



HEALTH SERVICES COMMITTEE
Wednesday, December 14, 2016 at 8:00 a.m.
Rock Haven Conference Room

AGENDA

1. Call to Order
2. Adoption of Agenda
3. Approval of Minutes – November 9, 2016
4. Introductions, Citizen Participation, Communications and Announcements
5. Information Item: Review of Payments
6. **Action Item:** Budget Transfers
7. Finance – Joanne Foss
8. Old Business
 - a. Information: Code Alert System
9. New Business
 - a. Information Item: Resident Council Minutes - October
 - b. Information Item: Review of Quality Assurance and Performance Improvement
 - c. Information Item: Staffing Turnover Rates for Skilled Nursing Facilities
 - d. **Action Item:** Consultive Service Agreement with Rock Haven and William West
 - e. **Action Item:** Consultive Service Agreement with Rock Haven and Ram Rao
 - f. **Action Item:** Consultive Service Agreement with Rock Haven and Harry Ramsey
10. Information Item: Reports
 - a. Census
 - b. Activities
 - 1) Staff Education for December 2016
 - a. Preceptor Program
 - b. Resident Rights and Ethics

c. Diabetic Training 5 & 6

2) Resident Council Meeting – December 20, 2016 at 10:15 am.

11. Next Meeting Date - The next regular meeting of the Health Services Committee is scheduled for Wednesday, January 11, 2017 at 8 A.M. in the Rock Haven Conference Room of the Village Commons.
12. Adjournment

SP/ML

*Note to Committee Members: To ensure a quorum is present, please call the Administrative Secretary at 757-5076 if you are unable to attend the meeting.

COMMITTEE REVIEW REPORT
FOR THE MONTH OF NOVEMBER 2016

Account Number	Account Name	PO#	Inv Date	Vendor Name	Inv/Enc Amt
32-7260-7400-62176	LABORATORY				
		P1600112	11/09/2016	MERCY HEALTH SYSTEM	789.65
32-7260-7400-62179	PHARMACY				
		P1600126	10/31/2016	OMNICARE PHARMACIES OF	6,704.37
32-7260-7400-62189	OTHER MED SERV				
		P1600413	10/31/2016	BELOIT MEMORIAL HOSPITAL	107.52
		P1600416	10/24/2016	DEAN HEALTH SYSTEMS	15.93
		P1600429	10/31/2016	MOBILEXUSA	565.60
		P1603104	11/07/2016	ACS PHARMACY	1,538.80
				RH CONTRACT SERVICES T-18 PROG TOTAL	9,721.87
32-7500-7350-63109	OTHER SUPP/EXP				
		P1600440	11/03/2016	ROCK COUNTY HEALTH CARE	100.00
32-7500-7350-64300	REC THERAPY				
		P1600114	11/01/2016	CHARTER COMMUNICATIONS	1,745.29
				RH-PROGRAM SERVICE ADMIN. PROG TOTAL	1,845.29
32-8000-8100-63100	OFC SUPP & EXP				
		P1600107	10/31/2016	JP MORGAN CHASE BANK NA	565.02
		P1600312	11/03/2016	BATTERIES PLUS LLC	460.32
		P1603121	10/31/2016	NEWBOLD CORP	47.09
32-8000-8100-63104	PRNT & DUPLICATI				
		P1600107	10/31/2016	JP MORGAN CHASE BANK NA	195.62
32-8000-8100-63109	OTHER SUPP/EXP				
		P1600439	10/18/2016	ROCK COUNTY HEALTH CARE	57.68
		P1600442	10/20/2016	SHOPKO INC #130	9.95
		P1602432	10/19/2016	GORDON FOOD SERVICE	534.35
32-8000-8100-64000	MEDICAL SUPPLIES				
		P1600404	10/22/2016	MEDLINE INDUSTRIES INC	2,271.23
		P1600417	10/14/2016	EZ WAY INC	2,648.80
		P1600436	10/13/2016	PATTERSON MEDICAL	164.71
		P1600477	10/31/2016	PROFESSIONAL MEDICAL INC	622.15
		P1600668	10/18/2016	MCKESSON MEDICAL SURGICAL MN S	3,560.14
		P1602119	10/18/2016	PROFESSIONAL MEDICAL INC	347.88
		P1602432	10/19/2016	GORDON FOOD SERVICE	928.34
		P1602542	10/31/2016	FITZSIMMONS HOSPITAL SERVICES	170.50
32-8000-8100-64003	OXYGEN SUPPLIES				
		P1602118	07/31/2016	SPECIALIZED MEDICAL SERVICES	5,489.27
32-8000-8100-64408	DISPOSABLES				
		P1600668	10/26/2016	MCKESSON MEDICAL SURGICAL MN S	6,253.94
				SUPPORT SERVICE MATERIALS PROG TOTAL	24,326.99
32-8000-8200-62104	CONSULTING SERV				
		P1600126	10/31/2016	OMNICARE PHARMACIES OF	851.20
32-8000-8200-63109	OTHER SUPP/EXP				
		P1600126	10/31/2016	OMNICARE PHARMACIES OF	885.50
		P1600668	10/19/2016	MCKESSON MEDICAL SURGICAL MN S	2,596.50

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FOR THE MONTH OF NOVEMBER 2016

Account Number	Account Name	PO#	Inv Date	Vendor Name	Inv/Enc Amt
SUPPORT SERVICE PHARMACY PROG TOTAL					4,333.20
32-8000-9100-63109	OTHER SUPP/EXP				
		P1600411	10/19/2016	SYSCO FOODS OF BARABOO LLC	583.80
32-8000-9100-63111	PAPER PRODUCTS				
		P1600411	11/02/2016	SYSCO FOODS OF BARABOO LLC	25.77
32-8000-9100-64102	DAIRY				
		P1600407	10/20/2016	COUNTRY QUALITY DAIRY	3,305.34
		P1600411	10/19/2016	SYSCO FOODS OF BARABOO LLC	454.26
32-8000-9100-64105	GROCERIES				
		P1600408	10/19/2016	TROPIC JUICES INC	654.00
		P1600409	10/19/2016	GORDON FOOD SERVICE	2,108.51
		P1600410	10/22/2016	PAN-O-GOLD BAKING CO	809.96
		P1600411	10/19/2016	SYSCO FOODS OF BARABOO LLC	6,127.01
		P1602432	11/02/2016	GORDON FOOD SERVICE	4,626.47
		P1603145	11/02/2016	TROPIC JUICES INC	1,144.50
32-8000-9100-64107	MEAT				
		P1600409	10/19/2016	GORDON FOOD SERVICE	3,220.14
		P1600411	10/19/2016	SYSCO FOODS OF BARABOO LLC	3,110.19
32-8000-9100-64109	SUPPLEMENT				
		P1600411	10/19/2016	SYSCO FOODS OF BARABOO LLC	911.74
		P1602119	11/16/2016	PROFESSIONAL MEDICAL INC	673.09
SUPPORT SERVICE FOOD SERVICE PROG TOTAL					27,754.78
32-8000-9200-62420	MACH & EQUIP RM				
		P1600443	11/09/2016	SUPPLY WORKS	446.00
		P1600446	11/02/2016	ASC1 INC	63.95
		P1600452	11/01/2016	EZ WAY INC	889.95
		P1600459	10/28/2016	HOBART SALES AND SERVICE	209.86
		P1603018	10/13/2016	GARBRECHT UPHOLSTERY	75.00
		P1603062	10/20/2016	BEST MEDICAL SERVICES	170.00
		P1603224	11/17/2016	ED AND LARRYS FAST SERVICE	57.90
32-8000-9200-62450	GROUNDS IMPR R&M				
		P1600468	11/16/2016	MENARDS	204.97
		P1600748	10/22/2016	TRUGREEN	385.00
		P1602738	10/27/2016	DVORAK LANDSCAPE SUPPLY LLC	325.85
32-8000-9200-62460	BLDG SERV R&M				
		P1600453	09/30/2016	ENERGETICS INC	102.00
		P1600473	10/31/2016	TAS COMMUNICATIONS INC	39.50
		P1602937	10/29/2016	SILVER LINING HOOD SERVICE LLC	585.00
		P1602986	10/19/2016	TOTAL ENERGY SYSTEMS LLC	268.41
32-8000-9200-62461	ELEVATOR				
		P1603179	11/01/2016	STATE OF WISCONSIN	100.00
32-8000-9200-62463	FIRE ALARM				
		P1600461	10/14/2016	JF AHERN COMPANY	375.00
32-8000-9200-62470	BLDG R & M				
		P1600312	11/03/2016	BATTERIES PLUS LLC	542.70

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FOR THE MONTH OF NOVEMBER 2016

Account Number	Account Name	PO#	Inv Date	Vendor Name	Inv/Enc Amt
		P1600449	11/01/2016	DEGARMO PLUMBING INC	1,183.80
		P1600455	11/01/2016	FIRST SUPPLY MADISON LLC	282.74
		P1600460	11/16/2016	HOME DEPOT/GECF	72.61
		P1600464	10/24/2016	LA FORCE HARDWARE AND	330.00
		P1600475	10/24/2016	WERNER ELECTRIC SUPPLY	372.08
32-8000-9200-63109	OTHER SUPP/EXP				
		P1600460	11/02/2016	HOME DEPOT/GECF	73.92
		P1600462	10/26/2016	JACK AND DICKS FEED AND GARDEN	345.24
		P1600468	11/14/2016	MENARDS	254.12
		SUPPORT SERVICE MAINTENANCE PROG TOTAL			7,755.60
32-8000-9300-62110	PEST CONTROL				
		P1600121	10/21/2016	SAFEGWAY PEST CONTROL	149.20
32-8000-9300-62163	LAUNDRY				
		P1600105	10/21/2016	ARAMARK UNIFORM SERVICES INC	6,751.36
32-8000-9300-62164	DISPOSAL SERV				
		P1600104	10/31/2016	ADVANCED DISPOSAL SERVICES	1,268.36
		P1600433	10/25/2016	OFFICE PRO INC	15.30
		P1603183	10/31/2016	LB MEDWASTE SERVICES	104.48
32-8000-9300-63109	OTHER SUPP/EXP				
		P1600427	10/20/2016	MENARDS	81.08
32-8000-9300-63111	PAPER PRODUCTS				
		P1600125	10/11/2016	STAPLES BUSINESS ADVANTAGE	1,584.00
		P1600426	11/04/2016	MCKESSON MEDICAL SURGICAL MN S	1,213.34
		P1602545	10/14/2016	PROFESSIONAL MEDICAL INC	1,503.98
32-8000-9300-63404	JANITOR/CLEANING				
		P1600115	10/28/2016	NORTH AMERICAN CORPORATION	1,818.00
		P1600406	11/09/2016	SUPPLY WORKS	370.98
32-8000-9300-64409	FURNISHINGS				
		P1600460	10/19/2016	HOME DEPOT/GECF	60.30
		SUPPORT SERVICE ENVIRONMENTAL PROG TOTAL			14,920.38
32-8000-9500-63200	PUBL/SUBCR/DUES				
		P1600110	12/06/2016	LEADINGAGE WISCONSIN	760.00
32-8000-9500-64200	TRAINING EXP				
		P1600106	11/05/2016	JP MORGAN CHASE BANK NA	728.00
		P1600110	11/10/2016	LEADINGAGE WISCONSIN	25.00
		P1600412	10/14/2016	BELOIT HEALTH SYSTEM INC	60.00
32-8000-9500-64424	EMPLOYEE RECOGN.				
		P1602991	10/29/2016	PROFORMA PRINTWORKS	637.84
32-8000-9500-67161	CA \$5,000/MORE				
		P1602322	09/08/2016	RF TECHNOLOGIES INC	2,213.40
		SUPPORT SERVICE ADMINISTRATION PROG TOTAL			4,424.24
32-8000-9700-62174	INTERNIST				
		P1600119	07/10/2016	RAO,RAMACHANDRA	3,950.00
		P1600124	10/31/2016	WEST MD,WILLIAM PETER	6,990.00

COMMITTEE REVIEW REPORT
FOR THE MONTH OF NOVEMBER 2016

Account Number	Account Name	PO#	Inv Date	Vendor Name	Inv/Enc Amt
		P1603182	11/22/2016	WEST MD,WILLIAM PETER	8,655.00
		SUPPORT SERVICE MEDICAL STAFF PROG TOTAL			19,595.00
32-9000-9920-62202	WATER		10/31/2016	JANESVILLE WATER AND	8,254.00
32-9000-9920-62203	NATURAL GAS		11/08/2016	ALLIANT ENERGY/WP&L	450.57
		GENERAL SERVICES UTILITIES PROG TOTAL			8,704.57
32-9000-9930-62210	TELEPHONE				
		P1602857	10/27/2016	ABILITY NETWORK INC	782.00
		GENERAL SERVICE TELEPHONE PROG TOTAL			782.00
32-9000-9940-61920	PHYSICALS				
		P1600432	10/31/2016	OCCUPATIONAL HEALTH CENTER	684.00
		GENERAL SERVICE EMP BENEFITS PROG TOTAL			684.00

I have reviewed the preceding payments in the total **\$124,847.92**


Date: _____ Dept _____
Committee _____

COMMITTEE REVIEW REPORT
FOR THE MONTH OF NOVEMBER 2016

Account Number	Account Name	PO#	Inv Date	Vendor Name	Inv/Enc Amt
32-7260-7400-62180	PHYSICAL THERAPY				
		P1600113	10/31/2016	MJ CARE INC	14,924.89
32-7260-7400-62185	OCCUP.THERAPY				
		P1600113	10/31/2016	MJ CARE INC	12,176.50
32-7260-7400-62186	SPEECH THERAPY				
		P1600113	10/31/2016	MJ CARE INC	4,452.34
RH CONTRACT SERVICES T-18 PROG TOTAL					31,553.73
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32-8000-9500-64415	PROVIDER TAX				
		P1600122	11/01/2016	WISCONSIN DEPARTMENT OF	21,760.00
SUPPORT SERVICE ADMINISTRATION PROG TOTAL					21,760.00
<hr/>					
32-9000-9920-62201	ELECTRIC				
			11/08/2016	ALLIANT ENERGY/WP&L	14,157.64
GENERAL SERVICES UTILITIES PROG TOTAL					14,157.64

I have reviewed the preceding payments in the total **\$67,471.37**

Date: _____ Dept _____
Committee _____

To: Sue Prostko
From: Joanne Foss 
Date: November 11, 2016
Subject: Rock Haven 3rd Quarter 2016 Financial Results

Attached please find a schedule showing the 3rd quarter 2016 financial results for Rock Haven compared to the 2016 budget. Figures shown are through September. Through the end of the 3rd quarter we should be at 75% of our budget. Following are explanations for some items that are different than expected:

Revenues:

- **Private Pay was over.** We budgeted for 13 private pay patients and we averaged 11 patients through the third quarter. As stated in previous reports, the continued overage is due to applying Resident Liability to Private Pay Revenue.
- **Intergovernmental Charges – Federal were under.** Medicare was budgeted for 15 patients per day. We have continued to average approximately 8 residents per day through the 3rd quarter. **Medicaid was under.** Medicaid was budgeted for 97 patients per day. We have continued to averaged approximately 104 patients per day through the 3rd quarter. As explained in previous reports although the census increased, patient liability which was originally budgeted to MA revenues, is now applied to Private Pay resulting in a decrease in projected revenues. We also had a recoupment of payments from Medicaid due to the decrease in our MA daily rates. The rate for the 2nd quarter was \$176.74/day and decreased to \$173.21/day in the 3rd quarter.
- **Rents & Commissions were under.** This is for commissions we receive from the vending machines. In 2016 the County contracted with a new vending company. We have not received payments consistently in 2016. In 2015 we received a payment approximately every month which averaged \$370. In 2016 we have received payments in February, July, and August totaling \$314.93. An e-mail sent to county departments stated the Director of Facilities Management was looking to rebid our vending machine service.

Overall total revenues were at 59% which is 16% under our 3rd quarter projections.

Expenses:

- **Overtime Wages were over.** Overtime wages continue to be over in RH-Nursing Administration – Supervisor's (287%), RN's at Limestone Court (113%), and LPN's at Limestone & Sandstone Court. Overtime for LPN's at Sandstone Court had a higher percentage (748%) than Limestone Court (233%). Overtime wages were also over in Support Service Environmental (106%).
- **Other Personal Services were over.** This is for reimbursement of the expense of physicals and certifications/licenses for Rock Haven employees. The overage is due to the reimbursement for physicals. We budgeted \$250 per month and have been averaging \$495 per month through the third quarter.
- **Professional Services were over.** This includes an annual charge in the amount of \$142,600 from the Rock County IT department for the maintenance of computers and equipment. The one-time charge created an increase in the quarterly expense. Also included in this account is a

monthly cross charge from the Human Resources department. The 1st and 2nd quarter charge totaled \$20,138 --the 2016 budgeted amount is \$23,500.

- **Grounds & Grounds Improvement R&M was over.** As stated in past reports, this was due to the Civil Money Penalty that was charged to Rock Haven in the amount of \$10,270 from the Centers for Medicare & Medicaid Services for November 2015.
- **Building Repair & Maintenance was over.** As reported in past reports the main expenses driving this account up are due to the installation of LED light bulbs and the purchase of plumbing parts due to so many plumbing failures. The replacement of light bulbs will have a positive impact on the light bulb expense going forward. The LED bulbs were purchased at a discounted rate through a Focus on Energy Incentive.
- **Human Services were over.** Transportation provided by Rock County Specialized Transit to Rock Haven residents continue to be over. Budgeted expenses in 2016 averaged \$750/month. Through the third quarter expenses averaged \$952/month. We receive reimbursement through Medicaid for these costs.
- **Office Supplies & Expenses were over.** Reasons for the overage in this account are due to the following: Rock Haven has increased printing for promotional items including pamphlets, in-services and newsletters. Also the cost of ink cartridges has risen sharply--\$50 increase for black ink and \$92 increase for color ink. The monthly maintenance on the chlorine dioxide generator was incurred in the second half of 2015. The monthly service fee is \$505. Due to an oversight by the company this service was provided at no charge for the first 26 months after moving into the new building. It was supposed to be free for the first year. By the time the monthly charge was incurred the 2016 budget was already submitted. The increase in cost of can liners is also driving the supplies account to increase. Small can liners have increased \$3.70/case and large can liners have increased \$2/case.
- **Insurance Expense is over.** As explained in past reports the overage is due to annual one-time expenses incurred for the Wisconsin Municipal Insurance Company premium which is charged to various County departments, the 2016/2017 Resident Trust Account Bond and insurance for the Rock Haven facility.

After the total appropriation was adjusted for budgeted depreciation which does not affect the tax levy, overall total expenditures are at 68% which is 7% under our 3rd quarter budgeted projections.

ROCK COUNTY 3RD QUARTER 2016 REPORT

Object	Description	Budget	Actual	%
4431	PRIVATE PAY	\$1,430,250	\$1,731,938.34	121%
4480	RENTS & COMMISSIONS	\$2,500	\$314.93	13%
4500	INTERGOVNMTL CHRGS-FEDERAL	\$10,446,395	\$5,825,887.99	56%
4600	CONTRIBUTIONS	\$5,000		
4620	SALE OF COUNTY PROPERTY	\$2,700	\$8,218	304%
4640	FUNDS FORWARDED FROM PRIOR YR	\$9,415	\$9,415.00	100%
4690	MISC. GENERAL REVENUE	\$16,790	\$20,051.26	119%
4700	TRANSFERS IN	\$932,523		
TOTAL	REVENUES	\$12,845,573	\$7,591,118.15	59%

6110	PRODUCTIVE WAGES	\$7,530,887	\$4,919,181.16	65%
6121	OVERTIME WAGES-PRODUCTIVE	\$482,900	\$946,724.02	196%
6130	PER DIEMS	\$3,961	\$2,461.93	62%
6140	FICA	\$618,407	\$448,065.79	72%
6150	RETIREMENT	\$516,045	\$362,223.16	70%
6160	INSURANCE BENEFITS	\$3,068,715	\$1,948,130.72	63%
6170	COMPENSATION	\$285,000	\$103,654.95	36%
6190	OTHER PERSONAL SERVICES	\$5,600	\$5,397.00	96%
6210	PROFESSIONAL SERVICES	\$222,954	\$181,730.97	82%
6213	FINANCIAL SERVICES	\$6,500	\$6,500.00	100%
6216	JANITORIAL/OTHER CLEANING SERV	\$119,000	\$74,501.43	63%
6217	MEDICAL SERVICES	\$882,005	\$500,479.92	57%
6220	UTILITY SERVICES	\$247,500	\$186,992.63	76%
6221	TELEPHONE SERVICES	\$28,000	\$17,386.09	62%
6242	MACHINERY & EQUIP R & M	\$39,500	\$19,734.90	50%
6245	GROUND & GROUNDS IMPRV R & M	\$13,700	\$17,408	127%
6246	BLDG SERVICE EQUIPMENT R&M	\$42,400	\$27,668.79	65%
6247	BUILDING REPAIR & MAINTENANCE	\$16,450	\$24,399.51	148%
6249	SUNDRY REPAIR & MAINT SERVICES	\$14,260	\$8,034.74	56%
6260	HUMAN SERVICES	\$9,000	\$8,572.00	95%
6310	OFFICE SUPPLIES & EXPENSES	\$134,045	\$110,783.55	83%
6320	PUBLICATIONS, DUES, & SUBSCRIPT.	\$13,000	\$8,089.00	62%
6330	TRAVEL	\$1,000	\$247	25%
6340	OPERATING SUPPLIES	\$30,500	\$21,391.53	70%
6400	MEDICAL SUPPLIES	\$167,450	\$120,143.18	72%
6410	CASH FOOD	\$331,000	\$216,377.32	65%
6420	TRAINING EXPENSE	\$10,000	\$5,133.63	51%
6430	RECREATIONAL SUPPLIES/EXPENSE	\$20,080	\$15,744.36	78%
6440	HCC/ROCK HAVEN SUPPLIES/EXP	\$350,120	\$253,784.66	72%
6441	EMPLOYEE RECOGNITION	\$2,500	\$1,168.22	47%
6470	NON CAPITAL OUTLAY PURCHASES			
6490	OTHER SUPPLIES AND EXPENSE	\$73,107	\$42,148	58%
6491	UNALLOCATED APPROPRIATION	-\$1,019,113		
6510	INSURANCE EXPENSE	\$74,914	\$62,880.54	84%
6533	EQUIPMENT LEASE	\$1,000		
6539	OTHER RENTS & LEASES	\$382,885	\$232,227.35	61%
6540	DEPRECIATION	\$1,019,113	\$798,255.05	78%
6620	INTEREST PAYMENTS	\$902,022		
6710	EQUIPMENT/FURNITURE	\$193,581	\$103,644.42	54%
6540	<i>Appropriation Adjusted for Budgeted Depreciation</i>		<i>-\$798,255.05</i>	
TOTAL	EXPENDITURES	\$16,839,988	\$11,402,137.95	68%

TOTAL	COUNTY SHARE	-\$3,994,415	-\$3,811,019.79	95%
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**Rock Haven
RESIDENT COUNCIL MEETING
October 18, 2016**

Members Present:

Sheila Tabbert
Beulah Rudolph
Gladys Johnson
Richard Woodliff

Joanne O'Brien
Rose Leuzinger
Lillian Frayer
Clementine Turnmire

Phyllis Williams
Marian Longman
Marjorie Woodman
Lillian Frayer
Char Beliakoff

Others:

Theresa Talbert, SW

Vera Polglaze, ADC

Meeting called to order – Pat Linneman, Resident Council President

Pledge of Allegiance Recited – All Members

Reading of Last Meeting Minutes – Tom Hahn. There were no additions or corrections and the minutes stand.

Treasurer's Report – by Joanne O'Brien

There was no activity this month.

Balance -- \$3690.75

Theresa Talbert questioned during the meeting why there wasn't activity and Rec Therapy clarified. No deposits were made and the record stands.

Old Business: There was none to bring forward.

New Business:

- Discussion regarding Department Heads introducing themselves prior to the official meeting being called to order. Discussion on the floor. Called to vote and members appreciated updates and are not opposed to this becoming a part of the official meeting so communication could be enhanced. All in favor, no opposed. Passed. A request to extend a thank you to Mike Howell and Dave Hayes for participating.
- Discussion regarding implementing announcements over the public address system. Questions arose to why they were stopped. Vera could not address this. Times discussed. Home-like environment discussed. Vera asked if this topic could be taken to a vote. Pat so moved. All in favor, no opposed. Passed. Vera will take it to administration and bring it back to the November meeting for a vote on time.

- There was discussion on the floor regarding Resident Council Officers. Nominations taken.
- President: Pat Linneman, Rose Leuzinger
- Vice-President Richard Woodliff, Sheila Tabbert
- Secretary Tom Hahn
- Treasurer, Larry Stevens, Joanne O'Brien
- Vera reviewed the new plans and calendar for the Activity Department, asked for input as well as request for Residents to accept a leadership position in their community.
- Richard stated that he felt dietary was doing a great job. He explained that he had asked about the texture of the potato salad and they addressed it right away. He did point out that not all units offer coffee-not by dietary-but during the day by the CNAs. He wanted to know if there could be more consistency.

The meeting was adjourned by Pat Linneman

Next meeting: Tuesday, November 15 @ 10:15 am –in the Social Room & Officers will meet on Friday, November 11 in the Social Room @ 10:00 am

Minutes taken by Vera Polglaze CC: Dave Hayes, Dave Froeber, Michael Howell, Sue Prostko, Theresa Talbert, Gail Sullivan, Michelle Lynch & Nursing Supervisors.

For persons who are competent to make their own decisions, family members are involved to the extent preferred by the individual participant. DHS does not keep a record of family involvement in care planning for people who are competent to make their own decisions.

Staff turnover

Appendix C provides calendar year 2014 staff turnover rates for facilities for individuals with intellectual disabilities and nursing facilities. Staff turnover rates are provided for both full- and part-time staff for three professions: Registered nurses (RNs), licensed practical nurses (LPNs), and nursing assistants (NAs).

The staff turnover rate was calculated by the Division of Quality Assurance based upon information submitted in response to their 2014 Annual Staffing Survey. In this survey each nursing home and facility for persons with developmental disabilities (FDD) provided information about the number of full-time and part-time RNs, LPNs, and NAs hired in 2014. Each nursing home and FDD also provided the total number of full-time and part-time RNs, LPNs, and NAs employed as of December 31, 2014, and their length of service. The staff turnover rate for each category was calculated by dividing the number of new employees hired in 2014 in that category (e.g., full-time RNs) by the total number of employees in that category on December 31, 2014. For example, if a nursing home hired two full-time RNs in 2014 and had eight full-time RNs as of December 31, 2014, the full-time RN turnover rate was calculated as 25%.

The 2014 statewide turnover rates are provided in the table below:

Staff Turnover Rates: Calendar Year 2014		
	Nursing Homes	ICF-IIDs
Full-time RNs	33%	11%
Part-time RNs	57%	30%
Full-time LPNs	26%	2%
Part-time LPNs	51%	25%
Full-time NAs	45%	20%
Part-time NAs	72%	54%

APPENDIX A

Placement Locations for Relocations under the Community Relocation Initiative
by Program - SFY 2015

	Home/Apartment	CBRF	RCAC	AFH	Total
Elderly					
CIP II: CRI	56	17	4	6	83
Family Care	149	35	5	2	191
PACE/Partnership	9	4	0	0	13
Total	214	56	9	8	287
% of Total*	74.56%	19.51%	3.14%	2.79%	
Persons with PD					
CIP II: CRI	19	8	4	2	33
Family Care	59	8	3	2	72
PACE/Partnership	5	2	0	0	7
Total	83	18	7	4	112
% of Total*	74.11%	16.07%	6.25%	3.57%	
Total					
CIP II: CRI	75	25	8	8	116
Family Care	208	43	8	4	263
PACE/Partnership	14	6	0	0	20
TOTAL	297	74	16	12	399
% of Total*	74.44%	18.55%	4.01%	3.01%	

* Percentages may not add to 100% due to rounding.

APPENDIX C-1

Turnover Rates Facilities for Developmental Disabilities - CY 2014
(NS = Facility reports no staff in the category)

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
CENTRAL WISCONSIN CENTER FDD	MADISON	12	17	14	13	23	15
CLARK COUNTY REHABILITATION & LIVING CENTER FDD	OWEN	0	0	NS	0	17	67
CLEARVIEW FDD	JUNEAU	0	NS	0	0	15	100
MCCARTHY NURSING HOME-FDD	STOUGHTON	NS	0	0	0	0	0
NORTHERN WI CENTER FDD	CHIPPEWA FALLS	0	NS	0	100	20	100
ORCHARD MANOR-FDD	LANCASTER	11	18	NS	31	7	44
ROLLING HILLS REHABILITATION CENTER-FDD	SPARTA	50	100	0	56	63	102
SOUTHERN WISCONSIN CENTER FDD	UNION GROVE	4	46	0	0	15	0

APPENDIX C-2

Turnover Rates for Skilled Nursing Facilities - CY 2014
(NS = Facility reports no staff in the category)

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
ALDEN ESTATES OF COUNTRYSIDE, INC	JEFFERSON	75	113	0	77	52	121
ALDEN MEADOW PARK HEALTH CARE CENTER, INC	CLINTON	100	100	100	100	100	100
ALEXIAN VILLAGE OF MILWAUKEE	MILWAUKEE	24	35	17	0	33	57
ALGOMA MEDICAL CENTER	ALGOMA	14	0	11	29	26	47
ALL ABOUT LIFE REHABILITATION CENTER	FOND DU LAC	17	0	0	25	30	33
ALLIS CARE CENTER	WEST ALLIS	60	125	23	150	8	38
AMERICAN HERITAGE CARE CENTER	HAMMOND	22	133	0		50	100
AMERICAN LUTHERAN HOME - MENOMONIE UNIT	MENOMONIE	100	45	100	100	33	92
AMERICAN LUTHERAN HOME-MONDOVI	MONDOVI	33	150	33	100	29	57
ANNA JOHN RESIDENT CENTERED CARE COMMUNITY	ONEIDA	0	0	40		42	
ASHLAND HEALTH AND REHABILITATION CENTER	ASHLAND	42		25	20	53	56
ASPIRUS CARE & REHAB-MEDFORD	MEDFORD	8	0	0	33	36	27
ASPIRUS PLEASANT VIEW	PHILLIPS	0	50	0	25	44	33
ATTIC ANGEL PLACE HEALTH CENTER	MIDDLETON	40	69		0	33	92
AUGUSTA AREA HOME, INC	AUGUSTA	29		100	100	25	60
AVANTI HEALTH AND REHABILITATION CENTER, LLC	MINOCQUA	43	50	100	100	81	200
BADGER PRAIRIE HEALTH CARE CENTER	VERONA	0	11	0	0	0	28
BALDWIN CARE CENTER, INC	BALDWIN	0	0	0	0	55	27
BARRON CARE AND REHAB	BARRON	30	75	50	50	47	76
BECKER SHOOP CENTER	RACINE	0	50	33	12	5	43
BEECHWOOD REST HOME INC	KEWASKUM	0	0		0	67	50
BELMONT NURSING AND REHABILITATION CENTER	MADISON	18	46	0	11	32	49

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
BELOIT HEALTH AND REHABILITATION CENTER	BELOIT	31	25	33	29	30	8
BENEDICTINE LIVING COMMUNITY OF SPOONER	SPOONER	100	18	0	50	36	42
BENEDICTINE MANOR OF LACROSSE	LA CROSSE	63	100	100	100	89	93
BENEDICTINE MANOR OF WAUSAU	WAUSAU	58	78	50	50	53	138
BETHANY HOME	WAUPACA	0	38	0	14	9	50
BETHANY-RIVERSIDE	LA CROSSE	25	41	0	80	26	72
BETHANY ST JOSEPH CARE CENTER	LA CROSSE	33	35	20	13	32	53
BETHEL CENTER	ARPIN	27	200	50	100	29	71
BETHEL HOME AND SERVICES, INC	VIROQUA	44	25	60	67	50	48
BETHEL HOME, INC	OSHKOSH	0	12	0	0	13	25
BIRCH HILL CARE CENTER	SHAWANO	33	33	0	0	53	73
BIRCHWOOD HEALTHCARE AND REHAB CENTER	MILWAUKEE	79	22	92	53	65	25
BLOOMFIELD HEALTHCARE AND REHABILITATION CENTER	DODGEVILLE	0	22	0	0	10	43
BORNEMANN NURSING HOME	GREEN BAY	NA	NA	NA	NA	NA	NA
BOSCOBEL CARE AND REHAB	BOSCOBEL	17	0	0	20	38	35
BREWSTER VILLAGE	APPLETON	4	45		0	12	29
BRIDGEWOOD NURSING AND REHAB CENTER	NEENAH	114	43	140	100	108	128
BROOKFIELD REHAB AND SPECIALTY CARE CENTER	BROOKFIELD	47	50	39	71	105	132
BROOKSIDE CARE CENTER	KENOSHA	19	20	13	33	3	30
BROWN COUNTY COMMUNITY TREATMENT CENTER-BAYSHORE VILLAGE	GREEN BAY	183	88	80	11	0	19
BURLINGTON REHABILITATION AND CARE CENTER	BURLINGTON	117	150	27	120	45	70
BURNETT MEDICAL CENTER	GRANTSBURG	0	0	0	0	18	21
CAMEO CARE CENTER, INC	MILWAUKEE	82	125	73	225	25	255
CAPITOL LAKES HEALTH CENTER	MADISON	22	44	0	0	50	46
CARE AGE OF BROOKFIELD	BROOKFIELD	50	40	20	0	80	112
CEDAR CREST HEALTH CENTER	JANESVILLE	9	50	67	0	64	58

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
CEDAR LAKE HEALTH AND REHABILITATION CENTER	WEST BEND	7	40	0	47	33	53
CEDAR SPRINGS HEALTH AND REHABILITATION CENTER	CEDARBURG	100	400	133	100	95	20
CHILTON CARE CENTER	CHILTON	67	100	0	0	25	62
CHIPPEWA MANOR NURSING HOME	CHIPPEWA FALLS	0	25	0	0	50	67
CHRISTIAN COMMUNITY HOME	HUDSON	11	38	0	100	31	61
CHRISTIAN COMMUNITY HOME OF OSCEOLA, INC	OSCEOLA	0	71	0	50	0	71
CHRISTIAN HOME AND REHABILITATION CENTER	WAUPUN	33	38	0	38	14	46
CLAIREMONT NURSING AND REHABILITATION	EAU CLAIRE	188	100	33	50	70	126
CLAIRIDGE HOUSE	KENOSHA	67	33	33	50	33	63
CLARK COUNTY REHABILITATION & LIVING CENTER	OWEN	0	20	0	29	10	28
CLEARVIEW	JUNEAU	9	29	0	38	14	58
CLEARVIEW BRAIN INJURY CENTER	JUNEAU	0	0	0	0	15	25
CLEMENT MANOR HEALTH CARE CENTER	GREENFIELD	7	23	9	12	29	45
COLFAX HEALTH AND REHABILITATION CENTER	COLFAX	0	100	0	100	15	64
COLONIAL CENTER	COLBY	29	100	0	33	50	63
COLONIAL MANOR MEDICAL AND REHABILITATION CENTER	WAUSAU	64	44	43	50	41	67
COLUMBIA HEALTH CARE CENTER	WYOCENA	0	11	0	29	26	72
COLUMBUS HEALTH AND REHAB	COLUMBUS	100	100	100	78	130	83
CONGREGATIONAL HOME	BROOKFIELD	100	100	100	100	100	100
CORNELL AREA CARE CENTER	CORNELL	14	33	40	0	86	111
CRANDON NURSING HOME	CRANDON	0	0	0	75	29	70
CREST VIEW NURSING HOME	NEW LISBON	0	60	0	33	11	58
CROSSROADS CARE CENTER OF MILWAUKEE	MILWAUKEE	100	83	25	45	20	17

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
CRYSTAL RIVER NURSING AND REHABILITATION	WAUPACA	38	75	0	100	50	33
CUMBERLAND MEMORIAL HOSPITAL ECU	CUMBERLAND	20	14		50	33	21
DALLAS CARE AND REHAB	DALLAS	57	200	75	0	86	150
DEERFIELD CARE CENTER, LLC	NEW RICHMOND	0	50	0	50	36	60
DOOR COUNTY MEMORIAL HOSPITAL SNF	STURGEON BAY	0	33		25	0	46
DOVE HEALTHCARE-SOUTH	EAU CLAIRE	24	20	0	0	78	47
DOVE HEALTHCARE-WEST	EAU CLAIRE	17	18	50	86	102	71
EAST TROY MANOR	EAST TROY	20	33	25	100	92	17
EASTCASTLE PLACE BRADFORD TERRACE CONVALESCENT CENTER	MILWAUKEE	60	29	100	300	42	81
EASTVIEW MEDICAL AND REHABILITATION CENTER	ANTIGO	62	100	0	100	39	100
EDEN REHABILITATION SUITES AND GREEN HOUSE HOMES, INC	OSHKOSH	10	42		40	24	44
EDGERTON CARE CENTER, INC	EDGERTON	0	20	23	100	61	25
EDGEWATER HAVEN NURSING HOME	PORT EDWARDS	14	33	33	150	19	54
ELLSWORTH CARE CENTER	ELLSWORTH	25	20	0	0	21	58
EPIONE PAVILLION	CUBA CITY	0	64	25	120	47	48
EVANSVILLE MANOR	EVANSVILLE	0	8	0	0	7	73
EVERGREEN CARE CENTER	SHAWANO	60	200	20	100	5	140
EVERGREEN HEALTH CENTER	OSHKOSH	0	18		20	29	33
FAIR VIEW NURSING HOME	MAUSTON	18	0	0	0	0	40
FAIRHAVEN CORPORATION	WHITEWATER	0	13	20	50	46	58
FALL CREEK VALLEY CARE CENTER	FALL CREEK	75	200	100	40	127	133
FAMILY HERITAGE NURSING & REHABILITATION CENTER, LLC	BLACK RIVER FALLS	50	25	0	100	38	70
FOND DU LAC LUTHERAN HOME	FOND DU LAC	35	71	0	75	40	100
FOUNTAIN VIEW CARE CENTER	RIPON	33	50	20	0	33	35

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
FOUR WINDS MANOR	VERONA	17	200	0	40	47	150
FOX RIVER NURSING AND REHAB CENTER	APPLETON	78	57	60	267	159	200
FRANCISCAN VILLA	SOUTH MILWAUKEE	64	55	0	73	32	58
FREDERIC NURSING AND REHABILITATION COMMUNITY	FREDERIC	60		80	200	67	83
FRIENDLY VILLAGE NURSING AND REHABILITATION CENTER	RHINELANDER	46	33	36	40	21	89
GENEVA LAKE MANOR	LAKE GENEVA	67	20	33	50	52	41
GLENHAVEN, INC	GLENWOOD CITY	20	25	0	0	71	36
GOLDEN AGE MANOR	AMERY	0	8	0	13	0	36
GOLDEN LIVINGCENTER-BEAVER DAM	BEAVER DAM	33	11	17	0	26	29
GOLDEN LIVINGCENTER-COLONIAL MANOR	GLENDALE	25	50	42	40	31	26
GOLDEN LIVINGCENTER-CONTINENTAL MANOR	ABBOTSFORD	50	33	0	100	30	31
GOLDEN LIVINGCENTER-CONTINENTAL MANOR OF RANDOLPH	RANDOLPH	8	44	0	200	59	28
GOLDEN LIVINGCENTER-COURT MANOR	ASHLAND	7	143	33	25	44	0
GOLDEN LIVINGCENTER-DORCHESTER	STURGEON BAY	17	80	0	100	13	29
GOLDEN LIVINGCENTER-FLORENCE	FLORENCE	11	0	50		16	40
GOLDEN LIVINGCENTER-FORT ATKINSON	FORT ATKINSON	9		11		33	
GOLDEN LIVINGCENTER-GOLDEN AGE	TOMAHAWK	100	50	67	67	45	80
GOLDEN LIVINGCENTER-HERITAGE SQUARE	GREENDALE	65	167	23	25	96	63
GOLDEN LIVINGCENTER-RIB LAKE	RIB LAKE	60		25	75	56	138
GOLDEN LIVINGCENTER-RIVERDALE	MUSCODA	71	0	0	0	69	110
GOLDEN LIVINGCENTER-RIVERVIEW	TOMAHAWK	0	300	0		50	120
GOLDEN LIVINGCENTER-SHEBOYGAN	SHEBOYGAN	50	67	100	50	60	110
GOLDEN LIVINGCENTER-SILVER SPRING	GLENDALE	45	50	53	44	32	27

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
GOLDEN LIVINGCENTER-SOUTH SHORE	SAINT FRANCIS	67	0	33	20	73	144
GOLDEN LIVINGCENTER-SUPERIOR	SUPERIOR	53	56	13	17	27	13
GOLDEN LIVINGCENTER-THREE OAKS	MARSHFIELD	47	75	75	0	30	74
GOLDEN LIVINGCENTER-VALLEY OF HAYWARD	HAYWARD	75	50	0	0	43	91
GOLDEN LIVINGCENTER-VILLAGE GARDENS	GREEN BAY	30	60	33	80	63	58
GOLDEN LIVINGCENTER-WATERTOWN	WATERTOWN	14	56	0	0	48	48
GOLDEN LIVINGCENTER-WISCONSIN DELLS	WISCONSIN DELLS	9	100	0	0	45	70
GOLDEN YEARS HEALTH CENTER	WALWORTH	0	44	0	0	0	15
GOOD SAMARITAN SOCIETY-FENNIMORE	FENNIMORE	0	0	17	60	33	50
GOOD SAMARITAN SOCIETY-LODI	LODI	20	25	0	0	50	50
GOOD SAMARITAN SOCIETY-SCANDIA VILLAGE	SISTER BAY	38	0	100	0	21	67
GOOD SAMARITAN SOCIETY-ST CROIX VALLEY	ST CROIX FALLS	0	50	20	60	6	43
GOOD SHEPHERD SERVICES, LTD	SEYMOUR	33	67		33	0	53
GRANOCARE NURSING AND REHABILITATION CENTER	FOND DU LAC	20	100	0	20	31	136
GRANOCARE NURSING CENTER	GREEN BAY	14	0	0	17	27	112
GRAND VIEW CARE CENTER	BLAIR	0	33	0		10	63
GRANDE PRAIRIE HEALTH AND REHABILITATION CENTER	PLEASANT PRAIRIE	47	43	10	50	96	73
GRAY'S NURSING HOME	PLATTEVILLE	33		67	0	40	167
GREENTREE HEALTH AND REHABILITATION CENTER	CLINTONVILLE						
GREENWAY MANOR	SPRING GREEN	0	20		67	24	26
GUNDERSEN TRI-COUNTY CARE CENTER	WHITEHALL		67	0	0	0	25
HALES CORNERS CARE CENTER	HALES CORNERS	20	40		45	67	113
HAMILTON MEMORIAL HOME	TWO RIVERS	0	0	0	0	0	0

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
HARBOR HAVEN HEALTH AND REHABILITATION	FOND DU LAC	28	50	25	0	47	48
HEARTLAND COUNTRY VILLAGE	BLACK EARTH	43	60	50	33	92	133
HERITAGE MANOR	ELROY	67	20	0	25	25	113
HERITAGE MANOR	RICE LAKE	0	100	0	33	0	71
HERITAGE NURSING AND REHABILITATION CENTER	PORT WASHINGTON	43	0	14	67	71	60
HERITAGE OF ELMWOOD NURSING HOME	ELMWOOD	0	50	0	20	27	43
HEITZEL CARE NURSING & REHABILITATION CENTER, LLC	BLOOMER	100	75	100	200	57	120
HIGHLANDS AT NEWCASTLE PLACE	MEQUON	80	38	33	43	63	25
HILLSIDE MANOR	BEAVER DAM	25	38	0	0	3	20
HILLVIEW HEALTH CARE CENTER	LA CROSSE	0	5	0	0	11	54
HOLTON MANOR	ELKHORN	120	300	71	33	100	59
HOMESTEAD CARE CENTER, LLC	NEW HOLSTEIN	33	75	33	33	13	11
HOMME HOME FOR THE AGING	WITTENBERG	13	0	0	0	49	33
HOPE HEALTH AND REHABILITATION	LOMERA	67	133	100	1	125	65
HOSPITALITY NURSING AND REHABILITATION CENTER	KENOSHA	71	0	0	40	89	32
INGLESIDE MANOR	MOUNT HOREB	43	0	40	50	36	33
IOLA LIVING ASSISTANCE, INC	IOLA	0	25	0	100	13	120
JEWISH HOME AND CARE CENTER	MILWAUKEE	71	14	20	54	57	138
JULIETTE MANOR	BERLIN	20	50	0	50	55	42
KARMENTA CENTER	MADISON	75	133	60	0	125	200
KENNEDY PARK NURSING AND REHABILITATION CENTER	SCHOFIELD	100	250	100		93	62
KENOSHA ESTATES REHAB AND CARE CENTER	KENOSHA	160	100	114	125	190	227
KEWAUNEE CARE CENTER	KEWAUNEE	0	200	0	50	7	167
KINNIC HEALTH AND REHAB	RIVER FALLS	120	100	25	0	93	50

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
KNAPP HAVEN NURSING HOME	CHETEK	0	0		14	30	56
LADYSMITH CARE & REHAB	LADYSMITH	0	0		50	53	100
LADYSMITH LIVING CENTER, INC	LADYSMITH	11	40	80	50	71	63
LADYSMITH NURSING HOME	LADYSMITH	11	40	80	50	71	63
LAFAYETTE MANOR	DARLINGTON	14	40	0	50	20	56
LAKE COUNTRY HEALTH AND REHABILITATION CENTER	OCONOMOWOC	14	14	0	56	44	41
LAKE TERRACE HEALTH AND REHABILITATION CENTER	MILWAUKEE	44	56	41	36	45	41
LAKELAND HEALTH CARE CENTER	ELKHORN	18	41	0	31	8	76
LAKEVIEW HEALTH CENTER	WEST SALEM	21	20	15	100	19	42
LAKEVIEW MANOR	WEYAUWEGA	0	114	0	67	100	65
LANCASTER CARE CENTER	LANCASTER	25	100	0	50	36	67
LASATA CARE CENTER	CEDARBURG	9	18	0	17	5	26
LEDGE VIEW NURSING CENTER, INC	DE PERE	100	67	0	75	80	40
LINCOLN VILLAGE CONVALESCENT CENTER	RACINE	17	100	0	14	0	38
LINDENGROVE MEMONOMONEE FALLS	MEMONOMONEE FALLS	23	10	15	25	56	78
LINDENGROVE MUKWONAGO	MUKWONAGO	27	17	25	33	61	66
LINDENGROVE NEW BERLIN	NEW BERLIN	33	46	0	17	86	73
LINDENGROVE WAUKESHA	WAUKESHA	67	56	40	40	27	57
LUTHER HOME	MARINETTE	11	25	0	0	17	37
LUTHER MANOR	MILWAUKEE	4	29	11	46	33	45
LUTHERAN HOME	WAUWATOSA	22	23	0	9	26	16
LUTHERAN HOME RIVER FALLS	RIVER FALLS	57	60	33	67	107	220
MANA WA COMMUNITY NURSING CENTER	MANAWA	0	17	150	200	29	100
MANITOWOC HEALTH CARE CENTER	MANITOWOC	17	100	50	50	49	28
MANORCARE HEALTH SERVICES	APPLETON	31	67	29	0	46	82
MANORCARE HEALTH SERVICES	FOND DU LAC	41	33	50	33	23	31
MANORCARE HEALTH SERVICES-EAST	GREEN BAY	46	233	50	50	89	92
MANORCARE HEALTH SERVICES-KENOSHA	KENOSHA	7	250	71	53	117	111
MANORCARE HEALTH SERVICES-PEWAUKEE	WAUKESHA	50	100	9	150	95	70

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
MANORCARE HEALTH SERVICES-PLATTEVILLE	PLATTEVILLE	50	100	63	60	90	115
MANORCARE HEALTH SERVICES-SHAWANO	SHAWANO	29	100	14	0	36	167
GOLDEN LIVINGCENTER-SOUTH SHORE	SAINY						
GOLDEN LIVINGCENTER-SUPERIOR	FRANCIS	67	0	33	20	73	144
GOLDEN LIVINGCENTER-THREE OAKS	SUPERIOR	53	56	13	17	27	13
GOLDEN LIVINGCENTER-VALLEY OF HAYWARD	MARSHFIELD	47	75	75	0	30	74
GOLDEN LIVINGCENTER-VILLAGE GARDENS	HAYWARD	75	50	0	0	43	91
GOLDEN LIVINGCENTER-WATERTOWN	GREEN BAY	30	60	33	80	63	58
GOLDEN LIVINGCENTER-WISCONSIN DELLS	WATERTOWN	14	56	0	0	48	48
GOLDEN YEARS HEALTH CENTER	WISCONSIN DELLS	9	100	0	0	45	70
GOOD SAMARITAN SOCIETY-FENNIMORE	WALWORTH	0	44	0	0	0	15
GOOD SAMARITAN SOCIETY-LODI	FENNIMORE	0	0	17	60	33	50
GOOD SAMARITAN SOCIETY-SCANDIA VILLAGE	LODI	20	25	0	0	50	50
GOOD SAMARITAN SOCIETY-ST CROIX VALLEY	SISTER BAY	38	0	100	0	21	67
GOOD SHEPHERD SERVICES, LTD	ST CROIX FALLS	0	50	20	60	6	43
GRANCARE NURSING AND REHABILITATION CENTER	SEYMOUR	33	67		33	0	53
GRANCARE NURSING CENTER	FOND DU LAC	20	100	0	20	31	136
GRANDE PRAIRIE HEALTH AND REHABILITATION CENTER	GREEN BAY	14	0	0	17	27	112
GRAY'S NURSING HOME	BLAIR	0	33	0	0	10	63
GREENTREE HEALTH AND REHABILITATION CENTER	PLEASANT PRAIRIE	47	43	10	50	96	73
GREENWAY MANOR	PLATTEVILLE	33		67	0	40	167
GUNDERSEN TRI-COUNTY CARE CENTER	CEINTONWILL						
	SPRING GREEN	0	20		67	24	26
	WHITEHALL		67	0	0	0	25

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
HALES CORNERS CARE CENTER	HALES CORNERS	20	40	33	45	67	113
HAMILTON MEMORIAL HOME	TWO RIVERS	0	0	0	0	0	0
HARBOR HAVEN HEALTH AND REHABILITATION	FOND DU LAC	28	50	25	0	47	48
HEARTLAND COUNTRY VILLAGE	BLACK EARTH	43	60	50	33	92	133
HERITAGE MANOR	ELROY	67	20	0		25	113
HERITAGE MANOR	RICE LAKE	0	100	0	33	0	71
HERITAGE NURSING AND REHABILITATION CENTER	PORT WASHINGTON	43	0	14	67	71	60
HERITAGE OF ELMWOOD NURSING HOME	ELMWOOD	0	50	0	20	27	43
HETZEL CARE NURSING & REHABILITATION CENTER, LLC	BLOOMER	100	75	100	200	57	120
HIGHLANDS AT NEWCASTLE PLACE	MEQUON	80	38	33	43	63	25
HILLSIDE MANOR	BEAVER DAM	25	38	0	0	3	20
HILLVIEW HEALTH CARE CENTER	LA CROSSE	0	5	0	0	11	54
HOLTON MANOR	ELKHORN	120	300	71	33	100	59
HOMESTEAD CARE CENTER, LLC	NEW HOLSTEIN	33	75	33	33	13	11
HOMME HOME FOR THE AGING	WITTENBERG	13	0	0	0	49	33
HOPE HEALTH AND REHABILITATION	LOMIRA	67	133	100		125	65
HOSPITALITY NURSING AND REHABILITATION CENTER	KENOSHA	71	0	0	40	89	32
INGLESIDE MANOR	MOUNT HOREB	43	0	40	50	36	35
IOLA LIVING ASSISTANCE, INC	IOLA	0	25	0	100	13	120
JEWISH HOME AND CARE CENTER	MILWAUKEE	71	14	20	54	57	138
JULIETTE MANOR	BERLIN	20	50	0	50	55	42
KARMENTA CENTER	MADISON	75	133	60	0	125	200
KENNEDY PARK NURSING AND REHABILITATION CENTER	SCHOFIELD	100	250	100		93	62

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
KENOSHA ESTATES REHAB AND CARE CENTER	KENOSHA	160	100	114	125	190	227
KEWAUNEE CARE CENTER	KEWAUNEE	0	200	0	50	7	167
KINNIC HEALTH AND REHAB	RIVER FALLS	120	100	25	0	93	50
KNAPP HAVEN NURSING HOME	CHETEK	0	0	0	14	30	56
LADYSMITH CARE & REHAB	LADYSMITH	0	0	0	50	53	100
LADYSMITH LIVING CENTER, INC	LADYSMITH	11	40	80	50	71	63
LADYSMITH NURSING HOME	LADYSMITH	11	40	80	50	71	63
LAFAYETTE MANOR	DARLINGTON	14	40	0	50	20	56
LAKE COUNTRY HEALTH AND REHABILITATION CENTER	OCONOMOWOC	14	14	0	56	44	41
LAKE TERRACE HEALTH AND REHABILITATION CENTER	MILWAUKEE	44	56	41	36	45	41
LAKELAND HEALTH CARE CENTER	ELKHORN	18	41	0	31	8	76
LAKEVIEW HEALTH CENTER	WEST SALEM	21	20	15	100	19	42
LAKEVIEW MANOR	WEYAUWEGA	0	114	0	67	100	65
LANCASTER CARE CENTER	LANCASTER	25	100	0	50	36	67
LASATA CARE CENTER	CEDARBURG	9	18	0	17	5	26
LEDGE VIEW NURSING CENTER, INC	DE PERE	100	67	0	75	80	40
LINCOLN VILLAGE CONVALESCENT CENTER	RACINE	17	100	0	14	0	38
LINDENGROVE MENOMONEE FALLS	MENOMONEE FALLS	23	10	15	25	56	78
LINDENGROVE MUKWONAGO	MUKWONAGO	27	17	25	33	61	66
LINDENGROVE NEW BERLIN	NEW BERLIN	33	46	0	17	86	73
LINDENGROVE WAUKESHA	WAUKESHA	67	56	40	40	27	57
LUTHER HOME	MARINETTE	11	25	0	0	17	37
LUTHER MANOR	MILWAUKEE	4	29	11	46	33	45
LUTHERAN HOME	WAUWATOSA	22	23	0	9	26	16
LUTHERAN HOME RIVER FALLS	RIVER FALLS	57	60	33	67	107	220
MANAWA COMMUNITY NURSING CENTER	MANAWA	0	17	150	200	29	100
MANITOWOC HEALTH CARE CENTER	MANITOWOC	17	100	50	50	49	28
MANORCARE HEALTH SERVICES	APPLETON	31	67	29	0	46	82

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
MANORCARE HEALTH SERVICES	FOND DU LAC	41	33	50	33	23	31
MANORCARE HEALTH SERVICES-EAST	GREEN BAY	46	233	50	50	89	92
MANORCARE HEALTH SERVICES-KENOSHA	KENOSHA	7	250	71	53	117	111
MANORCARE HEALTH SERVICES-PEWAUKEE	WAUKESHA	50	100	9	150	95	70
MANORCARE HEALTH SERVICES-PLATTEVILLE	PLATTEVILLE	50	100	63	60	90	115
MANORCARE HEALTH SERVICES-SHA WANO	SHA WANO	29	100	14	0	36	167
MANORCARE HEALTH SERVICES-WEST	GREEN BAY	100	167	100	-	55	59
MAPLE LANE HEALTH AND REHABILITATION CENTER	SHA WANO	29	100	50	75	129	94
MAPLE RIDGE HEALTH AND REHABILITATION CENTER	MILWAUKEE	18	100	43	33	54	195
MAPLE RIDGE REHABILITATION AND CARE CENTER	GREEN BAY	73	200	25	100	52	140
MAPLEWOOD CENTER	WEST ALLIS	37	21	13	21	27	40
MAPLEWOOD OF SAUK PRAIRIE	SAUK CITY	50	80	13	27	38	57
MARINUKA MANOR	GALESVILLE	29	0	100	67	63	67
MARKESAN RESIDENT HOME, INC.	MARKESAN	0	67	0	40	69	69
MARQUARDT MEMORIAL MANOR	WATERTOWN	0	20	0	100	31	52
MARSHFIELD CARE CENTER, LLC	MARSHFIELD	59	47	17	50	3	48
MARY JUDE NURSING HOME	WEST ALLIS	0	60	0	50	0	76
MARYHILL MANOR, INC	NIAGARA	14	67	0	33	0	130
MASONIC CENTER HEALTH & REHAB, INC	DOUSMAN	11	27	17	17	30	63
MAYO CLINIC HEALTH SYSTEM-CHIPPEWA VALLEY-MAPLEWOOD NURSING HOME	BLOOMER	33	67		67	22	70
MAYO CLINIC HEALTH SYSTEM-NORTHLAND, INC	BARRON	0	50		0	0	60
MAYO CLINIC HEALTH SYSTEM-OAKRIDGE, INC	OSSEO	100	0	0	60	62	20
MAYVILLE NURSING AND REHABILITATION CENTER	MAYVILLE	43	150	33	125	86	100
MEADOW VIEW MANOR	SHEBOYGAN	67	0		80	25	42
MELLEN MANOR	MELLEN	67	60	100	0	57	40

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
MENOMONEE FALLS HEALTH CARE CENTER	MENOMONEE FALLS	50	67	0	43	70	82
MERCY MANOR TRANSITION CENTER	JANESVILLE	0	50		33		42
MERCY RESIDENTIAL AND REHABILITATION CENTER	MILWAUKEE	22	80	20	75	44	63
MIDDLE RIVER HEALTH CARE CENTER	SOUTH RANGE	11	100	13	22	29	48
MILWAUKEE CATHOLIC HOME	MILWAUKEE	0	21	0	21	29	44
MILWAUKEE COUNTY MENTAL HEALTH DIVISION REHABILITATION CENTRAL	MILWAUKEE	50	0	33	50	0	0
MILWAUKEE ESTATES REHAB AND CARE CENTER	MILWAUKEE	70	38	46	109	35	51
MINERAL POINT CARE CENTER	MINERAL POINT	20	0	0	33	125	117
MITCHELL MANOR	WEST ALLIS	100	60	88	90	81	60
MONROE MANOR NURSING AND REHABILITATION CENTER	MONROE	0	60	0	0	63	125
MONTELLO CARE CENTER	MONTELLO	0	50	0	0	20	67
MORNINGSIDE HEALTH CENTER	SHEBOYGAN	11	0	0	100	27	42
MORROW MEMORIAL HOME	SPARTA	33	20	33	25	44	24
MULDER HEALTH CARE FACILITY	WEST SALEM	0	33	14	25	22	36
MUSKEGO HEALTH CARE CENTER	MUSKEGO	0	100	0	80	70	288
NAZARETH HEALTH AND REHAB CENTER	STOUGHTON	50	250	0	75	90	81
NEILLSVILLE CARE AND REHABILITATION	NEILLSVILLE	0	0	0	0	35	17
NEW GLARUS HOME, INC	NEW GLARUS	0	50	0	17	14	65
NEW CARE INC	CRIVITZ	50	100	100	100	24	116
NORSELAND NURSING HOME	WESTBY	0	29	0	29	38	43
NORTH CENTRAL HEALTH CARE	WAUSAU	28	47	0	50	43	61
NORTH RIDGE MEDICAL AND REHABILITATION CENTER	MANITOWOC						
NORTHERN LIGHTS HEALTH CARE CENTER	WASHBURN	0	31	33	29	16	45
NORTHPOINT MEDICAL AND REHABILITATION CENTER	OSHKOSH	55	400	14	100	100	75

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NORWOOD HEALTH CENTER-CENTRAL	MARSHFIELD	0		0		14	100
NORWOOD HEALTH CENTER-PATHWAYS	MARSHFIELD	0		0		20	500
NU ROC COMMUNITY HEALTHCARE, INC	LAONA	0		20	0	0	50
OAK PARK NURSING AND REHABILITATION CENTER	MADISON	50	0	13	67	53	103
OAK RIDGE CARE CENTER	UNION GROVE	44	0	29	50	200	210
OAKBROOK HEALTH AND REHABILITATION	THORP	0	0	17		19	75
OAKRIDGE GARDENS NURSING CENTER, INC	MENASHA	0	67	0	0	33	93
OAKWOOD LUTHERAN HOMES ASSOCIATION	MADISON	150	50	0	50	42	61
OAKWOOD VILLA	ALTOONA	33	40	13	0	50	67
OAKWOOD VILLAGE EAST HEALTH AND REHABILITATION CENTER	MADISON	0	64		63	50	60
ODD FELLOW HOME	GREEN BAY	0	23	0	40	21	53
OMRO CARE CENTER	OMRO	55	200	0	75	59	127
ONALASKA CARE CENTER	ONALASKA	0	14		56	0	22
ORCHARD MANOR	LANCASTER	11	18		31	7	44
OREGON MANOR, LTD	OREGON	38		0	0	45	56
PARK MANOR LTD	PARK FALLS	9	10	0	67	7	36
PARK VIEW HEALTH CENTER	OSHKOSH	27	32	0	0	25	37
PARK VIEW HOME	WOODVILLE	33	0	0	0	18	100
PARKSIDE CARE CENTER, LLC	LITTLE CHUTE	33	178	50	0	33	32
PARKVIEW MANOR HEALTH AND REHABILITATION CENTER	GREEN BAY	71	0	50	33	54	35
PEABODY MANOR	APPLETON	20	47	0	25	0	35
PEPIN HEALTH AND REHAB	PEPIN	33	0	100	25	50	67
PIGEON FALLS HEALTH CARE CENTER	PIGEON FALLS	0		33		20	33
PINE CREST NURSING HOME	MERRILL	15	33	25	46	0	40
PINE HAVEN CHRISTIAN HOME	SHEBOYGAN FALLS	0	15	0	0	53	54

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
PINE MANOR HEALTH CARE CENTER	CLINTONVILLE	100	100	100	100	100	100
PINE VALLEY HEALTHCARE AND REHABILITATION CENTER	RICHLAND CENTER	8	43	13	100	0	38
PINE VIEW CARE CENTER	BLACK RIVER FALLS	50	0	50	100	88	93
PIONEER NURSING HOME	PRAIRIE FARM	50	17	50	50	44	33
PLEASANT VIEW NURSING HOME	MONROE	27	50	0	50	11	63
PLUM CITY CARE CENTER	PLUM CITY	0	14		40		16
PLYMOUTH CARE CENTER, LLC	PLYMOUTH	40	25	0	0	17	60
PORTAGE COUNTY HEALTH CARE CENTER	STEVENS POINT	13	20	0	64	0	42
PRAIRIE MAISON	PRAIRIE DU CHIEN	60		18	0	31	81
PREMIER REHABILITATION AND SKILLED NURSING	BELOIT	14	11	0	38	50	42
PRESCOTT NURSING AND REHABILITATION COMMUNITY	PRESCOTT	13	50	20	200	91	88
RENNES HEALTH AND REHAB CENTER - WESTON	WESTON	29	86	133	25	100	124
RENNES HEALTH AND REHAB CENTER - APPLETON	APPLETON	6	42	0	0	37	35
RENNES HEALTH AND REHAB CENTER - DEPERE	DE PERE	33	30	0	20	59	50
RENNES HEALTH AND REHAB CENTER - EAST	RESHTIGO	0	18	0	18	20	43
RENNES HEALTH AND REHAB CENTER - RHINELANDER	RHINELANDE R	38	0	0	100	51	60
RENNES HEALTH AND REHAB CENTER - WEST	RESHTIGO	0	18	0	50	16	87
REST HAVEN HEALTH CARE CENTER	VERONA	0	100	100		50	160
RICE LAKE CONVALESCENT CENTER	RICE LAKE	114	50	75	100	65	40
RIDGEVIEW TERRACE LONG TERM CARE	REEDSBURG	0	29		25		46
RIDGEWOOD CARE CENTER	RACINE	9	25	18	64	10	34

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
RIVER HILLS WEST HEALTH CARE CENTER	PEWAUKEE	0	29	62	44	178	172
RIVERS BEND HEALTH AND REHABILITATION	MANITOWOC	50	0	20	67	29	52
ROCK HAVEN	JANESVILLE	0	37		13	19	49
ROCKY KNOLL HEALTH CARE FACILITY	PLYMOUTH	9	22	0	19	0	33
ROLLING HILLS REHABILITATION CENTER	SPARTA	50	100	0	56	63	102
SAMARITAN HEALTH CENTER	WEST BEND	0	100	0	56	10	40
SAMARITAN'S CEDAR CROSSING SUBACUTE UNIT	WEST BEND	40	75	100		0	233
SANNES SKOGDALEN HEIM	SOLDIERS GROVE	0	100	67	125	0	78
SANTA MARIA NURSING HOME INC	GREEN BAY	0	25	0	67	0	18
SARAH CHUDNOW CAMPUS	MEQUON	0	0	0	0	100	77
SAUK COUNTY HEALTH CARE CENTER	REEDSBURG	0	22	0	0	0	54
SCHMITT WOODLAND HILLS	RICHLAND CENTER	0	25			50	36
SEVEN OAKS NURSING & REHABILITATION CENTER	GLENDALE	55	63	56	50	35	94
SHADY LANE NURSING CARE CENTER	MANITOWOC	30	33	0	17	40	54
SHARPE CARE NURSING & REHABILITATION CENTER, LLC	OCONTO FALLS	0	25	14	86	27	63
SHEBOYGAN PROGRESSIVE CARE CENTER	SHEBOYGAN	15	50	8	67	16	22
SHEBOYGAN SENIOR COMMUNITY, INC	SHEBOYGAN	80	57		57	150	31
SHERIDAN MEDICAL COMPLEX	KENOSHA	63	20	17	38	17	92
SHOREHAVEN HEALTH AND REHABILITATION CENTER	OCONOMOWOC	14	25	0	10	6	25
SKAALLEN NURSING AND REHABILITATION CENTER	STOUGHTON	0	88	0	60	0	40
SKY VIEW NURSING CENTER	HURLEY	50	50	0	33	0	67
SOUTHPOINTE HEALTHCARE CENTER	GREENFIELD	94	42	31	33	112	85
SPRING VALLEY HEALTH AND REHABILITATION CENTER	SPRING VALLEY						
ST ANN REST HOME	MILWAUKEE	75	100	0	0	37	83
ST ANNE'S SALVATORIAN CAMPUS	MILWAUKEE	17	0	0	69	9	69

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
ST CAMILLUS HEALTH CENTER	WAUWATOSA	13	44	0	29	37	75
ST CLARE MEADOWS CARE CENTER	BAKABOO	0	0	0	0	0	44
ST CROIX HEALTH CENTER	NEW RICHMOND	0	38	0	0	0	52
ST DOMINIC VILLA	HAZEL GREEN	33	50	0	0	55	28
ST ELIZABETH NURSING HOME	JANESVILLE	120	0	175	100	122	183
ST FRANCIS HOME	FOND DU LAC	0	20	0	31	0	49
ST FRANCIS IN THE PARK HEALTH AND REHABILITATION CENTER	SUPERIOR	67	233	67	60	54	86
ST JOHNS ON THE LAKE	MILWAUKEE	0	27	0	18	0	59
ST JOSEPH RESIDENCE	NEW LONDON	42	93	33	120	70	108
ST JOSEPH'S HOME AND REHABILITATION CENTER	KENOSHA	0	9	50	0	48	76
ST MARYS CARE CENTER	MADISON	18	44	25	33	81	55
ST MARYS HOME FOR THE AGED	MANITOWOC	0	33	0	70	29	48
ST PAUL ELDER SERVICES, INC	KAUKAUNA	17	23	0	14	0	43
ST PAUL RECOVERY INN	APPLETON	0	0	0	0	0	50
STEVENS POINT CARE CENTER	STEVENS POINT	186	250	0	200	59	100
STONEY RIVER REHAB	WESTON	60	62	0	0	250	229
STRAWBERRY LANE MEDICAL AND REHABILITATION CENTER	WISCONSIN RAPIDS	70	0	67	50	50	71
STRUM AREA HEALTH AND REHABILITATION	STRUM	50	120	133	500	144	200
SUN PRAIRIE HEALTH CARE CENTER	SUN PRAIRIE	0	0	0	0	0	22
SUNNY HILL HEALTH CARE CENTER	MADISON	50	0	0	0	63	42
SUNNY RIDGE HEALTH AND REHABILITATION CENTER	SHEBOYGAN	124	150	150	91	150	111
SUNRISE CARE CENTER, INC.	MILWAUKEE	61	50	55	11	62	74
SYVERSON LUTHERAN HOME	EAU CLAIRE	0	77	0	38	68	64
TERRACE VIEW LIVING CENTER, INC	SHELL LAKE	75	50	50	100	68	171
THE BRIDGES OF APPLETON	APPLETON	125	67	20	100	60	84
THE NEIGHBORS - CENTRAL NEIGHBORHOOD	MENOMONIE	0	75	0	75	23	47
THE NEIGHBORS - WEST NEIGHBORHOOD	MENOMONIE	0	100	0	200	8	80

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THE NEIGHBORS -EAST NEIGHBORHOOD	MENOMONIE	0	100	0	50	27	84
THE PAVILION AT GLACIER VALLEY	SLINGER	67	80	43	133	71	167
THE VILLA AT BRADLEY ESTATES	MILWAUKEE	47	83	33	100	64	100
THE VILLA AT MIDDLETON VILLAGE	MIDDLETON	31	13	22	100	43	52
THE VILLA AT RIVER PARKWAY	MILWAUKEE	75	50	17	23	0	22
THE WILLOWS NURSING AND REHABILITATION CENTER	SUN PRAIRIE	100		100	100	106	100
TIVOLI AT DIVINE SAVIOR HEALTHCARE	PORTAGE	36	600	0	-	53	467
TOMAH NURSING AND REHABILITATION	TOMAH	60	0	33	67	71	80
TRANSITIONAL CARE UNIT	FOND DU LAC		25	0	0	0	50
TREMPEALEAU COUNTY HEALTH CARE CENTER-IMD	WHITEHALL	40		0	100	26	175
TRINITY VILLAGE	MILWAUKEE	33	29	38	73	36	39
TUDOR OAKS HEALTH CENTER	MUSKEGO	40	36		50		107
UNITED PIONEER HOME, INC	LUCK	0	33	40	33	86	56
UPLAND HILLS NURSING AND REHABILITATION	DODGEVILLE	33	25	0	0	33	36
VERNON MANOR	VIROQUA	30	44	0	100	14	32
VILLA LORETTO NURSING HOME	MOUNT CALVARY	0	44	0	17	38	86
VILLA MARIA HEALTH AND REHABILITATION CENTER	HURLEY	42	100	20		32	
VILLA MARINA HEALTH AND REHABILITATION CENTER	SUPERIOR	25	20	0	0	50	61
VILLA PINES LIVING CENTER	FRIENDSHIP	0	33	0	50	26	31
VIRGINIA HEALTH AND REHABILITATION CENTER	WAUKESHA	20	100	0	100	64	124
VIRGINIA HIGHLANDS HEALTH AND REHABILITATION CENTER	GERMANTOWN	13	38	36	36	70	78
WATER'S EDGE	HAYWARD	25	43	0	0	15	36
WATERS EDGE REHABILITATION AND CARE CENTER	KENOSHA	29	75	15	33	28	50

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WAUKESHA SPRINGS HEALTH AND REHABILITATION CENTER	WAUKESHA	100	0	53	40	144	58
WAUNAKEE MANOR HEALTH CARE CENTER	WAUNAKEE	13	25	33	14	50	29
WAUSAU MANOR	WAUSAU	45	50	0	50	50	67
WELLSPRING OF MILWAUKEE	MILWAUKEE	136	100	175	88	76	56
WEYAUWEGA HEALTH CARE CENTER	WEYAUWEGA	86	200	0	100	50	50
WHEATON FRANCISCAN HC - TERRACE AT ST FRANCIS	MILWAUKEE	30	50	33	0	33	38
WHEATON FRANCISCAN HEALTHCARE - FRANCISCANN WOODS	BROOKFIELD	14	25	0	18	62	115
WHEATON FRANCISCAN HEALTHCARE - LAKESHORE MANOR	RACINE	0	31		14		35
WI VETERANS HOME AINSWORTH 800	KING	5	28	0	80	5	101
WI VETERANS HOME AT CHIPPEWA FALLS	CHIPPEWA FALLS	0	60	0	92	43	85
WI VETERANS HOME MACARTHUR 422	KING	5	28	0	80	5	101
WI VETERANS HOME OLSON 600	KING	5	28	0	80	5	101
WI VETERANS HOME STORDOCK 700	KING	5	28	0	80	5	101
WI VETERANS HOME-BOLAND HALL	UNION GROVE	19	79	43	111	46	62
WILD ROSE MANOR	WILD ROSE	50	67	33	200	76	75
WILLIAMS BAY CARE CENTER	WILLIAMS BAY	17	20	0	0	46	54
WILLOW RIDGE HEALTHCARE	AMERY	67	17	50	75	53	71
WILLOWBROOK NURSING AND REHABILITATION	LAKE MILLS	27	0	0	0	44	10
WILLOWCREST CARE CENTER	SOUTH MILWAUKEE	23	20	32	0	44	27
WILLOWDALE NURSING AND REHABILITATION CENTER	NEW HOLSTEIN	0	0	0	50	44	33
WILLOWFIELD NURSING AND REHABILITATION CENTER	DELA VAN	38	100	0	50	56	85

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
WISCONSIN RAPIDS NURSING AND REHABILITATION CENTER	WISCONSIN RAPIDS	50	29	0	50	30	114
WISCONSIN HEALTH AND REGIONAL VENT CENTER	CHIPPEWA FALLS	54	58	40	50	62	71
WOODLAND VILLAGE NURSING HOME	SURING	20		33	0	56	92
WOODLANDS OF GILLET	GILLET	67	100	50	67	53	50
WOODLANDS OF OCONTO	OCONTO	0	0	40	0	38	92
WOODS CROSSING AT WOODS POINT	BRODHEAD	60	25	0	40	14	44
WOODSIDE LUTHERAN HOME	GREEN BAY	0	18	0	33	26	64
WHEATON FRANCISCAN HEALTHCARE-LAKESHORE MANOR	RACINE	0	31		14		35
WI VETERANS HOME AINSWORTH 800	KING	5	28	0	80	5	101
WI VETERANS HOME AT CHIPPEWA FALLS	CHIPPEWA FALLS	0	60	0	92	43	85
WI VETERANS HOME MACARTHUR 422	KING	5	28	0	80	5	101
WI VETERANS HOME OLSON 600	KING	5	28	0	80	5	101
WI VETERANS HOME STORDOCK 700	KING	5	28	0	80	5	101
WI VETERANS HOME-BOLAND HALL	UNION GROVE	19	79	43	111	46	62
WILD ROSE MANOR	WILD ROSE	50	67	33	200	76	75
WILLIAMS BAY CARE CENTER	WILLIAMS BAY	17	20	0	0	46	54
WILLOW RIDGE HEALTHCARE	AMERY	67	17	50	75	53	71
WILLOWBROOK NURSING AND REHABILITATION	LAKE MILLS	27	0	0	0	44	10
WILLOWCREST CARE CENTER	SOUTH MILWAUKEE	23	20	32	0	44	27
WILLOWDALE NURSING AND REHABILITATION CENTER	NEW HOLSTEIN	0	0	0	50	44	33
WILLOWFIELD NURSING AND REHABILITATION CENTER	DELAN	38	100	0	50	56	85
WISCONSIN RAPIDS NURSING AND REHABILITATION CENTER	WISCONSIN RAPIDS	50	29	0	50	30	114

Name	City	Full-Time Registered Nurses	Part-Time Registered Nurses	Full-Time Licensed Practical Nurses	Part-Time Licensed Practical Nurses	Full-Time Nursing Assistants	Part-Time Nursing Assistants
WISCONSIN HEALTH AND REGIONAL VENT CENTER	CHIPPEWA FALLS	54	58	40	50	62	71
WOODLAND VILLAGE NURSING HOME	SURRING	20		33	0	56	92
WOODLANDS OF GILLET	GILLET	67	160	50	67	53	50
WOODLANDS OF OCONTO	OCONTO	0	0	40	0	38	92
WOODS CROSSING AT WOODS POINT	BRODHEAD	60	25	0	40	14	44
WOODSIDE LUTHERAN HOME	GREEN BAY	0	18	0	33	26	64

APPENDIX B
Deaths and Re-institutionalizations for
Persons Relocated from ICFs-IID and State Centers
SFY 2006-2015

ICF-IID Restructuring Relocations

	SFY 06	SFY 07	SFY 08	SFY 09	SFY 10	SFY 11	SFY 12	SFY 13	SFY 14	SFY 15	TOTAL
Number Relocated FY06	340										
Died	6	14	14	10	13	7	12	12	68	9	165
Returned to an institutional setting	3	2	1	3	0	0	3	2	10	3	27
Number Relocated FY07		143									
Died		4	3	2	4	0	2	4	6	6	31
Returned to an institutional setting		1	1	1	2	2	3	1	5	6	22
Number Relocated FY08			39								
Died			0	2	0	2	5	1	5	0	15
Returned to an institutional setting			3	0	0	0	0	0	1	0	4
Number Relocated FY09				37							
Died				1	2	0	0	2	1	1	7
Returned to an institutional setting				0	0	0	0	1	0	0	1
Number Relocated FY10					51						
Died					3	1	0	3	5	3	15
Returned to an institutional setting					0	1	1	0	2	0	4
Number Relocated FY11						19					
Died						0	0	0	8	1	9
Returned to an institutional setting						0	0	0	1	0	1
Number Relocated FY12							36				
Died							1	0	0	0	1
Returned to an institutional setting							0	1	3	0	4
Number Relocated FY13								64			
Died								2	1	3	6
Returned to an institutional setting								0	0	0	0
Number Relocated FY14									49		
Died									1	0	1
Returned to an institutional setting									2	1	3
Number Relocated FY15										38	
Died									0	0	0
Returned to an institutional setting									0	0	0

State Center Relocations

	SFY 06	SFY 07	SFY 08	SFY 09	SFY 10	SFY 11	SFY 12	SFY 13	SFY 14	SFY 15	TOTAL
Number Relocated FY06	32										
Died	1	2	1	1	1	0	0	2	9	1	18
Returned to an institutional setting	0	0	0	0	0	0	0	0	10	1	11
Number Relocated FY07		36									
Died		1	0	1	4	2	0	1	14	1	24
Returned to an institutional setting		0	2	0	0	0	0	0	5	0	7
Number Relocated FY08			9								
Died			0	0	0	0	0	1	1	0	2
Returned to an institutional setting			0	0	0	0	0	0	1	0	1
Number Relocated FY09				17							
Died				0	0	1	0	0	2	1	4
Returned to an institutional setting				0	0	0	0	0	0	0	0
Number Relocated FY10					9						
Died					0	0	0	0	1	0	1
Returned to an institutional setting					0	0	0	0	2	0	2
Number Relocated FY11						1					
Died						0	0	0	0	0	0
Returned to an institutional setting						0	0	0	1	0	1
Number Relocated FY12							2				
Died							0	0	0	0	0
Returned to an institutional setting							1	0	1	0	2
Number Relocated FY13								0			
Died							0	0	0	0	0
Returned to an institutional setting							0	0	0	0	0
Number Relocated FY14									1		
Died									0	0	0
Returned to an institutional setting									0	0	0
Number Relocated FY15										0	
Died										0	0
Returned to an institutional setting										0	0

CONSULTIVE SERVICE AGREEMENT
ROCK HAVEN

This agreement is made is entered into between Rock Haven and William P. West, M.D. for the purpose of providing physician consulting services.

Services provided under this agreement shall be at the request of the Nursing Home Administrator at times and for periods mutually agreed upon. The physician agrees to the following:

The named physician shall:

- (a) Hold, and provide documentation of, a current license to practice general medicine in the State of Wisconsin.
- (b) Hold, and provide documentation of, adequate malpractice liability insurance in accordance with State law. Rock County will reimburse consultant 100 percent of the malpractice insurance and Injured Patients and Families Compensation costs.
- (c) Act as Rock Haven Medical Director. Provide guidance to the nursing staff for all resident care issues. Participate in the Medical Staff meetings and the Quality Assurance program
- (d) Assist Administration in planning for Medical, Psychiatric, Dental, Podiatry and Vision Services of the Rock Haven.
- (e) Assist Administration to monitor medical staff practice for professional performance and adherence to professional standards.
- (f) Before commencing provision of service, the named physician will provide results of recent TB skin testing. Physician will provide annual documentation thereafter.
- (h) Assist Administration with billing issues in recovery of third party payments including providing physician documentation related to resident status warranting the services as necessary.
- (i) Bill the County on letterhead stationery or as prescribed by the County. Such bills shall be signed.
- (j) Private practice is permitted; however, physician shall avoid conflicts of interest. Physicians are to file required conflict of interest forms if holding more than one position.

The compensation hereinafter provided shall be the entire compensation and shall include all services of any nature rendered as consultant to Rock Haven, and physician shall not be entitled to additional compensation from any source for such services.

The management of the Rock Haven is reserved to the County, including the right to plan and schedule service, to determine what constitutes good and efficient service, and all other functions of management and direction not expressly limited by the terms of this agreement. Rock Haven assumes professional and administrative responsibility for the services rendered.

It is the understanding of the parties to the Agreement that when this Agreement provides: "Rock Haven assumes professional and administrative responsibility for the services rendered," what is meant is that Rock Haven will provide general administrative supervision and accountability control for the service physician while performing services for the facility.

Rock Haven does not assume responsibility for technical professional supervision of the actual services provided. The professional liability, technical professional supervision, and quality of services remain the responsibility of the physician.

Fees for professional services shall be at the rate of \$140 per hour. On-site emergency consultation services will also be provided at the rate of \$140 dollars per hour. Physician shall furnish on-site consulting services for a maximum of 780 hours annually with an anticipated average of 15 hours per week.

Physician shall assure professional service availability for emergency medical and/or psychiatric services as assigned by the Medical Director with evening call reimbursable at the rate of \$150 per evening. Holiday and weekend call reimbursement at the rate of \$275 per day.

In connection with the performance of work under this contract, the Physician agrees not to discriminate against any patient or resident in the provision of service. The Physician also agrees not to discriminate against any employee or applicant for employment because of age, race, religion, color, handicap, sex, physical condition, sexual orientation, developmental disability as defined in s.51.01(5), Wis. Stat., or national origin, marital status, ancestry, arrest record, or any reserve component of the military forces of the United States or this State.

This provision shall include, but not be limited to, the following: employment, upgrading, demotion or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The Physician further agrees to take affirmative action to ensure equal employment opportunities. The Physician agrees to post in a conspicuous place, available to employees and applicant for employment, notices to be provided by the Physician setting forth the provisions of the non-discrimination clause.

Physician, in the conduct of its responsibilities under this Agreement, may have access to information that is classified as "protected health information" (PHI) (as such term is defined under the Health Insurance Portability and Accountability Act of 1996 ("HIPAA") medical privacy regulations). During the term of this Agreement (and for such additional term as

required by law), any PHI which is accessed by or provided to the vendor shall be held in confidence, in accordance with the HIPAA medical privacy regulations as if the vendor were a "Business Associate" (as such term is defined under the HIPAA medical privacy regulations). Any disclosure of such information will be limited as required by law. The failure of vendors to satisfy the obligations of this paragraph shall entitle the County to indemnification for any damages, costs or expenses sustained (including actual attorneys' fees).

"Contract physician shall indemnify the County against any and all loss, damages, and costs or expenses which the County may sustain or incur, or be required to pay by reason of any eligible client's suffering, personal injury, death or property loss resulting from participating in or receiving the care and services to be furnished by the contracted physician under this Agreement; however, the provisions of this paragraph shall not apply to liabilities, losses, charges, costs or expenses caused by the County.

The duty to indemnify will continue in full force and effect, notwithstanding the expiration or early termination hereof, with respect to any claims based on facts or conditions that occurred prior to expiration or termination of this contract."

This agreement shall be in effect January 1, 2017 and remain in effect until December 31, 2017, after which this contract will be renegotiated. Termination of this agreement shall occur upon 60 days written notice by either party. A Business Associate Agreement is attached as Appendix I.

SIGNED FOR ROCK HAVEN

SIGNED FOR THE SERVICE PROVIDER

William P. West, M.D.

Date: _____

Date: _____

Address: P.O. Box 920
Janesville, WI 53547-0920

Address: _____
Janesville, WI _____

WEST
2017

CONSULTIVE SERVICE AGREEMENT
ROCK HAVEN

This agreement is made is entered into between Rock Haven and Ram Rao, M.D. for the purpose of providing physician consulting services.

Services provided under this agreement shall be at the request of the Nursing Home Administrator at times and for periods mutually agreed upon. The provider of service agrees to the following:

The named physician shall:

- (a) Hold, and provide documentation of, a current license to practice general medicine in the State of Wisconsin.
- (b) Contracted Medical Doctor shall at all times during the term of this agreement keep in full force and effect a professional liability insurance policy to insure the contracted doctor in the performance of services under this agreement. Said liability insurance policy shall be issued by a company licensed to do business in the state of Wisconsin and registered with the office of the insurance commissioner. The coverage limits of said liability insurance policy shall not be less than:
Each Professional Health Care Incident: \$1,000,000
Aggregate: \$3,000,000
- (c) Maintain membership on the Medical, Dental and Podiatry Staff of the Rock Haven.
- (d) Before commencing provision of service, the named physician will provide results of recent TB skin testing. Provider will provide annual documentation thereafter.
- (e) Cooperate in recovery of third party payments including assignment of claims as necessary.
- (f) Bill the County on letterhead stationery or as prescribed by the County. Such bills shall be signed.
- (g) Private practice is permitted; however, physician shall avoid conflicts of interest. The Medical, Dental, and Podiatry Staff may review possible conflicts of interest and recommend resolutions of them. Physicians are to file required conflict of interest statements.

The compensation hereinafter provided shall be the entire compensation and shall include all services of any nature rendered as consultant to Rock Haven, and physician shall not be entitled to additional compensation from any source for such services.

The management of the Rock Haven is reserved to the County, including the right to plan and schedule service, to determine what constitutes good and efficient service, and all other functions of management and direction not expressly limited by the terms of this agreement. Rock Haven assumes professional and administrative responsibility for the services rendered. It is the understanding of the parties to the Agreement that when this Agreement provides: "Rock Haven assumes professional and administrative responsibility for the services rendered," what is meant is that Rock Haven will provide general administrative supervision and accountability control for the service providers while performing services for the facility. Rock Haven does not assume responsibility for technical professional supervision of the actual services provided. The professional liability, technical professional supervision, and quality of services remain the responsibility of the provider.

Provider shall indemnify Rock Haven/Rock County against any and all loss, damages, and costs or expenses which Rock Haven/Rock County may sustain or incur, or be required to pay by reason of any eligible client's suffering, personal injury, death, or property loss resulting from the care of services furnished by Provider under this contract; however, the provisions of this paragraph shall not apply to liabilities, losses, charges, costs or expenses caused by Rock Haven/Rock County.

The duty to indemnify shall continue in full force and effect, notwithstanding the expiration or early termination hereof, with respect to any claims based on facts or conditions that occurred prior to expiration or termination of this contract.

Fees for professional services shall be at the rate of \$140 per hour. On-site emergency consultation services will also be provided at the rate of \$140 dollars per hour. Provider shall furnish on-site consulting services for a maximum of 150 hours annually with an anticipated average of 15 hours per week as relief physician for Dr. West.

Provider shall assure professional service availability for emergency medical and/or psychiatric services as assigned by the Medical Director with evening call reimbursable at the rate of \$150 per evening. Holiday and weekend call reimbursement at the rate of \$275 per day.

In connection with the performance of work under this contract, the Provider agrees not to discriminate against any patient or resident in the provision of service. The Provider also agrees not to discriminate against any employee or applicant for employment because of age, race, religion, color, handicap, sex, physical condition, sexual orientation, developmental disability as defined in s.51.01(5), Wis. Stat., or national origin, marital status, ancestry, arrest record, or any reserve component of the military forces of the United States or this State. This provision shall include, but not be limited to, the following: employment, upgrading, demotion or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The Provider further agrees to take affirmative action to ensure equal employment opportunities. The Provider agrees to post in a conspicuous place, available to

employees and applicant for employment, notices to be provided by the Provider setting forth the provisions of the non-discrimination clause.

Provider, in the conduct of its responsibilities under this Agreement, may have access to information which is classified as "protected health information" (PHI) (as such term is defined under the Health Insurance Portability and Accountability Act of 1996 ("HIPAA") medical privacy regulations). During the term of this Agreement (and for such additional term as required by law), any PHI which is accessed by or provided to the vendor shall be held in confidence, in accordance with the HIPAA medical privacy regulations as if the vendor were a "Business Associate" (as such term is defined under the HIPAA medical privacy regulations). Any disclosure of such information will be limited as required by law. The failure of vendors to satisfy the obligations of this paragraph shall entitle the County to indemnification for any damages, costs or expenses sustained (including actual attorneys' fees).

Provider shall abide by all applicable State and Federal standards, laws, and regulations applicable to the receiving, storing, processing, disclosing, and use of client information. The use or disclosure by any party of any information concerning patients/clients who receive services from Provider for any purpose not connected with the administration of Rock Haven/Rock County's or Provider's responsibility under this contract is prohibited except with the informed, written consent of the patient/client or their legal guardian or as permitted by law or regulation.

This agreement shall be in effect January 1, 2017 and remain in effect until December 31, 2017 at which time it will automatically renew for one-year, ending December 31, 2018. Termination of this agreement shall occur upon thirty (30) days written notice by either party. A Business Associate Agreement is attached as Appendix 2.

SIGNED FOR ROCK HAVEN

SIGNED FOR THE SERVICE PROVIDER

Sue L. Prostko
Nursing Home Administrator

Ram Rao, M.D.

Date: _____

Date: _____

Address: P.O. Box 920
Janesville, WI 53547-0920

Address: _____
Janesville, WI _____

RAO
2017

CONSULTIVE SERVICE AGREEMENT
ROCK HAVEN

This agreement is made is entered into between Rock Haven and Harry R. Ramsey, M.D. for the purpose of providing physician consulting services.

Services provided under this agreement shall be at the request of the Nursing Home Administrator at times and for periods mutually agreed upon. The provider of service agrees to the following:

The named physician shall:

- (a) Hold, and provide documentation of, a current license to practice general medicine in the State of Wisconsin.
- (b) Contracted Medical Doctor shall at all times during the term of this agreement keep in full force and effect a professional liability insurance policy to insure the contracted doctor in the performance of services under this agreement. Said liability insurance policy shall be issued by a company licensed to do business in the state of Wisconsin and registered with the office of the insurance commissioner. The coverage limits of said liability insurance policy shall not be less than:
Each Professional Health Care Incident: \$1,000,000
Aggregate: \$3,000,000
- (c) Maintain membership on the Medical, Dental and Podiatry Staff of the Rock Haven.
- (d) Before commencing provision of service, the named physician will provide results of recent TB skin testing. Physician will provide annual documentation thereafter.
- (e) Cooperate in recovery of third party payments including assignment of claims as necessary.
- (f) Bill the County on letterhead stationery or as prescribed by the County. Such bills shall be signed.
- (g) Private practice is permitted; however, physician shall avoid conflicts of interest. Physicians are to file required conflict of interest forms if holding more than one position.

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Provider shall indemnify Rock Haven/Rock County against any and all loss, damages, and costs or expenses which Rock Haven/Rock County may sustain or incur, or be required to pay by reason of any eligible client's suffering, personal injury, death, or property loss resulting from the care of services furnished by Provider under this contract; however, the provisions of this paragraph shall not apply to liabilities, losses, charges, costs or expenses caused by Rock Haven/Rock County.

The duty to indemnify shall continue in full force and effect, notwithstanding the expiration or early termination hereof, with respect to any claims based on facts or conditions that occurred prior to expiration or termination of this contract.

Fees for professional services shall be at the rate of \$100 per hour. On-site emergency consultation services will also be provided at the rate of \$100 dollars per hour. Physician shall furnish on-site consulting services for a maximum of 130 hours annually with an anticipated average of 10 hours per week as relief physician for Dr. West.

Provider shall assure professional service availability for emergency medical and/or psychiatric services as assigned by the Medical Director with evening call reimbursable at the rate of \$150 per evening. Holiday and weekend call reimbursement at the rate of \$275 per day.

In connection with the performance of work under this contract, the Physician agrees not to discriminate against any patient or resident in the provision of service. The Physician also agrees not to discriminate against any employee or applicant for employment because of age, race, religion, color, handicap, sex, physical condition, sexual orientation, developmental disability as defined in s.51.01(5), Wis. Stat., or national origin, marital status, ancestry, arrest record, or any reserve component of the military forces of the United States or this State. This provision shall include, but not be limited to, the following: employment, upgrading, demotion or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The Physician further agrees to take affirmative action to ensure equal employment opportunities. The Physician agrees to post in a conspicuous place, available to employees and applicant for employment, notices to be provided by the Provider setting forth the provisions of the non-discrimination clause.

Provider, in the conduct of its responsibilities under this Agreement, may have access to information which is classified as "protected health information" (PHI) (as such term is defined under the Health Insurance Portability and Accountability Act of 1996 ("HIPAA") medical privacy regulations). During the term of this Agreement (and for such additional term as required by law), any PHI which is accessed by or provided to the vendor shall be held in confidence, in accordance with the HIPAA medical privacy regulations as if the vendor were a "Business Associate" (as such term is defined under the HIPAA medical privacy regulations). Any disclosure of such information will be limited as required by law. The failure of vendors to satisfy the obligations of this paragraph shall entitle the County to indemnification for any damages, costs or expenses sustained (including actual attorneys' fees).

Provider shall abide by all applicable State and Federal standards, laws, and regulations applicable to the receiving, storing, processing, disclosing, and use of client information. The use or disclosure by any party of any information concerning patients/clients who receive services from Provider for any purpose not connected with the administration of Rock Haven/Rock County's or Provider's responsibility under this contract is prohibited except with the informed, written consent of the patient/client or their legal guardian or as permitted by law or regulation.

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SIGNED FOR ROCK HAVEN

SIGNED FOR THE SERVICE PROVIDER

Sue Prostko
Nursing Home Administrator

Harry R. Ramsey, M.D.

Date: _____

Date: _____

Address: P.O. Box 920
Janesville, WI 53547-0920

Address: _____

RAMSEY
2017

2016 Patient Revenues for Rock Haven October

Limestone									
Revenue	Actual Revenue Rec. MTD	Budgeted Revenue MTD	Variance Over/-Under	Percentage Over/-Under	Actual Revenue Rec. YTD	Budgeted Revenue YTD	Variance Over/-Under	Percentage Over/-Under	
Medicare	\$57,735	\$145,692	-\$87,957	-60%	\$522,390	\$1,433,423	-\$911,033	-64%	
Hospice	\$20,079	\$9,891	\$10,188	103%	\$134,724	\$97,313	\$37,412	38%	
Medical Assistance	\$215,309	\$237,380	-\$22,071	-9%	\$2,176,085	\$2,335,509	-\$159,424	-7%	
Private Pay	\$113,625	\$70,262	\$43,363	62%	\$1,006,618	\$691,288	\$315,331	46%	
Total	\$406,748	\$463,225	-\$56,477	-12%	\$3,839,817	\$4,557,532	-\$717,715	-16%	

Sandstone									
Revenue	Actual Revenue Rec. MTD	Budgeted Revenue MTD	Variance Over/-Under	Percentage Over/-Under	Actual Revenue Rec. YTD	Budgeted Revenue YTD	Variance Over/-Under	Percentage Over/-Under	
Medicare	\$57,735	\$52,979	\$4,756	9%	\$553,205	\$521,244	\$31,961	6%	
Hospice	\$8,926	\$12,588	-\$3,662	-29%	\$98,669	\$123,853	-\$25,184	-20%	
Medical Assistance	\$226,462	\$302,120	-\$75,658	-25%	\$2,502,419	\$2,972,467	-\$470,048	-16%	
Private Pay	\$113,625	\$50,879	\$62,746	123%	\$1,087,711	\$500,588	\$587,124	117%	
Total	\$406,748	\$418,566	-\$11,818	-3%	\$4,242,004	\$4,118,151	\$123,853	3%	

Total Rock Haven									
Revenue	Actual Revenue Rec. MTD	Budgeted Revenue MTD	Variance Over/-Under	Percentage Over/-Under	Actual Revenue Rec. YTD	Budgeted Revenue YTD	Variance Over/-Under	Percentage Over/-Under	
Medicare	\$115,470	\$198,671	-\$83,201	-42%	\$1,075,595	\$1,954,667	-\$879,072	-45%	
Hospice	\$29,005	\$22,479	\$6,526	29%	\$233,393	\$221,165	\$12,228	6%	
Medical Assistance	\$441,771	\$539,499	-\$97,728	-18%	\$4,678,504	\$5,307,976	-\$629,472	-12%	
Private Pay	\$227,250	\$121,141	\$106,109	88%	\$2,094,329	\$1,191,875	\$902,454	76%	
Total	\$813,496	\$881,791	-\$68,295	-8%	\$8,081,821	\$8,675,683	-\$593,862	-7%	

