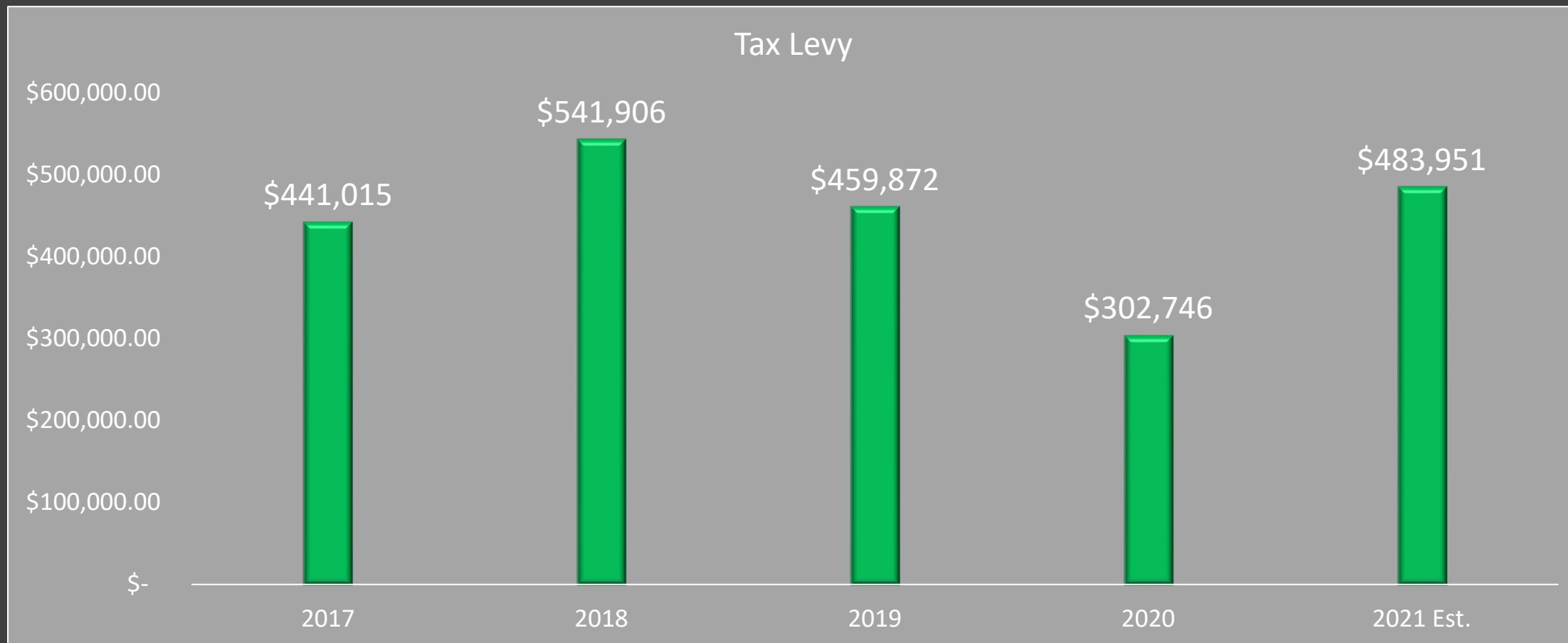
Storm Water

Electric

Five-Year Trend



Five-Year Trend



2022 Revenue Projection

Current CPI > than 5% - anticipating not to decrease next 6 months.

Request Airport Board for at least 3% increase in lease & rent. Cap of 4%.

Projected latest hangar construction occupancy Aug 1, 2021.

Additional new hangar construction starting spring 2022 not included.

Non-aviation: conference room rental on the rise.

Fuel flowage fees: tough to predict during the rebound year.

2022 Expenditure Request

Requested a job classification change: Airport Crew Leader to Airport Operations & Maintenance Manager.

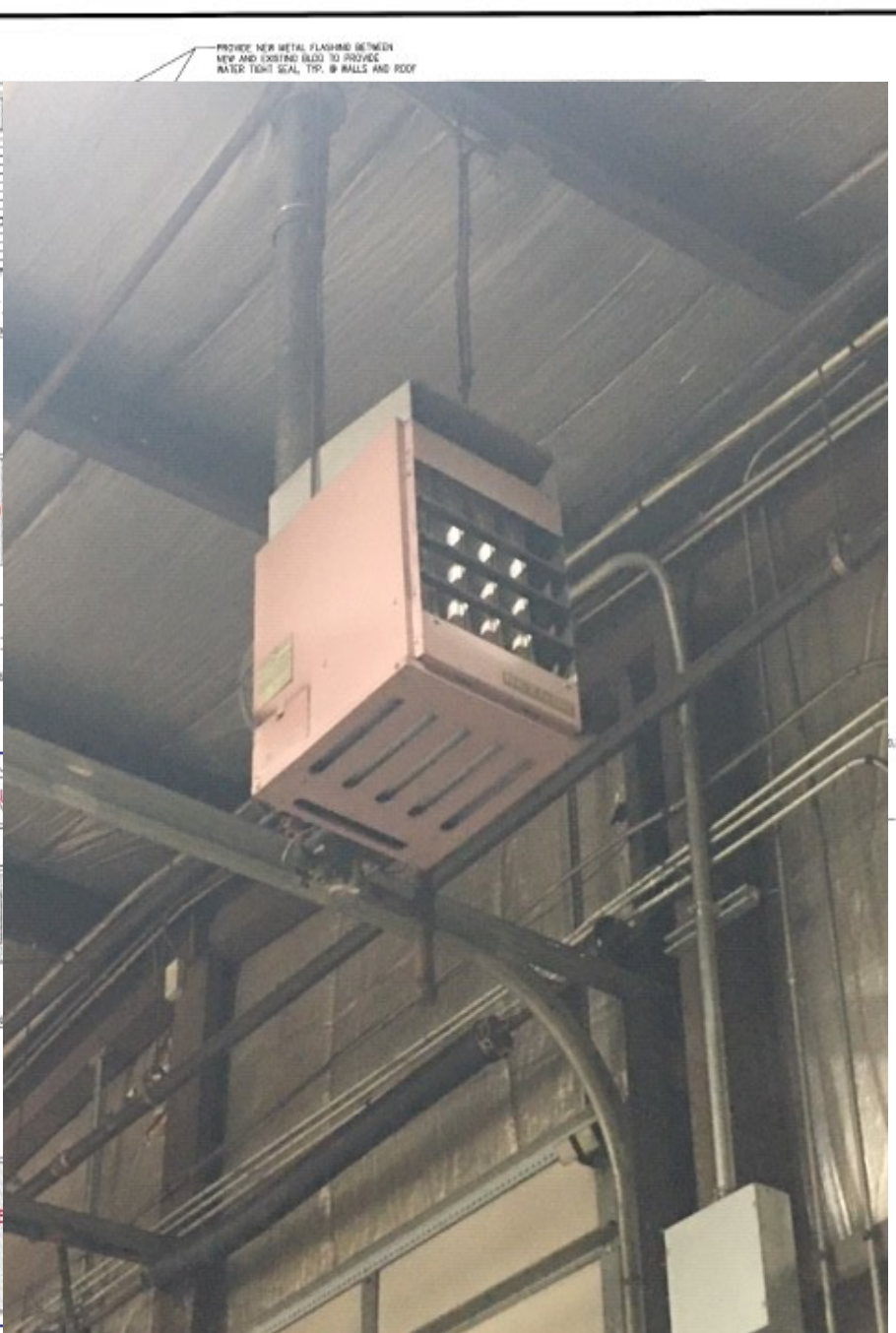
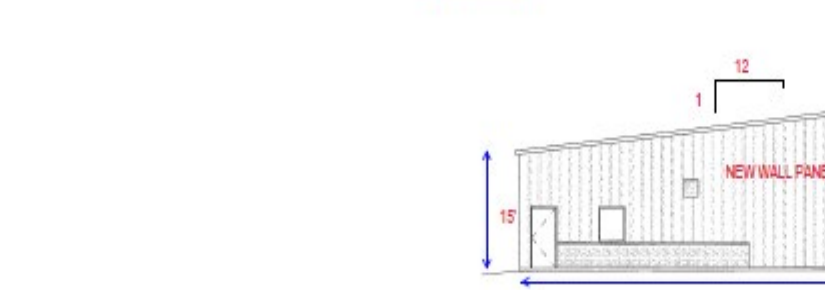
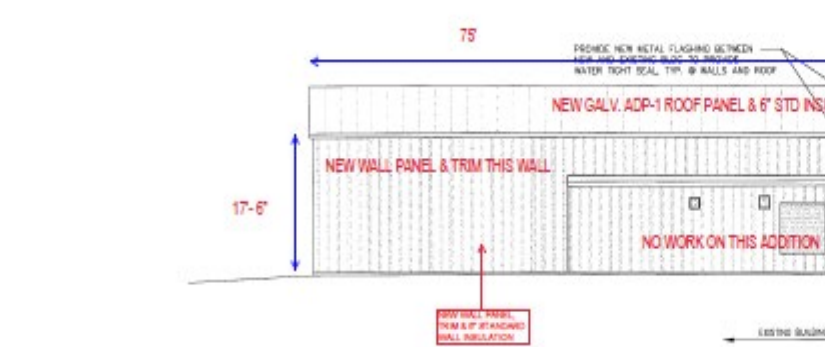
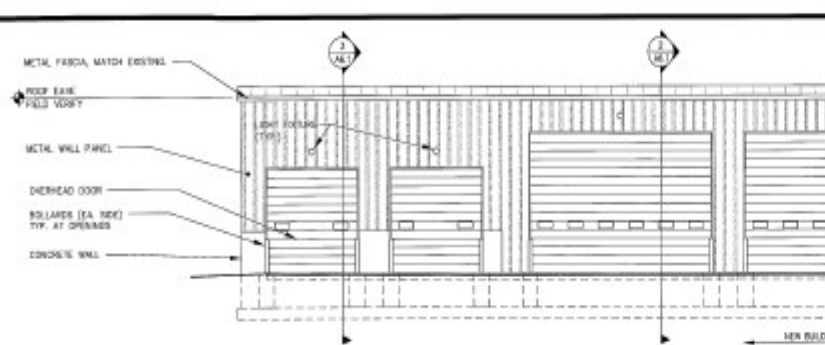
If approved, will move employee into the Unilateral Pay Plan, Range 20 (B).

Financial impact: increase maintenance wages \$5,500 in 2022

2022 Budget Proposal

Description	2021 Budget	2022 Budget	% Difference
Administration	\$257,396	\$251,906	(2.13%)
Operating and Maintenance	\$763,045	\$783,076	2.63%
Total Operating Expenses	\$1,020,441	\$1,034,983	1.43%
Operating Revenue	\$464,518	\$508,109	9.38%
Tax Levy	\$555,923	\$526,873	(5.23%)





110'

NEW LOCATION OF EXG. OVERHEAD DOOR

Capital Improvement Projects

Federal Aid 90/5/5

Project	Total Cost	Local Share	Budgeted	Requested
2022 Rehab Runway 4-22 Surface	\$3,400,000	\$170,000		\$170,000
Runway Multi-function broom/plow truck	\$820,000	\$41,000	\$39,500	\$1,500
Wildlife Study (conducted by state official)	\$50,000	\$2,500		\$2,500

State Aid 80/20

Crack Seal Txy A/South T-hangar area	\$125,000	\$25,000		\$25,000
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Local Funding

Maintenance Building Rehab		\$190,000		\$190,000
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Total Request = \$389,000



Capital Equipment Requests

Local Sales Tax

	Total Cost
Replace South side 14' and 10' wide SRE doors	\$14,000
Replace East side 18' wide SRE door	\$11,500
Replace gate 35 electric opening system	\$22,000
Purchase Bobcat Versa-Handler w/plow	\$140,000

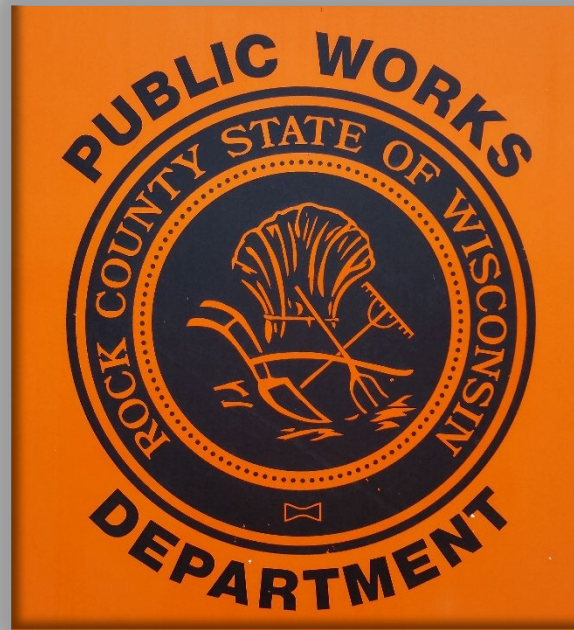
Total Request = \$187,500

Total Request = \$162,000

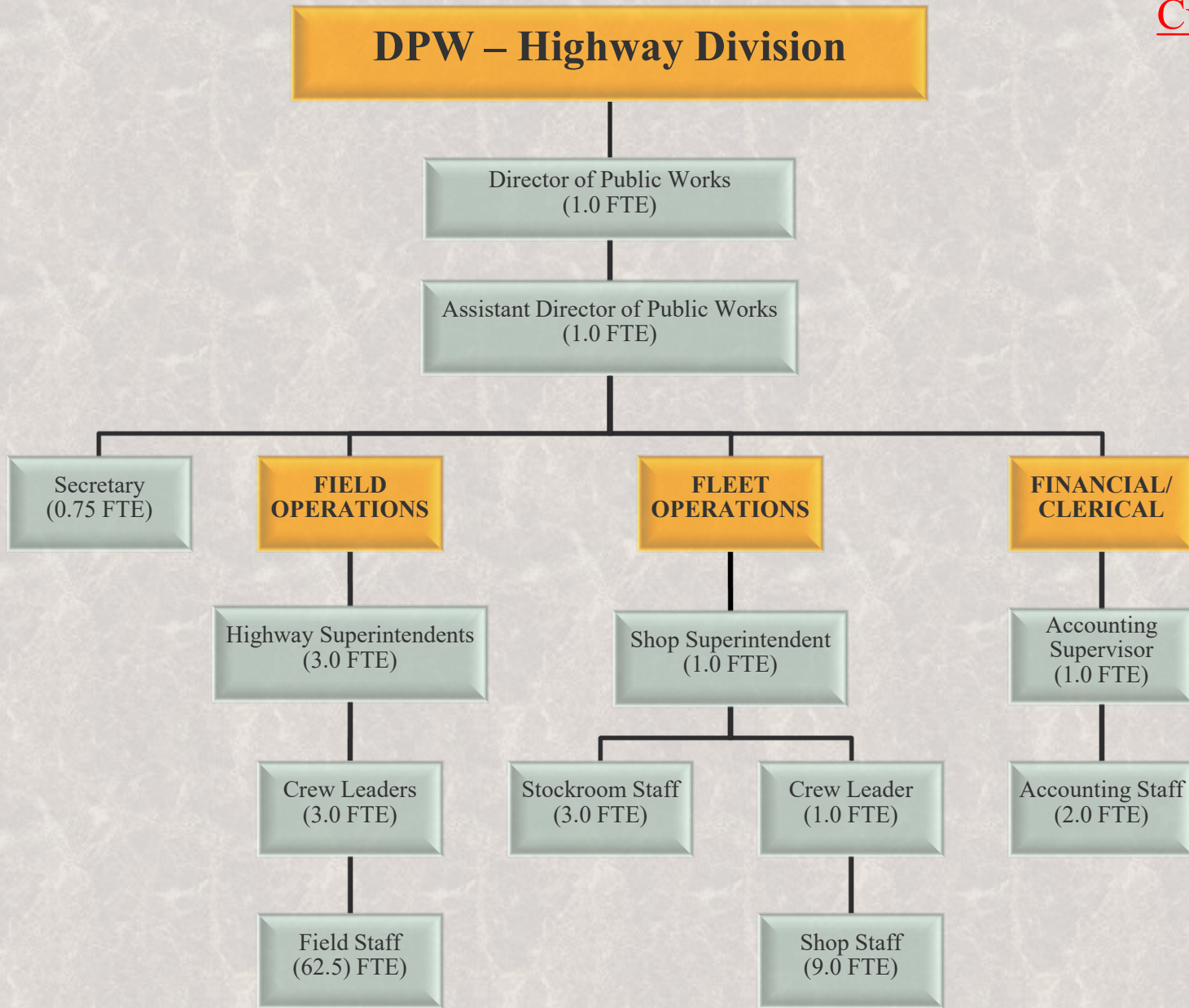
Questions?



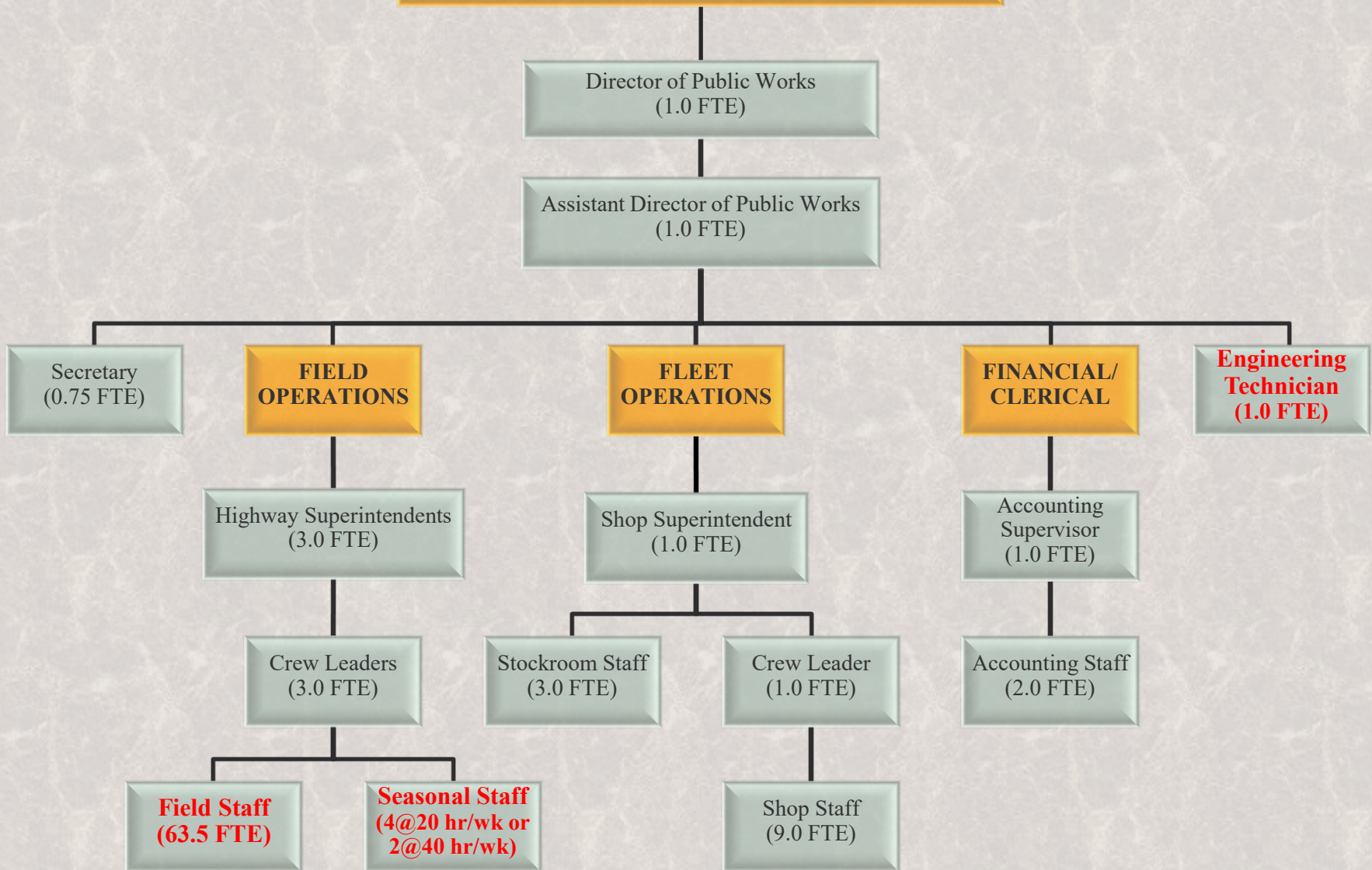
Department of Public Works Highway Division



**CY 2022 Budget
Joint Committee Presentation
July 6, 2020**



DPW – Highway Division



Highway Division Operations



State Trunk
Highway System

Approximately 220 centerline
miles or 810 lane miles
including the Interstate
Highway System

Non-Interstate ~ 480 Lane miles

Interstate ~ 330 Lane miles



County Trunk
Highway System

Approximately
215 centerline miles or
440 lane miles



Town Roads

Approximately
695 centerline miles or
1,390 lane miles

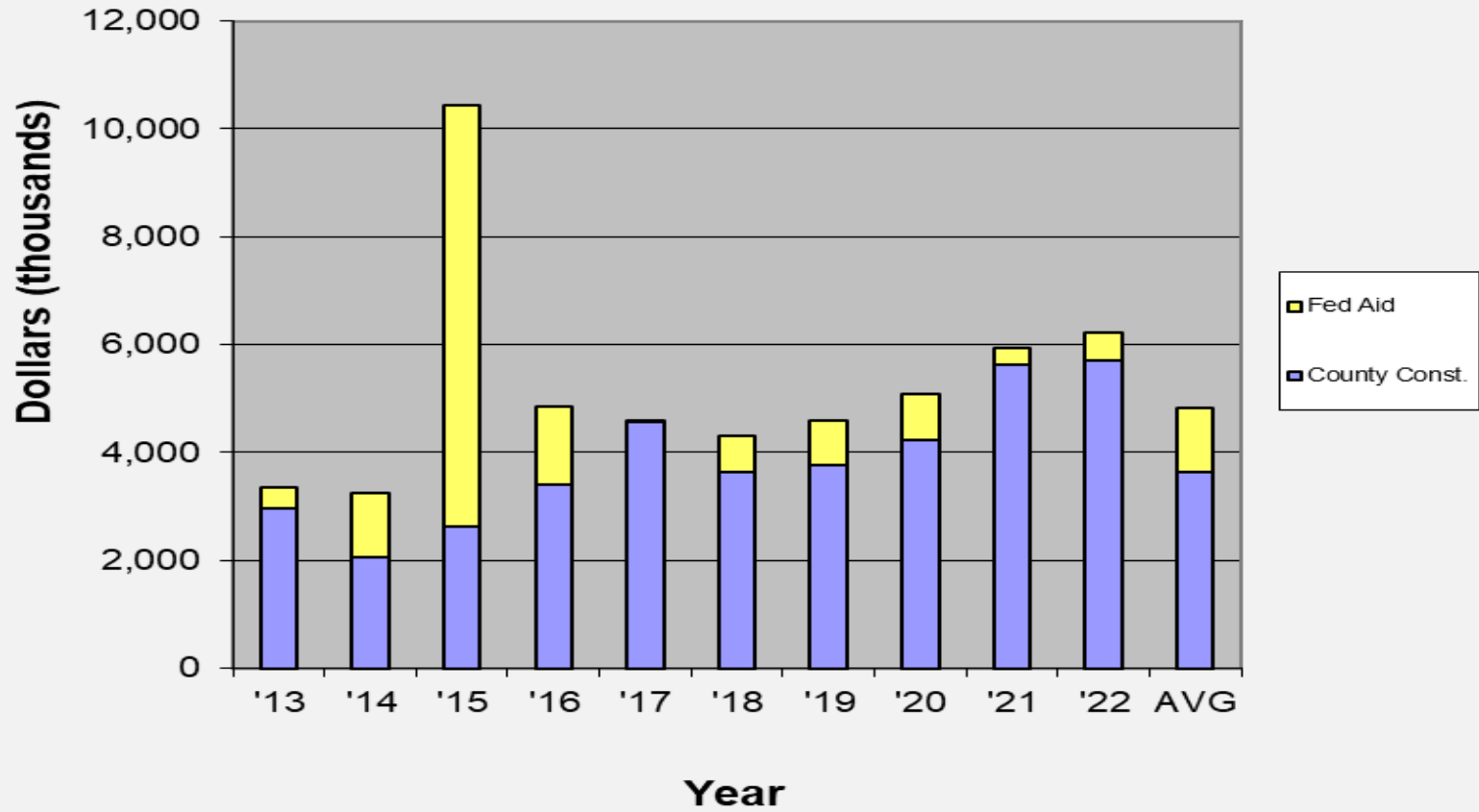
Highway – Crew Responsibilities

- Winter Maintenance
- Reconstruction/Rehabilitation Projects
- Bridge Repairs
- Sealcoating
- Crack-filling
- Shouldering
- Signing, Traffic Control, & Flagging
- Paving (Overlays & Patching)
- Ditching Work
- Section Routes
- Guardrail/Beam Guard Repairs
- Snow Fence
- Mowing
- Culvert Work
- Brushing/Tree Cutting
- Curb & Gutter Cleaning
- Accident Recovery

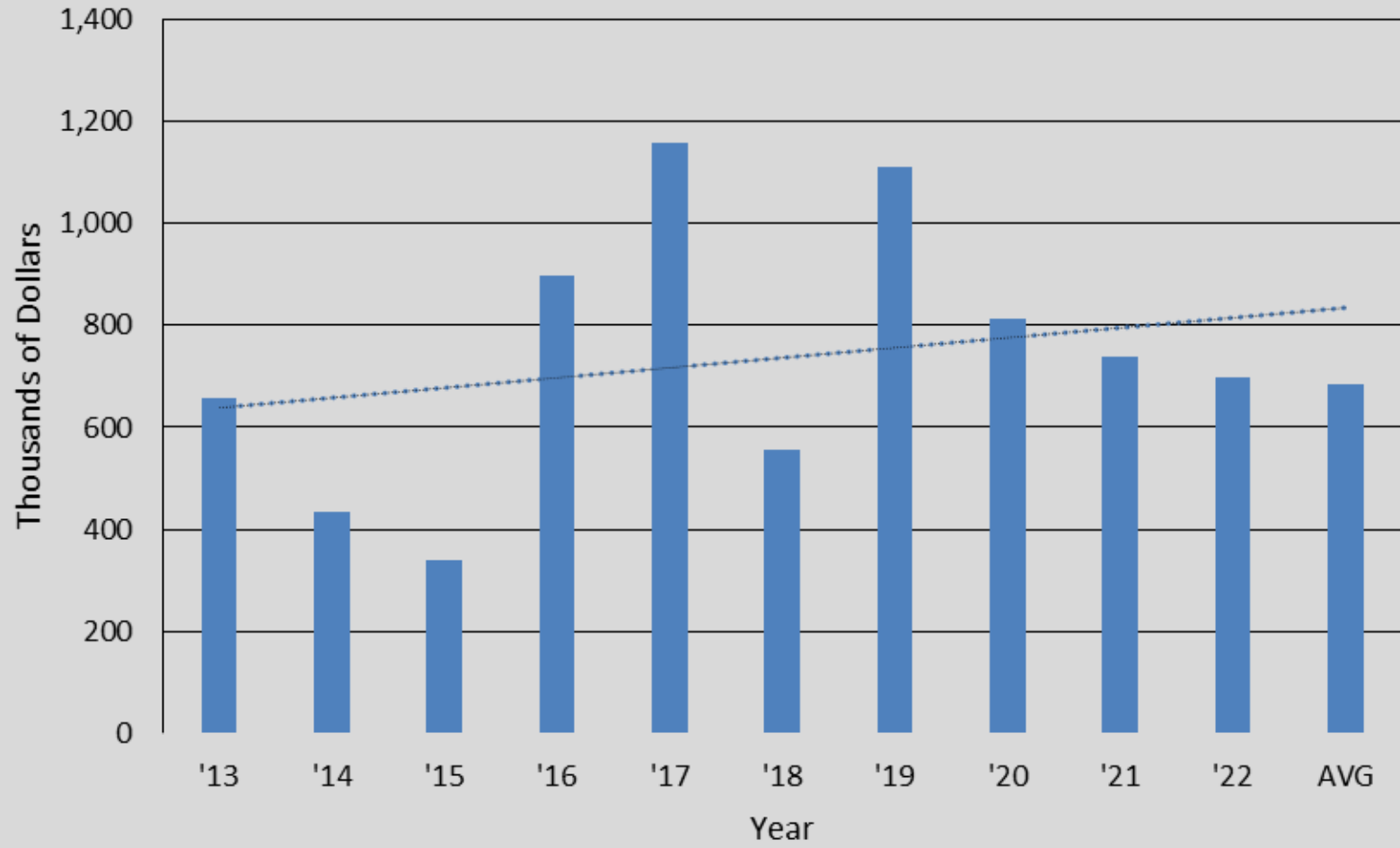
Highway – Administrative Responsibilities

- Budgeting & Planning
- Billing, Payables
- Fed-Aid Projects (Sponsor)
- Bridge Inspection Coordination
- LRIP Coordination
- Project Design Oversight
- Real Estate Coordination
- Speed Studies
- Engineering Contract Oversight
- Support of Towns (Projects, inspections, trainings, meetings, etc.)
- Permitting (OSOW, Driveway, Utility, Work in the R-O-W)
- Subdivision Review
- Safety Training Coordination
- MPO (Beloit & Janesville)
- Traffic Safety Commission
- WCHA Committees
- Personnel Items

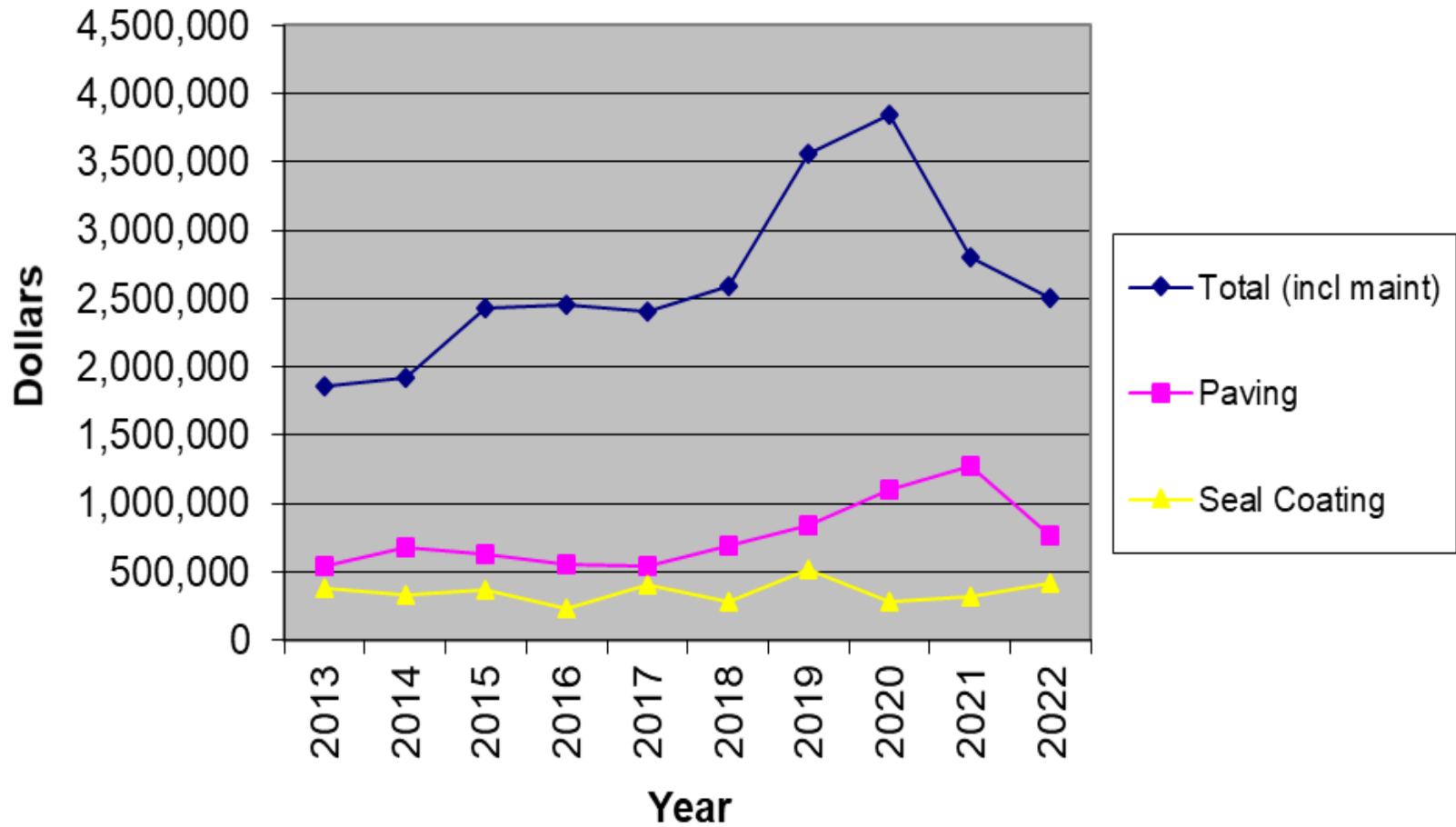
County Construction Trends



County Construction - Cost per Mile



Municipality Revenues



Administrative Summary

Activity	Approved 2021 Budget	Requested 2022 Budget	+/- (\$)	+/- (%)
Administrative Revenues				
Records & Reports	145,000	145,000	0	0.00%
Other State Routine	266,000	324,500	58,500	21.99%
Other Non-State Routine	13,000	13,000	0	0.00%
Supplemental/Carryover	25,088	0	-25,088	0.00%
Revenue Subtotal	449,088	482,500	33,412	7.44%
Administrative Expenses				
Routine Administrative	1,069,034	1,114,313	45,279	4.24%
Drug & Alcohol Compliance	8,100	8,100	0	0.00%
Supervision	399,600	465,658	66,058	16.53%
Radio Maintenance	110,000	106,000	-4,000	-3.64%
Expenses Subtotal	1,586,734	1,694,071	107,337	6.76%
Net Administrative Levy Cost	1,137,646	1,211,571	73,925	6.50%

County Maintenance & Construction Summary

Activity	Approved 2021 Budget	Requested 2022 Budget	+/- (\$)	+/- (%)
Revenues				
State Transportation Aids	2,753,129	2,813,648	60,519	2.20%
State Construction Aid	405,500	1,318,150	912,650	225.07%
Town Winter Maintenance Charges	575,919	626,679	50,760	8.81%
Other Revenues	608,000	4,000	-604,000	-99.34%
County Sales Tax	1,146,000	1,086,000	-60,000	-5.24%
Prior Year Sales Tax		515,000	515,000	0.00%
Long-Term Debt Proceeds	4,424,000	4,399,000	-25,000	-0.57%
Revenue Subtotal	9,912,548	10,762,477	849,929	8.57%
Expenses				
Routine	1,890,600	1,982,100	91,500	4.84%
Winter	2,132,500	1,873,000	-259,500	-12.17%
Cracksealing	100,000	120,000	20,000	20.00%
Bridge Maintenance	112,000	137,000	25,000	22.32%
Seal Coating	400,000	400,000	0	0.00%
Grader Patching	100,000	150,000	50,000	50.00%
Shouldering	152,000	152,000	0	0.00%
Blacktopping	5,915,000	5,909,000	-6,000	-0.10%
Equipment Storage	266,667	265,000	-1,667	-0.63%
Expenses Subtotal	11,068,767	10,988,100	-80,667	-0.73%
Net Cost	1,156,219	225,623	-930,596	-80.49%

General Transportation Aids (GTA)

2022 - GENERAL TRANSPORTATION AIDS - ROCK COUNTY ESTIMATE			
NAME:		53000 - County of Rock	
		2021 GTA =	\$2,759,911.70
		Minimum = 90%	\$2,483,920.53
		Maximum = 115%	\$3,173,898.46
YEARS		COST	YEARLY CHANGE
1	2020	\$12,000,000.00	-\$3,780,096.60
2	2019	\$15,780,096.60	-\$3,443,883.20
3	2018	\$19,223,979.80	\$8,237,472.00
4	2017	\$10,986,507.80	\$54,701.80
5	2016	\$10,931,806.00	-\$3,110,612.00
6	2015	\$14,042,418.00	
6-Year Average =		\$13,827,468.03	
		SOC % =	20.3483%
		MAX =	\$3,173,898.46
		County Approps. =	\$124,647,264 From Governor's Proposed Budget
		All Counties 6-Year =	\$612,569,913 From 2021 Report (Sum of All Counties 6-Yr Avg.)

General Transportation Aids (GTA) - Historical

Year	Share of Cost (SOC) %
2004	28.8100%
2005	23.2200%
2006	22.9200%
2007	22.4700%
2008	22.5200%
2009	22.5089%
2010	22.1968%
2011	22.2433%
2012	18.7758%
2013	18.9406%
2014	18.2446%
2015	18.4103%
2016	17.9356%
2017	17.5256%
2018	19.7915%
2019	19.0793%
2020	20.6983%
2021	19.9493%
2022	20.3483%

Intention
was to have
SOC = 30%

Highway Levy Costs (By Activity)

Activity	Approved 2021 Budget	Requested 2022 Budget	+/- \$	+/- %
Administration	1,137,646	1,211,571	73,925	6.50%
Maintenance & Construction	11,068,767	10,988,100	-80,667	-0.73%
Federal Aid	518,200	565,000	46,800	9.03%
Cost Pools	288,220	219,750	-68,470	-23.76%
Other Funding Sources Applied	-10,825,886	-11,383,477	-557,591	5.15%
Highway Total to Regular Levy	2,186,947	1,600,944	-586,003	-26.80%
Limited Levy Item - Bridge Aid	148,200	50,000	-98,200	-66.26%
Total all County Levies	2,335,147	1,650,944	-684,203	-29.30%

Excluding Bridge Aid	
2020 Base (w/o Bridge Aid)	2,186,947
Target of 0% Increase	2,186,947
2021 Highway Levy Request	1,600,944
Difference	-586,003

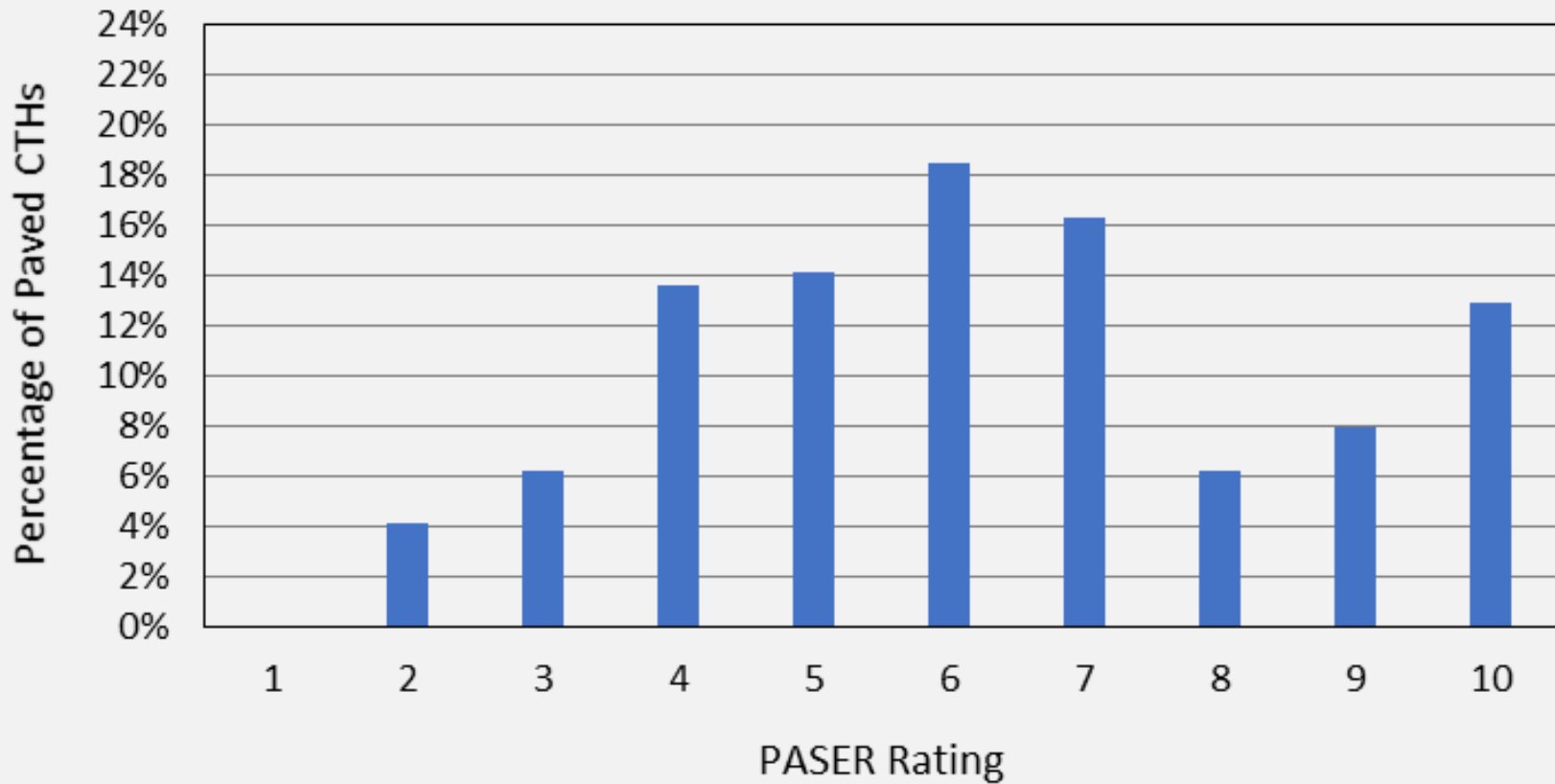
Challenges & Strategies

CTH Condition - Challenges

- Significant shift (2016-2019)
 - Hard Winters (Large Temp. Swings)
 - Freeze/Thaw issues (Rain events)
 - Not as significant (2019-2021)
- High percentage in 4-6 range
 - 2016 = 46.2% (97.9 of 212 miles)
 - 2019 = 56.4% (119.6 of 212 miles)
 - 2021 = 53.5% (113.0 of 212 miles)
 - Concerns
 - Balance & Timing
 - Reconstruction, Rehabilitation, Maintenance

County Highway Condition - 2016

2016 PASER Condition Report - Paved Highways
Rock County



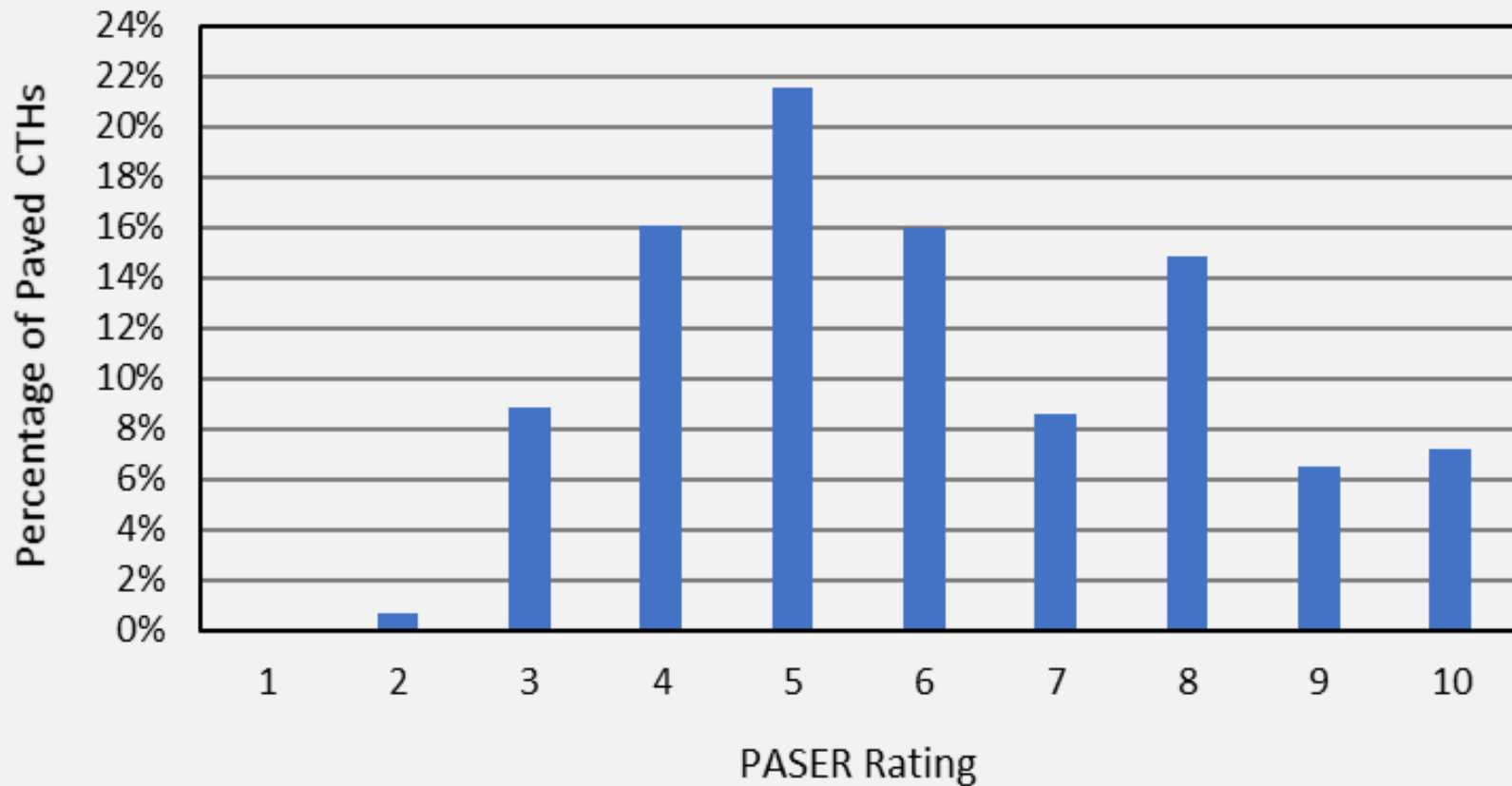
County Highway Condition - 2019

2019 PASER Condition Report - Paved Highways
Rock County

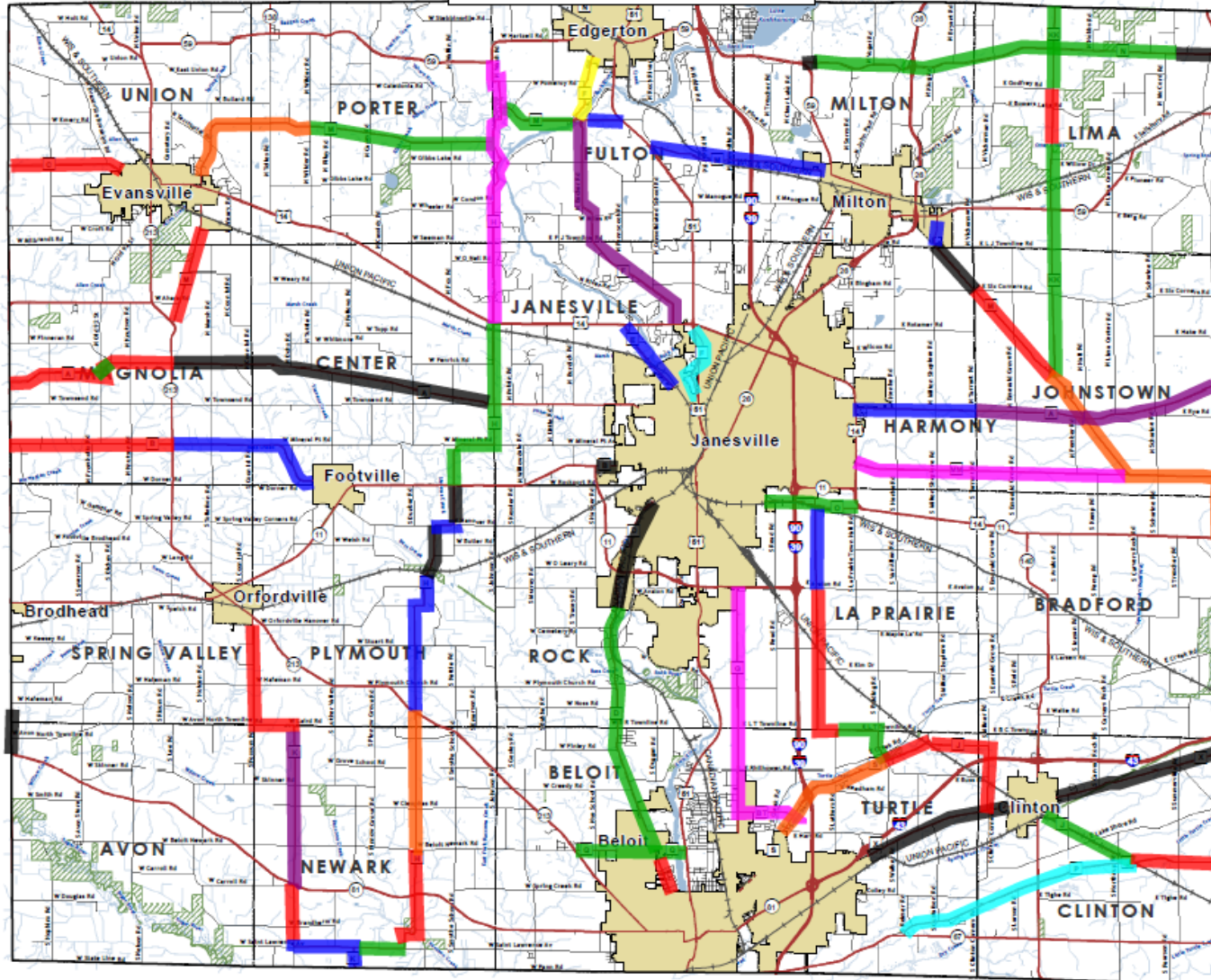


County Highway Condition - 2021

2021 PASER Condition Report - Paved Highways
Rock County



COUNTY ROAD RATINGS 2021



LEGEND

- 1 N/A
- 2 Yellow
- 3 Blue
- 4 Black
- 5 Green
- 6 Red
- 7 Orange
- 8 Pink
- 9 Cyan
- 10 Purple

CTH Condition - Strategies

- Focused effort to complete CTH F & CTH A
 - Applied for and awarded Federal Aid on CTH F (Indianford – Edgerton)
 - Construction: 80% Fed Aid / 20% County (2022)
 - Project will be let by WisDOT
 - Applied for and awarded Multimodal Local Supplement (MLS) Grant for CTH A
 - Awarded \$1,000,000 Reimbursement Grant (CTH A: USH 14 – CTH M)
 - DOT Approved splitting of project

CTH Condition - Strategies

- May need to make adjustments to CIP
 - Reduce scope of reconstruction limits and increase scope of rehabilitation.
 - Rehabilitation costs are approximately 33% of reconstruction costs.
 - Reduced CTH A limits (with DOT Approval for MLS) and added in a portion of CTH K rehabilitation (2021)
 - Focusing on increasing miles per year
 - Balancing reconstruction and rehabilitation
 - Focusing on higher volume highways

Proposed CTH Construction Projects (2022-2026)

Priority	Project Location			Length (Miles)	Treatment	Paser Rating	ADT						
	Road Name	From	To					(Miles)	2022	2023	2024	2025	2026
1	CTH A	USH 14	Tarrant Rd	3.0	Reconstruction	3	2900	\$3,724					
2	CTH M	Indianford	Milton	5.2	Pulverize & Overlay	3	1400	\$1,989					
3	CTH O	Janesville	USH 14	2.4	Real Estate, Utilities	5	5900	\$197					
4	CTH N	STH 59	County Line	10.5	Pulverize & Overlay	5	7400		\$4,136				
5	CTH X	Hart Rd	Clinton	4.2	Pulverize & Overlay	4	2400		\$1,654				
6	CTH H	STH 11	USH 14	5.0	Design	5	4300		\$281				
7	CTH J	Avalon Rd	CTH O	2.0	Reconstruction	3	1700			\$2,634			
8	CTH X	Clinton	E. County Line	4.2	Pulverize & Overlay	4	2200			\$1,704			
9	CTH E	Janesville	USH 14	2.0	Pulverize & Overlay	3	3100			\$811			
10	CTH D	Janesville	Bass Creek Bridge	4.9	Pulverize & Overlay	4,5	5700			\$1,988			
11	CTH H	STH 11	USH 14	5.0	Real Estate, Utilities	5	4300			\$435			
12	CTH O	Janesville	USH 14	2.4	Reconstruction	5	5900					\$3,255	
13	CTH T	Hafeman Road	STH 11	2.0	Pulverize & Overlay	4	2700					\$836	
14	CTH H	STH 213	STH 11	6.4	Overlay	3,4	800					\$1,232	
15	CTH D	Bass Creek Bridge	Burton St	5.5	Pulverize & Overlay	4,5	5700					\$2,299	
16	CTH H	USH 14	STH 11	5.0	Reconstruction	5	4300						\$6,986
					Totals:			\$5,909	\$6,072	\$7,572	\$7,622	\$6,986	

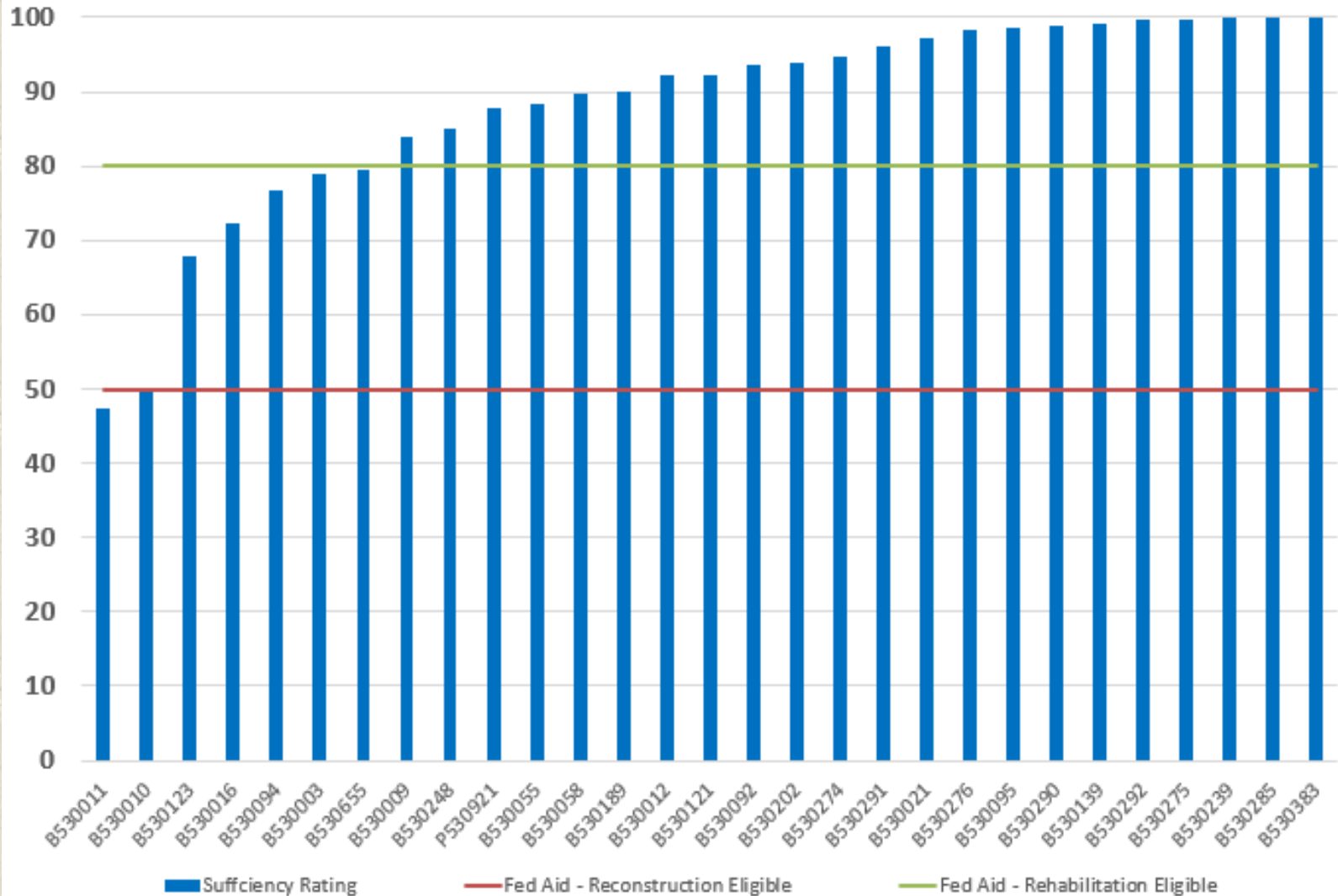
CTH F - Paving



Bridge / Culvert Conditions - Challenges

- Maintenance Program
- Current Fed Aid Projects
 - CTH J (In design, Construction in FY 2022)
 - CTH E (In design, Construction in FY 2023)

County Bridge Conditions - Sufficiency Rating



Bridge / Culvert Condition - Strategies

- Maintenance Program
 - Routine maintenance items
 - Cleaning, sealing, joint and spalling repairs, abutment maintenance, etc.
 - Culvert Inventory
 - GIS based, Land Conservation effort



Shop - Challenges

- Shop Work Flow
- Older Equipment
- Newer Equipment
- Outsourcing

Shop - Strategies

- Shop Work Flow

- “Spring Cleaning”

- Get rid of unnecessary tools – A once through was completed
 - Organize and effectively layout shop – work in progress
 - Create and enforce procedural etiquette – work in progress
 - Wash bay project, In process of cleaning & painting shop walls

- Older Equipment

- Implement detailed inspection process
 - Enhance maintenance procedures
 - Equipment replacement policy

Shop - Strategies

- Newer Equipment
 - Working with Dealerships – Rotation/Trade-in Program
 - Increase training opportunities – Paver, hot patchers, CAT Electronic Technician
 - Complete FASTER updates – work in progress
 - Fully utilize software (maintenance cycles, warranties, etc.)
- Outsourcing
 - Evaluate on case by case basis
 - Warranty, Quality Control measure, Internal Resources/workload

Winter Maintenance - Challenges

- Interstate expansion
- Route coverage - staffing
- Reduce salt use
- Increase use of salt brine
- Equipment / Facility needs
- Winter Maintenance – Town Rates

Winter Maintenance - Strategies

Plowing Routes (2019-2020)

- 53 Routes
 - 13 County
 - 16 Town
 - 17 State (Days)
 - 7 State (Nights)

Plowing Routes (2020-2021)

- 59 Routes
 - 13 County
 - 16 Town
 - 19 State (Days)
 - 11 State (Nights)



Winter Maintenance - Strategies

Salt Brine Use & Capacity

- Rock County currently does not have a brine maker, we purchase brine from Jefferson County
 - Rock County hauls with 5,000 gallon tanker.

- Brine Storage Capacity
 - 2020 capacity = 42,300 gallons
 - 2021 additional capacity added = 34,700 gallons
 - Current capacity = 77,000 gallons
 - Capacity planned before winter = **94,300 gallons**

Winter Maintenance - Strategies

New Equipment & Storage

□ Shopiere Facility

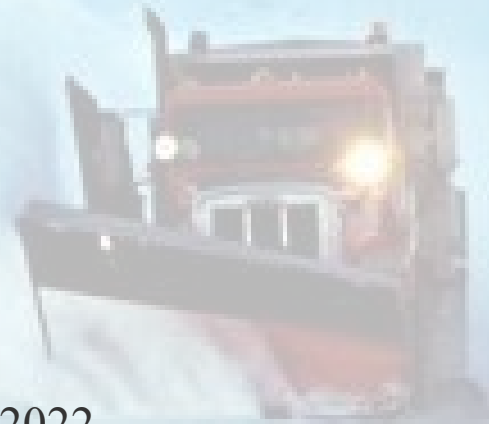
- Fleet Storage – heated
- 8,000 Ton Salt Shed (State funded)

□ Orfordville Salt Shed

- Proposed 3,000 Ton shed
 - Continuing to work with the State
 - Construction tentatively planned for 2022

□ Brine Maker

- State Funded
- County to provided heated building/area



Shopiere Facility



Shopiere Facility



Shopiere Facility



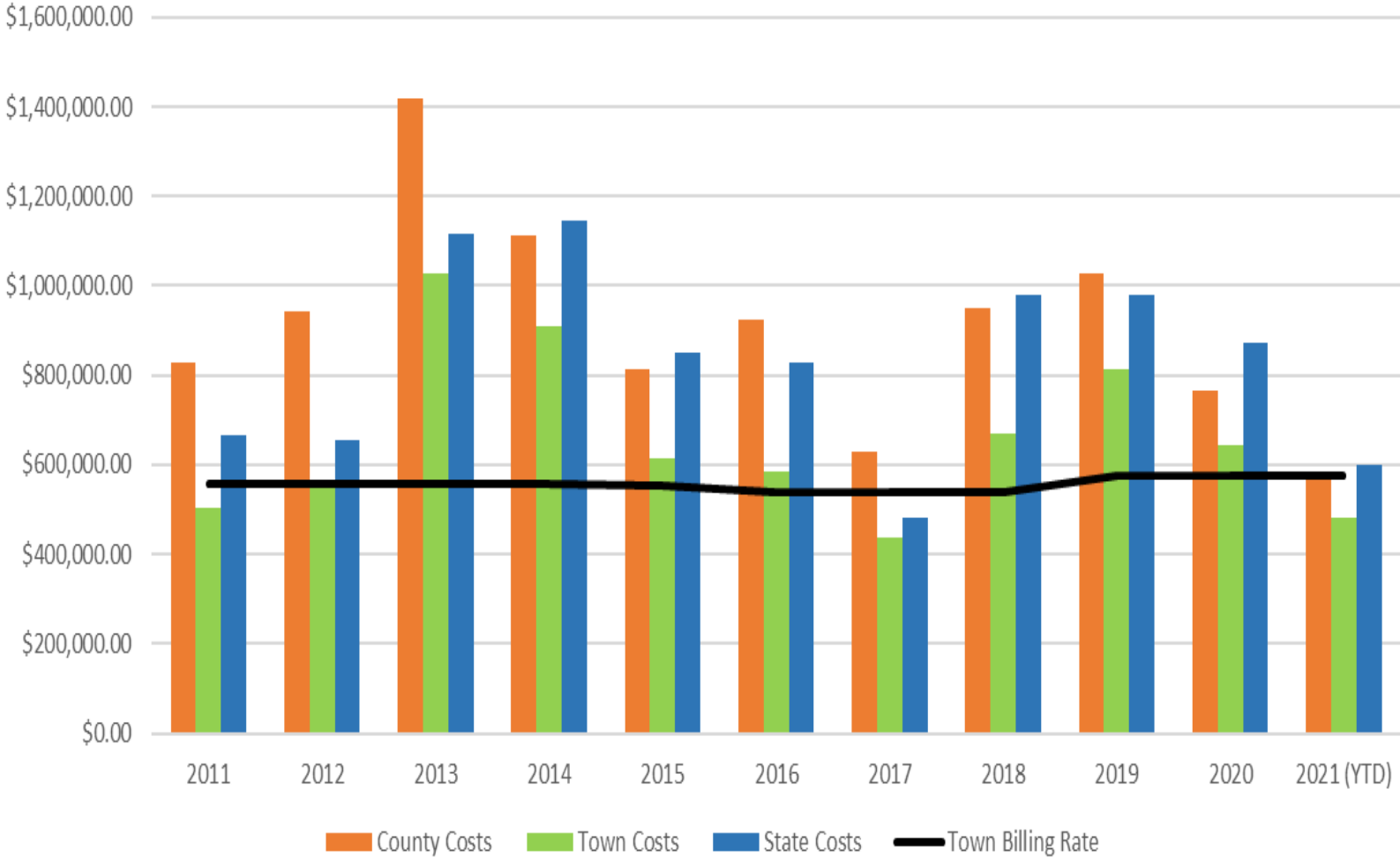
Shopiere Facility



Shopiere Facility



Winter Maintenance Costs



State Maintenance

- I-39/90 Expansion
 - Scheduled to be complete – Fall 2021
 - Additional Resources
 - Staff – Added 6 staff in 2020
 - Storage
 - Shopiere – Completed early 2021
 - Orfordville – Construction 2022
 - STH 59 – Future Facility
- State Rehabilitation Efforts
 - STH 140, USH 51, USH 14, STH 11

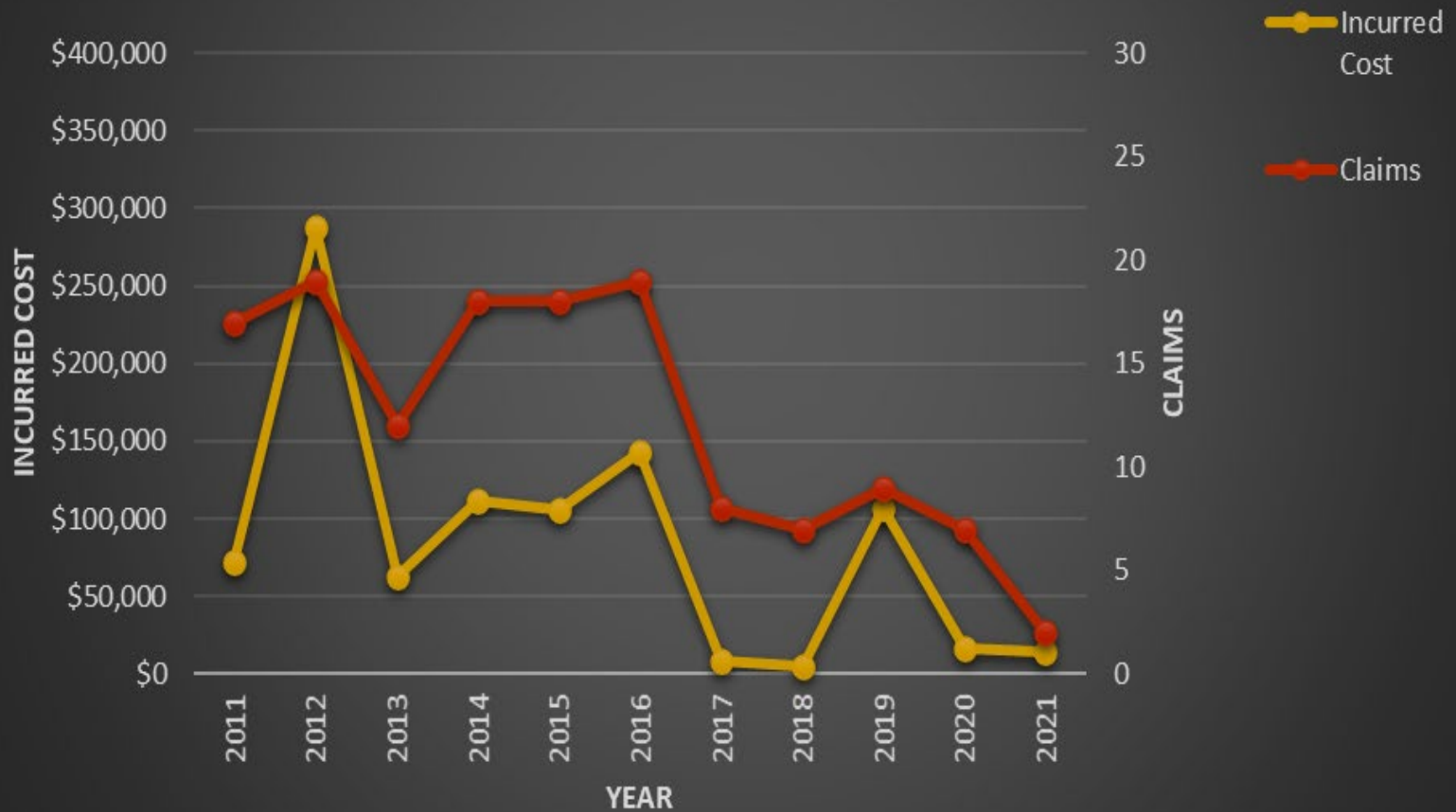
Staffing – Challenges & Strategies

- Crew Members
 - DPW Wage Study
 - 2 to 4 Seasonal Staff (Flagging, Labor)

- Mechanics
 - Shortage of potential employees
 - WCHA and SW Region Commissioners looking into apprenticeship program

- Engineering Technician
 - Coordination of some daily tasks and some programs
 - Oversight by Assistant Director

DPW Worker's Compensation Historical Information



Upcoming Challenges

- ATV Routes
 - Towns / Villages
 - Adjacent Counties
 - Other areas of State

- Interstate Maintenance
 - WisDOT Discussions related to more night work
 - Not immediate, but on our radar

Initiatives

□ **Safety**

- Public, Staff, Work Zones

□ **Construction**

- Quality & Efficiency

□ **Town and State Work**

- Timeliness, Quality, Efficiency & Communication

□ **Accounting**

- Timeliness of Billing, Training Efforts & Communication

□ **Shop & Maintenance Efforts**

- Focus for 2020 – Ongoing

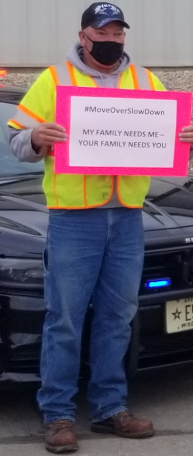
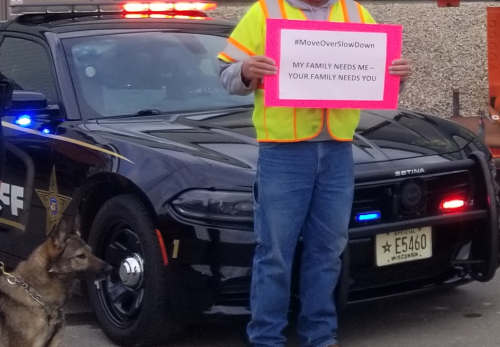
□ **2021 Focus – revisit items above.**

Initiatives

□ 2022 Focus

- Continue to review previous items listed
- Review and Update DPW Policies
- Update and Expand DPW Website
- Review and update Permit rates
- Expand on Public Outreach

SLOW
DOWN



#MoveOverSlowDown
MY FAMILY NEEDS ME—
YOUR FAMILY NEEDS YOU



MOVE OVER
SLOW DOWN
BECAUSE WE GET THERE FOR
DINNER WITH MY FAMILY



#MoveOverSlowDown
I'm a mother, sister &
friend my family needs me



MOVE OVER
SLOW DOWN
I AM A HUSBAND, SON,
FATHER, BROTHER & FRIEND

Questions?



COUNTY BOARD STAFF COMMITTEE
Minutes – July 13, 2021

Call to Order. Chair Bostwick called the meeting of joint meeting of the County Board Staff Committee and Finance Committee to order at 6:00 P.M. via telephone conference.

Committee Members Present via Phone: County Board Staff Committee - Supervisors Beaver, Sweeney, Richard Bostwick, Peer, Podzilni, Leavy, Brien, and Davis (6:29 P.M.). Finance Committee – Supervisors Aegerter, Fox, Rich Bostwick, and Davis (6:29 P.M.).

Committee Members Absent: County Board Staff Committee – Supervisor Yeomans. Finance Committee – Supervisor Mawhinney.

Staff Members Present via Phone: Josh Smith, County Administrator; Randy Terronez, Assistant to County Administrator; Kate Luster, Human Services Director; Sherry Oja, Finance Director; Sara Mooren, Administrative Services Division Manager; Tera O’Connor, HSD Deputy Director; Greg Winkler, HSD Deputy Director; Patrick Singer, Data Services Manager; Jim Sandvig, IT Director; Annette Mikula, Human Resources Director; and Terri Carlson, Risk Manager.

Others Present: Supervisor Williams and Pam Bostwick.

Approval of Agenda. Supervisor Podzilni moved approval of the agenda as presented, second by Supervisor Peer. ADOPTED.

Public Comment. None.

Review and Discussion of Preliminary 2022 Budget Projections and Program Information – Human Services Department Kate Luster highlighted some of the current projects, key initiatives, and items that may have impact on the Human Services Department budget. Kate acknowledged Sara Mooren, Greg Winkler, and Tera O’Connor for their contributions in getting together budget information for this presentation (attached). Kate answered questions about the Avatar Software update.

Next Meetings Tuesday, August 3, 2021 (Zoom) for the Sheriff’s Office

Adjournment. Supervisor Brien moved adjournment at 7:14 P.M., second by Supervisor Davis. ADOPTED.

Respectfully submitted,

Haley Hoffman
Office Coordinator

NOT OFFICIAL UNTIL APPROVED BY COMMITTEE.

Rock County Human Services Department



2022 PRE-BUDGET PRESENTATION

VISION

A welcoming system of care and services that inspires healing, growth & hope.

**KEEPING FAMILIES
SAFE TOGETHER**



**BUILDS A
ROCK SOLID
COMMUNITY**

MISSION

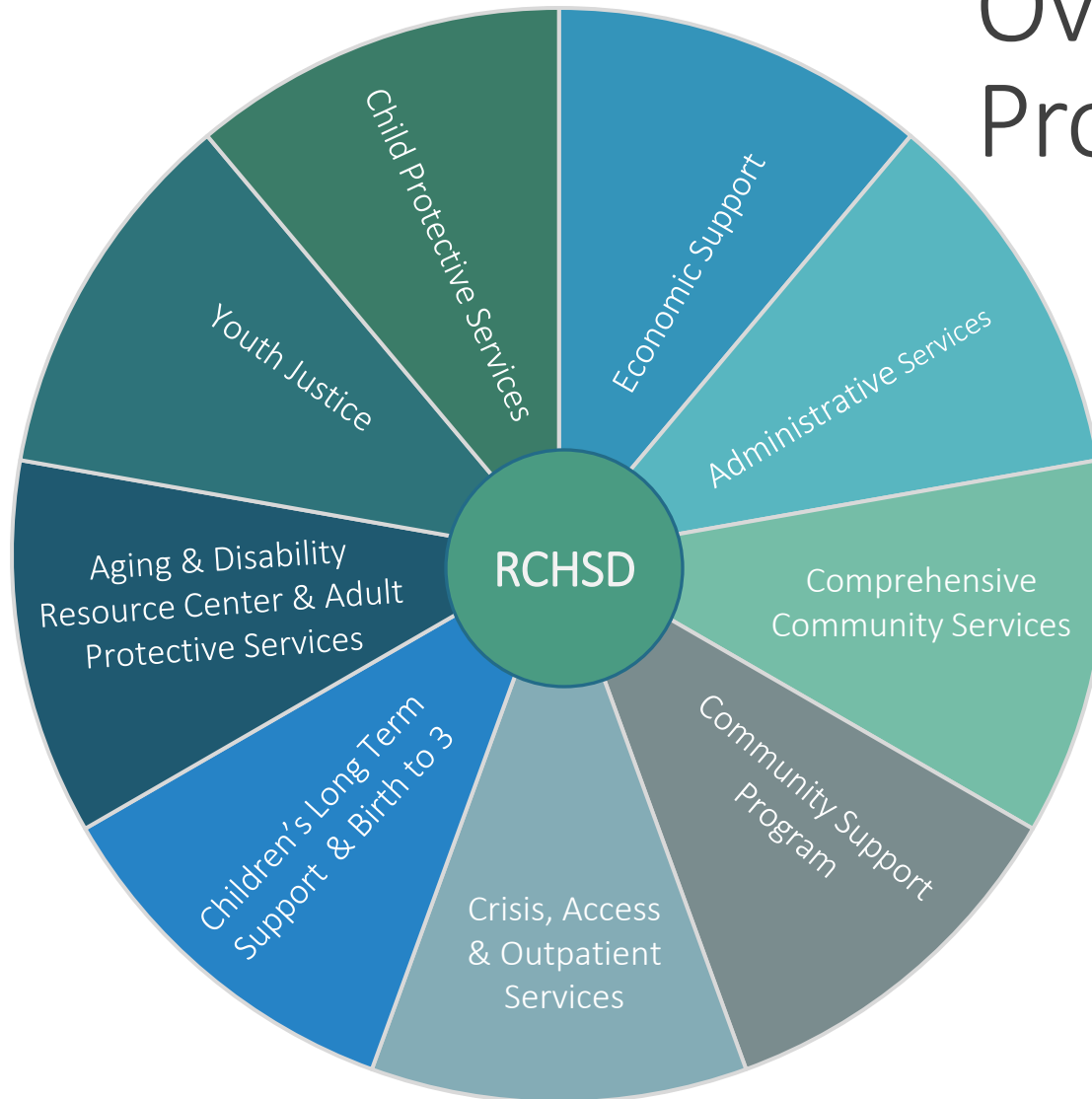
In partnership with those we serve, we work to enhance independence and well-being through the delivery of exceptional services, grounded in trusting relationships and respect for the dignity of all people.

HSD Mandated Services

- Child Protective Services (Chapter 48)
- Juvenile Justice Services (Chapter 938)
- Economic Support Services (Chapter 49)
- Adult Protective Services (Chapter 55)
- Behavioral Health (Chapter 51)
- Birth to 3 (Chapter 90)
- Aging and Disability Resource Center
- Children's LongTerm Support

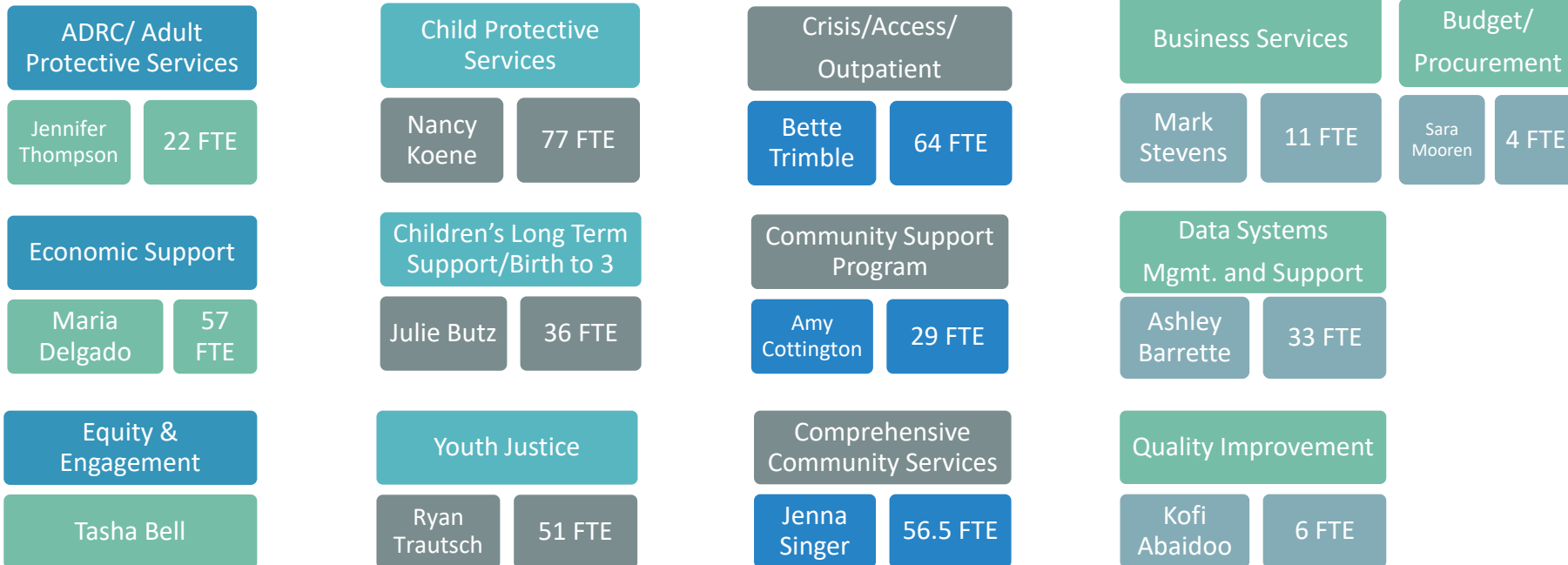
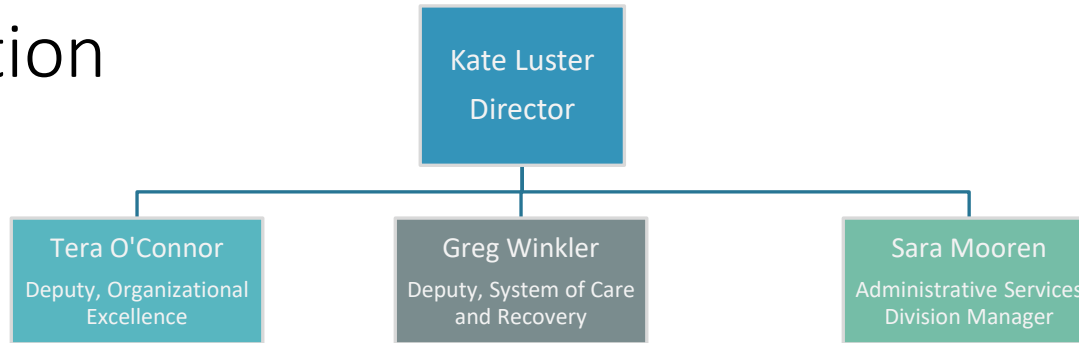
There are also numerous administrative code requirements in each area that regulate our work.

Overview of Programs



Leadership & Organization

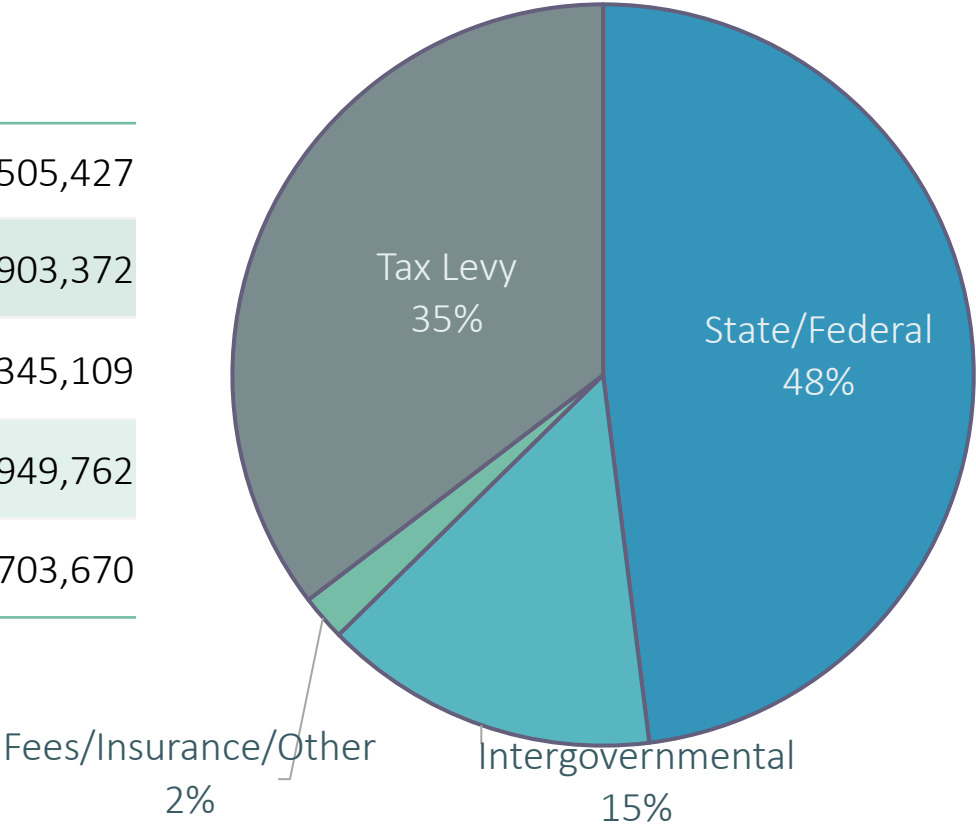
452.5 FTE



2021 HSD Budget Overview

REVENUES

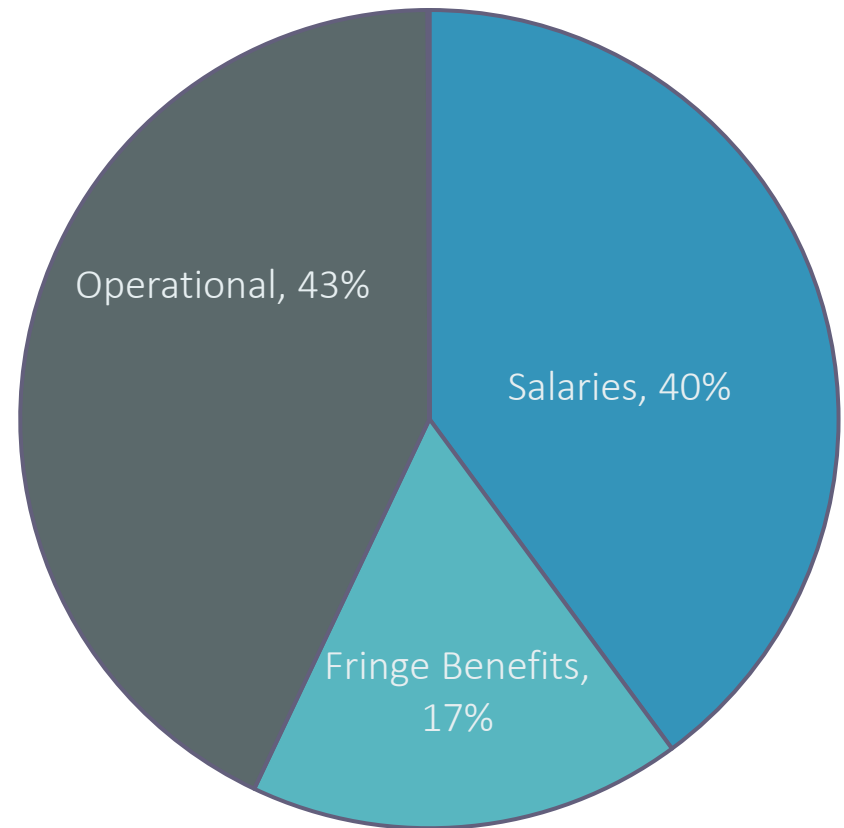
State/Federal	\$ 32,505,427
Intergovernmental	\$ 9,903,372
Fees/Insurance/Other	\$ 1,345,109
Tax Levy	\$ 23,949,762
Total Revenue	\$ 67,703,670



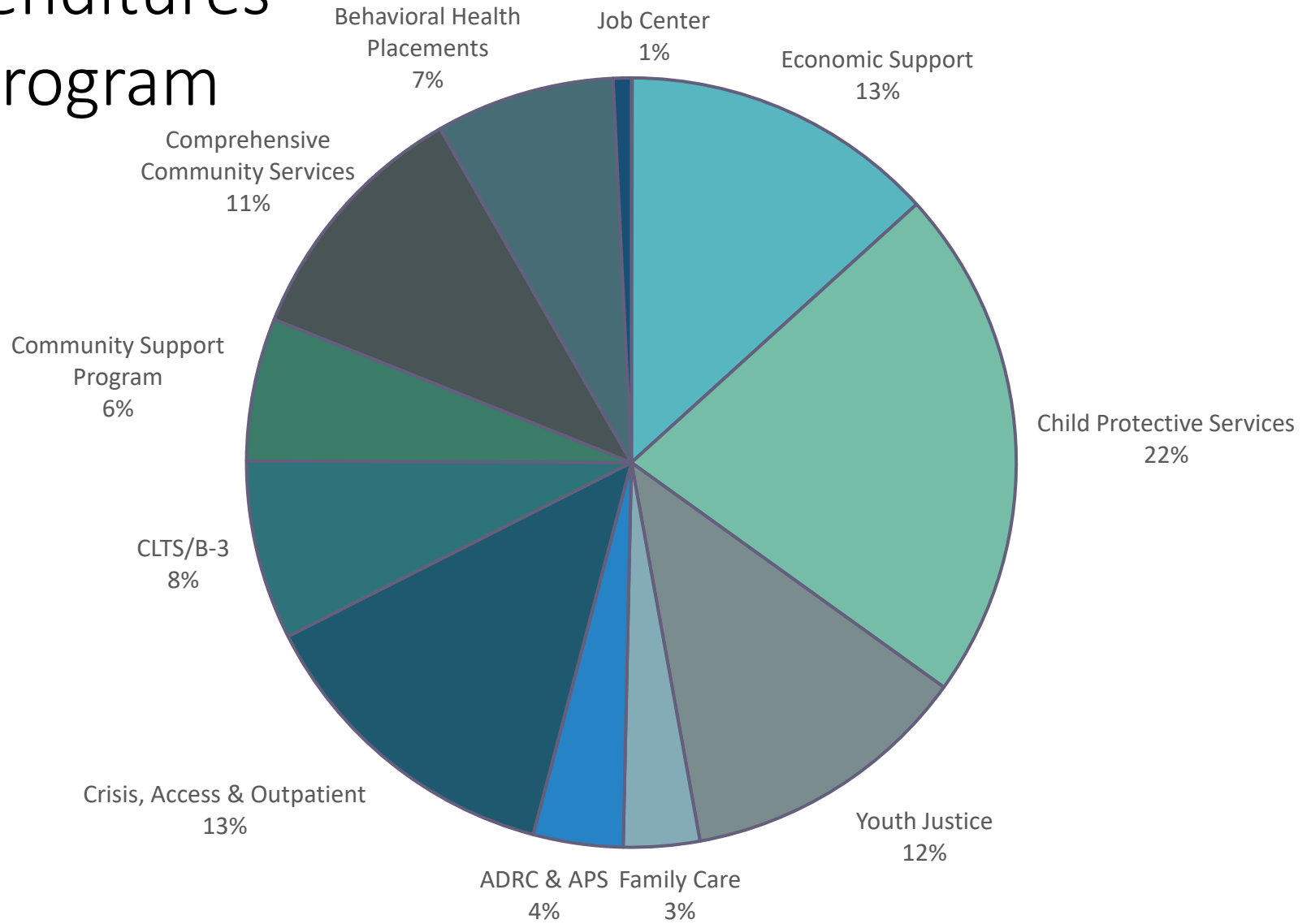
2021 HSD Budget Overview

EXPENDITURES

Salaries	\$ 27,053,665
Fringe Benefits	\$ 11,622,659
Operational	\$ 29,076,594
Allocation of Services	\$ (49,248)
Total Expenditures	\$ 67,703,670



Expenditures by Program



Budget Overview by Program

Program	Revenue	Expenditures	Tax Levy
Administration	12,075,326	23,318	(12,052,008)
Economic Support	8,005,605	8,969,105	963,500
Child Protective Services	1,881,453	14,650,832	12,769,379
Youth Justice	3,222,702	4,250,375	1,027,673
Youth Services Center	164,198	4,024,688	3,860,490
Family Care	0	2,164,034	2,164,034
Adult Protective Services	234,653	710,600	475,947
Aging and Disability Resource Center	1,840,933	1,840,933	0
Crisis	418,000	3,761,825	3,343,825
Outpatient	1,793,990	5,330,809	3,536,819
Children's Long Term Support	3,840,685	5,098,139	1,257,454
Community Support Program	1,236,950	4,065,073	2,828,123
Comprehensive Community Services	7,195,974	7,207,974	12,000
Behavioral Health Placements	1,328,034	5,090,560	3,762,526
Job Center	515,405	515,405	0
TOTAL	43,753,908	67,703,670	23,949,762

* Admin expenses are allocated across programs / revenue includes State Basic County Allocations and WIMCR

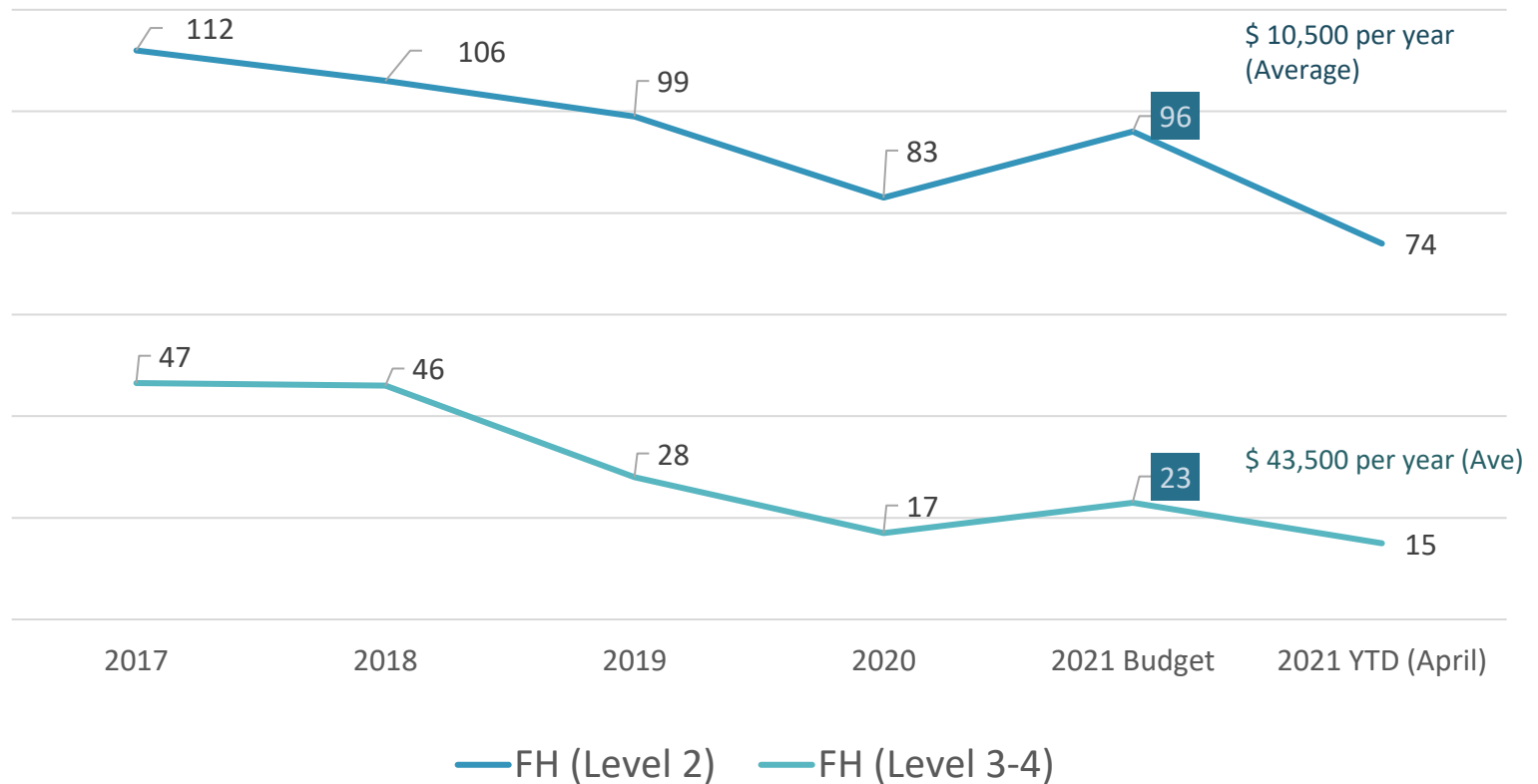
2022 Pre-Budget Estimates

Known Increases

	Expenditures
Personnel (<i>Step increases, 2021 & 2022 COL</i>)	\$1,650,000
General Operational Increases (<i>assumed 2%</i>)	\$ 170,000
Total	\$ 1,820,000

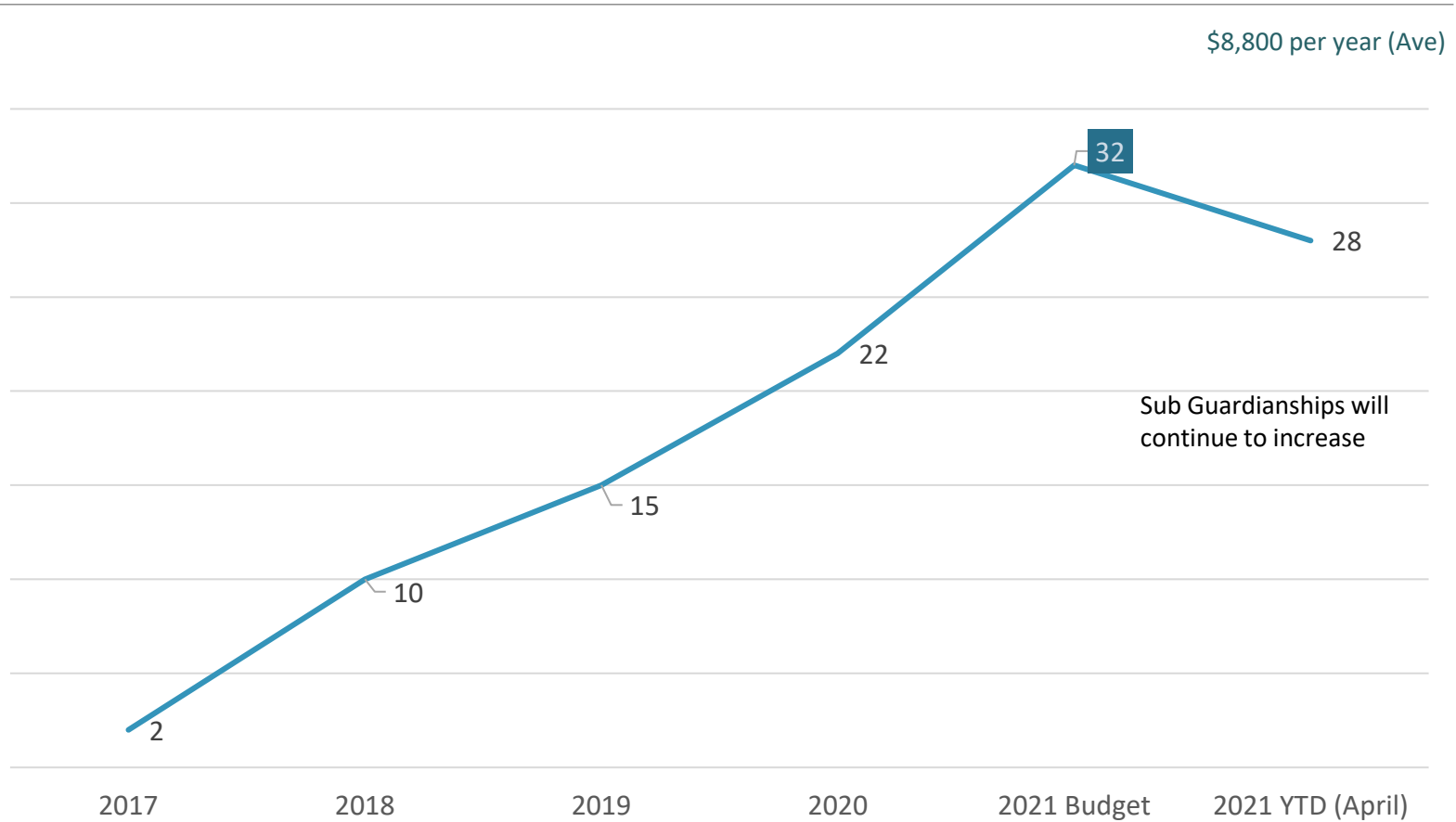
Foster Home Placements

(Average Daily Census)



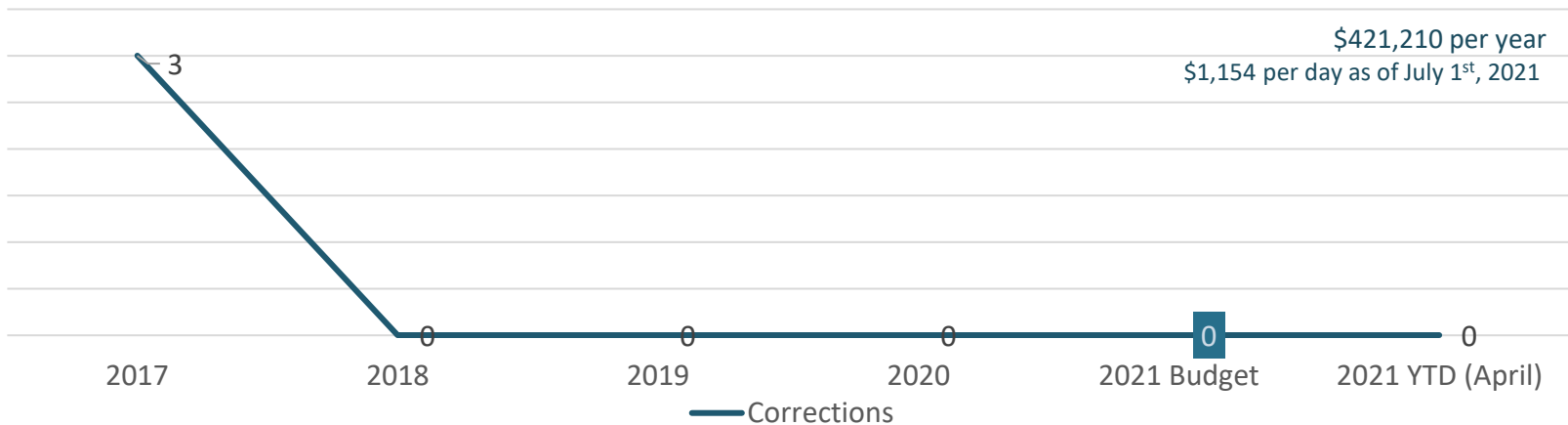
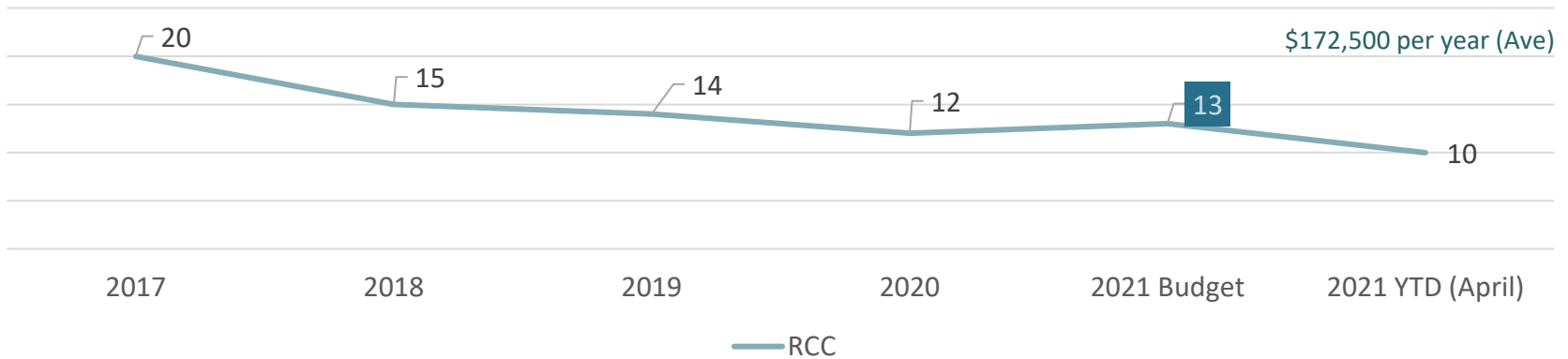
Subsidized Guardianship

(Average Daily Census)



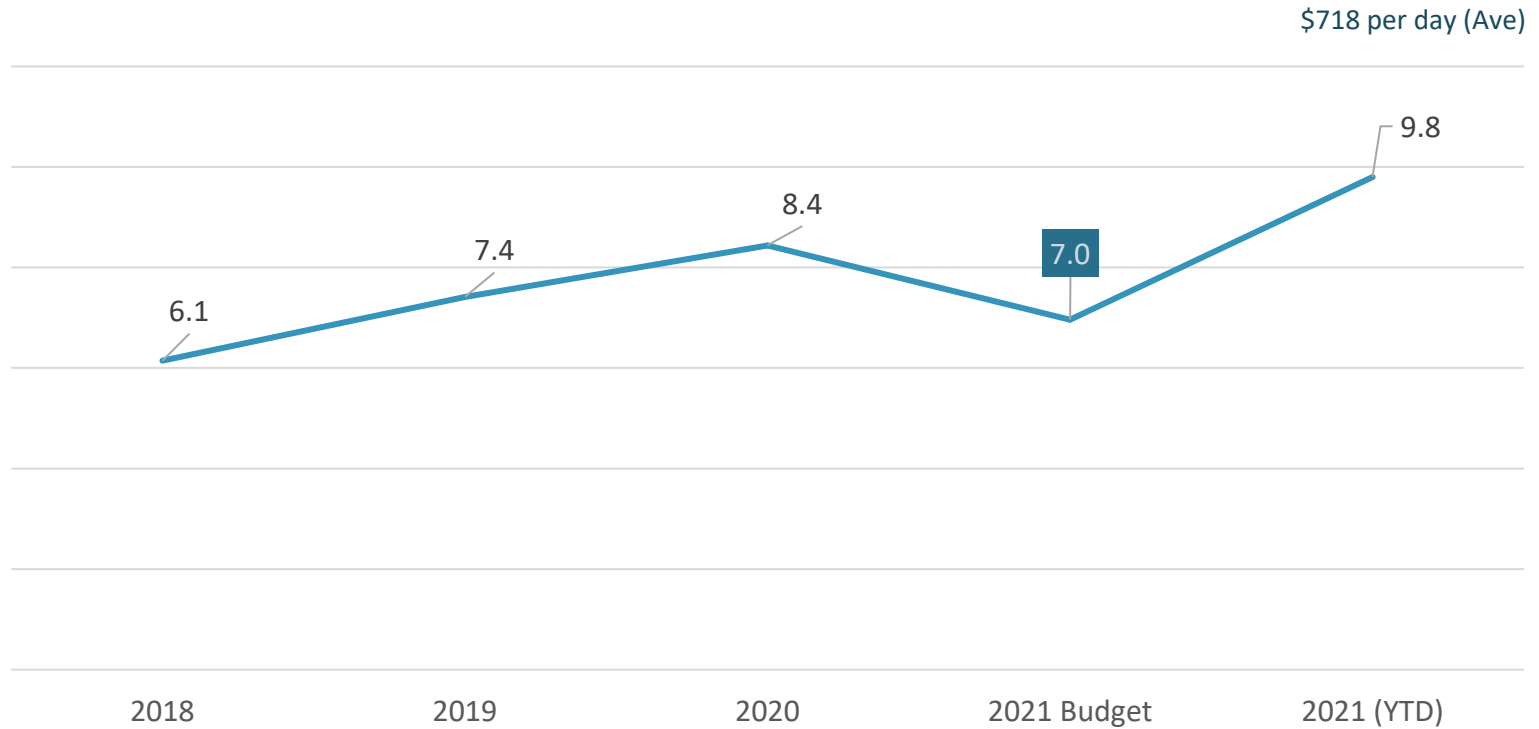
Youth Residential and Corrections

(Average Daily Census)



State Institutes

(Average Daily Census)



2022 Personnel Requests

Position	FTE	Action	Est. Levy Impact
Communication Specialist (Admin)	1.0	Create New	\$ 54,000
Peer Support Specialists (Crisis)	2.0	Create New	\$ 123,000
Bilingual ES Screener/Lobby Services Staff (ESS)	1.0	Create New	\$ 31,000
<i>Children's Long-Term Support:</i>			
Human Services Supervisor I	1.0	Create New	\$ -
Human Services Professionals II-IV	6.0		
Human Services Professionals –Lead	1.0		
<i>Community Support Services:</i>			
Human Services Professional II	2.0	Create New	\$ (36,000)
Psychiatric Technicians	1.2	Delete	
<i>Comprehensive Community Services:</i>			
Human Services Supervisor II	1.0	Create New	\$ -
Human Services Professionals VI-VIII	4.0		
Analyst	1.0		
Program Manager Classification Analysis	TBD	Pending analysis	TBD
Psychiatric Technicians & Peer Specialists (1258) to Human Services Professionals I (AMHS)	23.4 FTE	Reclassification	\$ 27,000

State Budget Updates

- Most county priorities were not included in final state budget
- Corrections rate will increase to approximately \$1,154 per day
- Subsidized Guardianship funding included with plan to transfer payment responsibility to the state.
- Increased Medicaid reimbursement rates for outpatient behavioral health services

2022 Key Initiatives

Council on Aging Integration

Leadership Development

HSD IT Position

Communication Enhancements

Consolidating & Building Early Intervention & Prevention Services

myAvatar Hosting & NX Upgrade

HSD electronic health record solution / 330 current HSD users and growing

Key benefits of hosted solution: increased uptime, disaster recovery & high level security, more efficient system updates, 24/7/365 support

Key benefits of NX upgrade: enhanced user experience especially for staff working remotely, no need to access through Citrix, workflows that better support the clinician that will positively impact productivity

ROCK-IT strongly supports

\$90,000 one-time set up fees

\$153,000 additional recurring fee (plus CPI increase each year)

Ongoing Strategic Priorities

Organizational Health & Workforce Well-Being

- Workforce well-being groups
- CORE Committee subgroup development
- Priority: Racial equity and employee inclusion

Child Welfare System Change

- Leadership development
- Parents supporting Parents
- Service Array Access
- Community Engagement

Prevention, Early Intervention & Community Engagement

- Maximize Prevention Coordinator Position
- Coordinate and consolidate prevention and early intervention efforts and roles

Quality Improvement Infrastructure

- Ongoing integration of Quality Improvement Coordinator
- Effective use of data to track outcomes
- Racial equity measures integrated as a key quality indicator

CORE Connection

To find assistance in the following areas, you may contact:

Committee Name	Contact Information	Mission Statement/Goals
Communications	Liane Felton, Interim (608) 247-8257 liane.felton@co.rock.wi.us	Promote accurate, efficient, clear information flow throughout HSD, connecting staff with each other & leaders.
Consumer Voice	Lindsay Stevens, NAMI (608) 743-9828 lindsay@namirockcounty.org	Provide perspectives of consumers and families needing or receiving services from HSD and proposing ways to improve outcomes.
Critical Incident Response Team (CIRT)	Shannon Dewey (608) 247-0565 shannon.dewey@co.rock.wi.us	Provide peer to peer support regarding secondary trauma & critical incidents that occur within our day to day work.
Diversity & Inclusion	Anissa Welch (608) 728-6172 anissa.welch@co.rock.wi.us Jennifer Varela jennifer.varela@co.rock.wi.us	We create & embrace a welcoming & inclusive organizational culture & commit to culturally competent practice & service delivery.
Employee Recognition	Jennifer Anselmi (608) 289-9015 jennifer.anselmi@co.rock.wi.us	Recognition of staff and how they align with the mission, vision, & guiding principles of HSD
HSD Morale Committee	Gena McGuigan gena.mcguigan@co.rock.wi.us	To provide activities that will improve the work environment, foster fun & raise spirits in the day-to-day.
Policy Team	Kristin Kath (608) 247-8334 kristin.kath@co.rock.wi.us	Review policies & revisions, maintain transparency with staff, evaluate the impact of changes on staff, propose changes to HR Policies & Procedures & the Personnel Ordinance, coordinate policies & procedures so that they are more accessible to staff & easier to find.
Professional Development	John Weber john.weber@co.rock.wi.us	Review of agency-wide training needs, with a focus on utilizing Relias for annual training requirements as well as professional development.
Safety	Dawn Fossum (608) 921-4754 besafehds@co.rock.wi.us	Physical safety at all locations including the transition to the new building
Trauma Informed Procedure & Practice	Amber Tenpas (608) 751-4348 amber.tenpas@co.rock.wi.us (email preferred contact)	A system-wide assessment of current evidence-based practices; examine how are we operating in a trauma informed way; review policies through the lens of TIC, develop recommendations for areas of improvement.

Priority: Prevention



Child Welfare Systems Change

Change our work's focus to

- Preventing maltreatment
- Preventing unnecessary placements

1

2

3

4

5



STRONG FAMILIES

Prioritize the importance of families

- Children must be kept in their communities and schools
- Foster parents must become resources to help support birth parents

Focus our interventions on the well-being of children and their parents

- Address both parent and child trauma
- Don't cause additional trauma through unnecessary removal

Build the capacity of communities to support their children and families

- Locally based resources and services
- Supports families need must be located where families live

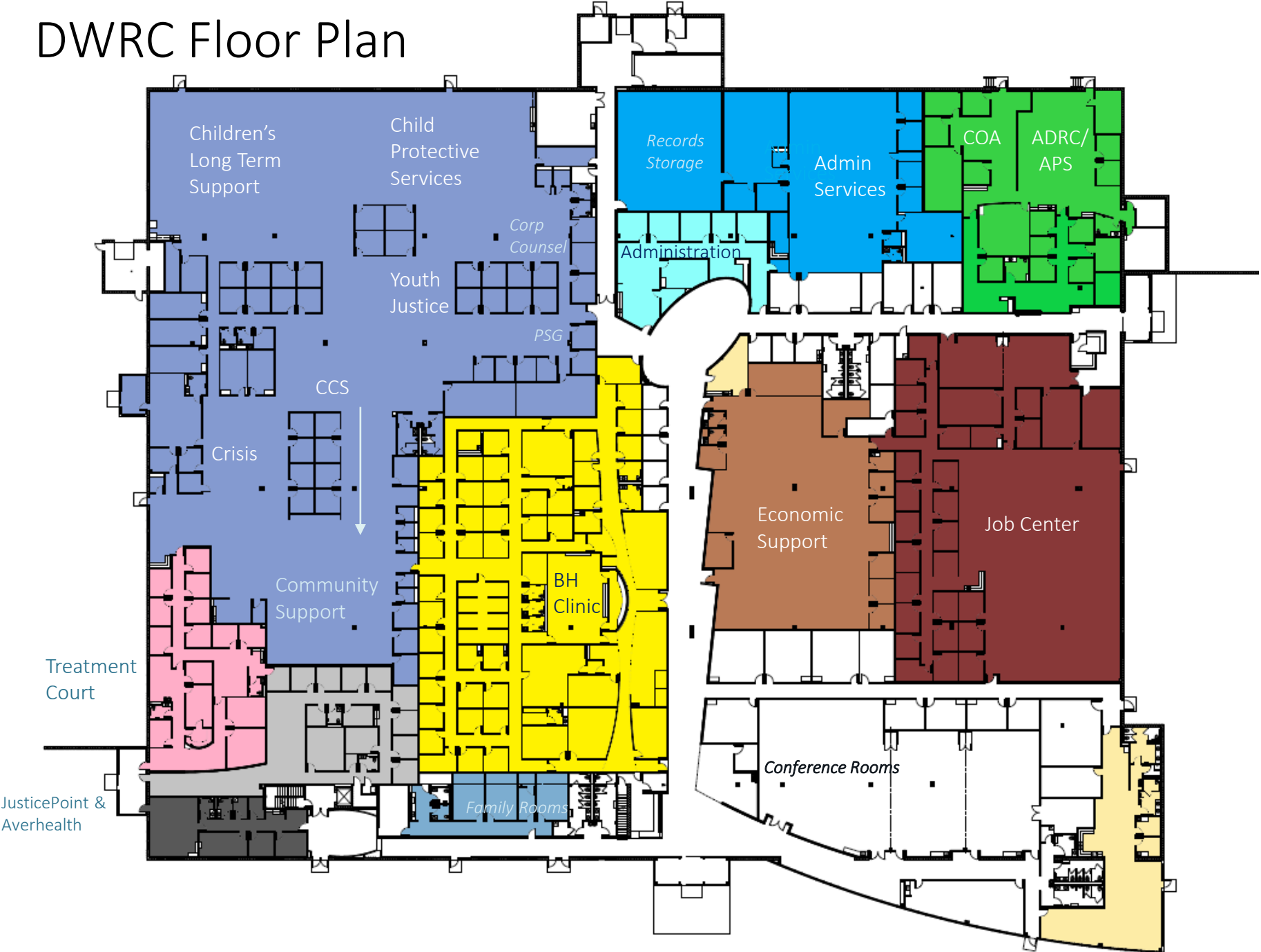
Challenges & Opportunities



New
Building



DWRC Floor Plan



Challenges & Opportunities

Unknown
longer-term impacts on
service delivery needs
due to Covid-19

Program Growth and
Change Management

Racial Equity Priorities

Do the best you can until
you know better.

Then when you know better,
do better.

-Maya Angelou

